

#### Understanding the 'web-of-constraints' to resource efficiency

Insights into the business, legislative and behavioural barriers to resource efficiency

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#### **Key Polfree question**

- Why are resources not used more efficiently?
- This is a complex question: because so many actors, factors and structures play a role.
- > We should be weary for simple answers





# Key message

- ♦ There are not just single 'barriers' to Resource Efficiency
- In practice there are usually <u>compound causes</u> for why resources are not used more efficiently
- ♦ We propose a metaphor of 'web of constraints'
- Policy instruments that do not address systemic interactions tend to be ineffective
- ♦ We explore how policy (mixes) can address a web-of-constraints





#### The traditional concept: 'barrier to RE'

- Most RE studies are on energy efficiency
- Efficiency gap
  - actual level vs. cost-beneficial level
- Barrier models to explain the gap





# An example of a 'barrier' to resource efficient passenger mobility





# An example of a 'barrier' to resource efficient passenger mobility

- Electric cars
- Why do people not drive more electric vehicles? They are more fuel efficient (relatively cheaper in the longer term, cleaner).





#### **Disruptive innovation framework**













# Why 'barrier' – thinking is problematic

- Infrastructural barrier? Example of Estonia..
- Individual barrier? Example of Denmark..
- Market barrier? Example of NL..
- Even if 90% of the trips are shorter than 50 miles, people tend to buy a vehicle based on the longest trip
- Resource use is not a significant attribute for consumers





#### Web of constraints











# **Policy implications**



- Instruments or measure need to anticipate systemic effects (i.e. primary effect of measure and collateral effect)
- Design of policy mixes needs to be based on understanding policy interaction





# Example E-mobility Policy

- In the Netherlands substantial financial support schemes for E-mobility were ineffective because clean gasoline was stimulated at the same time
- In Denmark substantial financial support schemes for E-mobility were ineffective because of uncertainty regarding infrastructure standard.



# **Understanding Policy interaction**

- Relationships between measures/instruments:
  - 1. precondition relations
  - 2. synergetic or facilitation linkages
  - 3. contradictory relations
  - 4. Neutral Givoni et al (2013)
- Policy learning in sectoral platforms





#### Conclusions



- Plea for 'webs' instead of 'barriers'
- Needs tailor-made analysis both on the dynamics of the issues and on the dynamic implications of the policy (mix)
- Economic instruments are key, but alone will not do the job: too many possible strategic reactions.
- A sectoral platform may be the suitable way to address this (need to engage with businesses & consumers etc.)
- Much work to do



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# **Questions?**

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#### Why people like cars / automobility

- Travel time
- Door-to-door
- Flexibility
- . .
- ...'Driving in my car to work is one of the scarce moments that I can shout, sing, gesture etc. without any repercussion; neither from my wife at home, nor from my boss at work'









## Socio-technical theory on innovation





# Five generic patterns





# Five generic patterns





#### Socio-technical theory on innovation

- We take a socio-technical and evolutionary approach that does not privelige either economic, technological or social or institutional factors in proximate explanations of social and technical change.
- We will not end up with simple cause and effect between factors. Nevertherless we do try to identify patterns which are driven by some factors more than others.



#### Web of constraints – exam. urban mob.





#### Level of disruption

Consumers		score
	New functional attribute?	1-3
	New social connotation?	1-3
Manufacturers		
	New competences/knowledge?	1-3
	New business models?	1-3
Infrastructure		
	New hardware?	1-3

Sustaining ←-----→disruptive (5) (15)