



## **ESTATES MANAGEMENT COMMITTEE**

**Meeting held on Wednesday 29 June 2016  
at 9.30 a.m. in the Council Room**

### **MINUTES**

*Present:*

Professor Michael Arthur (Chair)  
Ms Wendy Appleby  
Dame Nicola Brewer  
Professor Andrew Brown  
Mr Simon Cane  
Dr Celia Caulcott  
Dr Mike Cope  
Professor Mark Emberton  
Dame Hazel Genn  
Mr Phil Harding  
Professor Graham Hart  
Mrs Lori Houlihan  
Mr Rex Knight  
Professor Alan Penn  
Professor Geraint Rees  
Mr Tom Rowson  
Professor Anthony Smith  
Mr Mark Sudbury  
Professor Nigel Titchener-Hooker  
Mr Nigel Waugh  
Professor Jo Wolff

Apologies for absence were received from Dr Paul Ayris, Professor Nick Brook, Professor Mary Fulbrook, Mr Andrew Grainger, Professor David Lomas, Professor David Price, Mr David Smith and Professor Alan Thompson.

In attendance: Dr Marguerite Nolan (Committee Secretary)

This additional meeting of the EMC was arranged to cover four items for consideration that were not discussed at the EMC meeting on 15 June 2016.

## **Matters for Consideration and Approval**

### **1. LEARNING SPACES AT UCL EMC 4-1 (15-16)**

- 1.1 **Considered:** The Committee considered the report on Learning Spaces at UCL as set out at EMC 4-1 (15-16). This gave an update on current student learning spaces and on possible options to provide more learning spaces and improved use of them for students prior to the opening of the New Student Centre in 2018/19.
- 1.2 It was noted that a review into possibilities for interim learning spaces was currently underway, which would report in the autumn 2016.
- 1.3 **Resolved:** The Committee noted the plans for learning spaces under development as outlined in the report at EMC 4-1 (15-16).

### **2. STUDENT ACCOMMODATION SUPPLY AND DEMAND AT UCL EMC 4-2 (15-16)**

- 2.1 **Considered:** The Committee considered the report on Student Accommodation Supply and Demand at UCL as set out at EMC 4-2 (15-16). The projected increase in student numbers, along with planned closures of UCL residences for refurbishment, meant that UCL would become increasingly reliant on securing places in private halls to fulfil its current guarantee to provide accommodation to first year undergraduate students, first year overseas post-graduate students and affiliate students.
- 2.2 The Committee discussed the implications of the changes in supply and demand of student accommodation at UCL as outlined in the report. Whilst UCL could accommodate student demand in 2016/17, after this a decision would need to be made on whether to subsidise bed spaces, if nominations agreements could be secured, or to accommodate less students. The report included a proposal that UCL could consider changing the wording of its guarantee for 2017/18 overseas post-graduate students to make it fall short of a guarantee and to state that priority would be given to those students who had not previously lived or studied in the UK.
- 2.3 In the discussion of this item it was highlighted that there could be a risk to recruitment if UCL were to make a change to its guarantee to overseas post-graduate students for 2017/18. There was also uncertainty at this stage of the impact of Brexit on recruitment of EU and overseas students. However, the Committee also recognised that if UCL subsidised bed spaces for an increasing number of students at an increasing cost this would have an effect on the financial benefits to UCL of recruiting additional students.
- 2.4 **Resolved:** The Committee resolved that there would be no change at this stage to UCL's current guarantee for 2017/18 to provide accommodation for first year overseas post-graduate students. The Committee would revisit this issue when the Brexit picture unfolded.

### **3. RAMSAY HALL EMC 4-3 (15-16)**

- 3.1 **Considered:** The Committee considered the Ramsay Hall Refurbishment and Extension initial proposal as set out at EMC 4-3 (15-16). This included a long overdue renewal of the building's mechanical and electrical installations and a fundamental reconfiguration, improvement and extension of its social environment together with new bathroom and kitchen facilities. The refurbishment and extension of Ramsay Hall would enhance the student experience both for core term-time occupation and additional summer lettings.

- 3.2 No decision on the proposal was required at this stage however the Committee was being asked to provide a steer on the preferred option for the project. It was expected that the full business case would be submitted to the EMC in 2016/17.
- 3.3 The Committee discussed the cost, scope, and pros and cons of Options A, B and C as included in the business case. The Committee also discussed the key deliverables and the non-financial benefits of the proposal as outlined in the business case. The Committee supported the preferred option A as included in the initial proposal.
- 3.4 **Resolved:** The Committee noted the initial business case for the Refurbishment and Extension of Ramsay Hall as set out at EMC 4-3 (15-16).

**4. HEATING, COOLING AND VENTILATION POLICY EMC 4-4 (15-16)**

- 4.1 **Considered:** The Committee considered the Heating, Cooling and Ventilation Policy: Implementation Plan at EMC 4-4 (15-16). This set out the range of temperatures which UCL would aim to maintain in its buildings at specified times. The policy had been developed by UCL Estates, utilising expertise from the UCL Energy Institute, and the guidelines matched good practice across the HE sector.
- 4.2 **Resolved:** The Committee endorsed the Heating, Cooling and Ventilation Policy: Implementation Plan as set out at EMC 4-4 (15-16).

**5. ANY OTHER BUSINESS**

- 5.1 There was no other business discussed.