COUNCIL
Friday 27 April 2018

MINUTES

PRESENT:
Dame DeAnne Julius (Chair)

Ms Sarah Al-Aride
Mr Dominic Blakemore
Dr Martin Fry
Professor Patrick Haggard
Ms Lindsay Nicholson
Dr Hynek Pikhart
Mr Philip Sturrock
Professor Andrew Wills

Professor Michael Arthur (President and Provost)
Professor Annette Dolphin
Dr Andrew Gould
Mr Hamza Jamshaid
Mr Turlogh O’Brien
Lord Sharkey
Ms Sarah Whitney
Baroness Valentine

In attendance: Ms Wendy Appleby (Secretary to Council); Anne Marie O’Mullane (Assistant Secretary to Council); For minutes 77-84: Dame Nichola Brewer (Vice-Provost (International)); Dr Celia Caulcott (Vice-Provost (Enterprise & London)); Ms Lori Houlihan (Vice-Provost (Development)); Mr Rex Knight (Vice-Provost (Operations)); Professor David Lomas (Vice-Provost (Health)); and Professor Anthony Smith (Vice-Provost (Education & Student Affairs)).

Apologies for absence were received from Professor Lucie Clapp, Ms Nahid Majid, Mr Justin Turner and Mr Philip Harding (Director of Finance and Business Affairs).

Key to abbreviations used in these Minutes:

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
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<tbody>
<tr>
<td>ASOS</td>
<td>Action Short of a Strike</td>
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<td>KEF</td>
<td>Knowledge Exchange Framework</td>
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<td>NSS</td>
<td>National Student Survey</td>
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<td>OIS</td>
<td>Office for Students</td>
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<td>PTES</td>
<td>Postgraduate Taught Experience Survey</td>
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<td>SMT</td>
<td>Senior Management Team</td>
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<td>UKVI</td>
<td>UK Visas and Immigration</td>
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<td>USS</td>
<td>University Superannuation Scheme</td>
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<td>UUK</td>
<td>Universities UK</td>
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<td>WP</td>
<td>Widening Participation</td>
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77. **REGISTER OF INTERESTS**

77.1 No interests were declared.

78. **MINUTES OF THE PREVIOUS MEETING**

78.1 **Approved:** The minutes of the meeting held on 15 March 2018 [Council Minutes 62-76, 2017-18] were confirmed by Council.

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79. **PROVOST’S BUSINESS**

79A **SMT Away Day**

79A.1 The focus of the Away Day was improving education and the student experience at UCL. The Chair of the OfS, Sir Michael Barber was a guest at the SMT Away Day. It was an excellent opportunity to hear the views of the Chair of the OfS on the HE sector and he was complimentary about UCL. Following the introduction of Vice Deans of Education, there was now a plan to introduce a defined role of Director of Education in each department.

79B **Online MBA**

79B.1 UCL was working with 2U, an American company, to deliver an online MBA. In response to a question, it was confirmed that UCL academics would deliver the programme and that 2U, which owned the platform, would provide online support and training. Following discussion, it was agreed that Council would hear further about this development next academic year.

79C **USS Pensions**

79C.1 UCU members had voted in a ballot, to support the establishment of a Joint Expert Panel to examine the USS 2017 valuation. As a result, both the planned strike action and the ongoing ASOS were suspended. The team which would undertake the re-evaluation was currently being assembled.
UKVI Audit

A UKVI audit of Tiers 2, 4 and 5 visa compliance will begin on Tuesday 1 May.

ANNUAL PROGRESS REPORT UCL 2034

The Provost, updated Council on progress with delivering UCL 2034 Principal Themes and Key Enablers. Progress with delivering the Principal Themes in UCL2034 was generally more advanced than for the Enablers.

The proposed changes to the KPIs using NSS and PTES data and the newly developed KPIs for Principal Theme 5 and Key Enabler F were discussed. It was recognised that the ambitious targets set for KPIs using NSS and PTES data would be difficult to achieve in the short term. However, Council considered that it would send the wrong message to the academic community to reduce the goals set.

RESOLVED:

Not to approve the proposed changes to the goals for KPIs associated with the Student Experience.

To approve the KPIs proposed for PT5 and Key Enabler F.

OFFICE FOR STUDENTS REGISTRATION DOCUMENTATION

The Registrar and Head of Student and Registry Services, Ms Wendy Appleby, presented the key documents that would form part of the OfS registration. The deadline for registration was the 30 April 2018.

Council noted that the Access and Participation Plan was considered and approved by SMT. Following a query about UCL’s approach to the use of bursaries as part of its WP strategy, it was confirmed that UCL’s approach was broadly in line with the Russell Group. Finance Committee could escalate the matter to Council, should they consider it necessary, when they next considered the matter.

Council noted that the OfS will utilise the 2017 Financial Statements as evidence of UCL’s financial sustainability.

RESOLVED

To approve that UCL shall register with the Office for Students.

To approve that Professor Michael Arthur, UCL President and Provost, be the named the nominated accountable officer for UCL.

To approve the four core documents in support of the regulatory process.
82. SPECIAL RESOLUTION CHARTER AND STATUTES
   [Paper 5-57, 2017-18]
   82.1 **RESOLVED:** Subject to the passing of the University of London Bill 2017
   and it receiving Royal Assent, the UCL Council, being duly constituted, and
   being convened with 28 days’ notice resolves to pass a Special Resolution
   and to petition to Petition Her Majesty The Queen for the grant of a
   Supplemental Charter to reflect the changes to the Charter and Amended
   Statutes.

   82.2 This resolution has been passed by a majority consisting of not less than two
   thirds of those present and voting and which is an absolute majority of all the
   members of the Council.

83. READINESS FOR THE KNOWLEDGE EXCHANGE FRAMEWORK
   [Paper 5-58, 2017-18]
   83.1 Vice Provost (Enterprise and London), Dr Celia Caulcott, outlined the
   elements and aims of the KEF, UCL’s progress with readiness for the KEF
   and the plans to improve the quality of the data that underpin key KEF
   metrics. In the discussion of the item, it was noted that there is a possibility
   that KEF outcomes would be connected with the allocation of innovation
   funding in the future.

Matters for approval or information

84. DATE OF THE NEXT MEETING
   84.1 The next meetings was scheduled for 5th June 2018 in the Council Room.

Wendy Appleby
Secretary to Council
April 2018