



## **Estates Management Committee**

**5 December 2023**

### **MINUTES**

**Present:** Professor Anthony Smith (Chair), Professor Ibrahim Abubakar, Professor Kathy Armour, Aimie Chapple, Paul Clark, Donna Dalrymple, Ian Dancy, Professor Mark Emberton, Dr Clare Goudy, Professor Jennifer Hudson, Professor Paola Lettieri, Natasha Lewis, Professor Christoph Lindner, Angharad Milenkovic, Professor Ivan Parkin, Professor Geraint Rees, Professor Stephanie Schorge, Professor Eloise Scotford, Andy Smith, Professor Alan Thompson, Professor Nigel Titchener-Hooker, Kirsty Walker, Julie Whetton.

**In attendance:** Nick McGhee, Secretary to UMC; David Pacey, University Secretary; Tom Turner (for Charu Gorasia).

**Apologies:** Professor Stella Bruzzi, Charu Gorasia, Mary McHarg, Dr Michael Spence, Professor Li Wei.

#### **Part I: Preliminary Business**

##### **1 MINUTES**

1.1 The minutes of the meeting of 4 July 2023 [EMC Minutes 44-50, 2022-23] were approved.

##### **2 EMC TERMS OF REFERENCE, CONSTITUTION AND MEMBERSHIP (Paper 1-01)**

2.1 EMC noted its Terms of Reference, Constitution and Membership for 2023-24.

#### **Part II: Matters for Discussion**

##### **3 ESTATES MASTERPLAN**

3.1 EMC was briefed on the process for the development of the Estates Masterplan, building on the set of principles agreed earlier in 2023 [EMC Paper 3-01, 7 February 2023]. The Masterplan would be progressed alongside related workstreams including Space Policy and Standards and Size and Shape, as well as work on longer-term student number planning. It incorporated individual masterplans including those relating to infrastructure, accommodation and BSUs.

3.2 In the course of discussion the following points were noted:

- a) The scope of the Masterplan included the entire UCL estate, including student accommodation, and all types of space usage.
- b) Alongside the question of the aggregate demand on the estate from individuals, there was a wider question to be addressed about normative staff presence on campus. Student spaces not intended for the delivery of teaching played a key role in the development of a sense of community, as did departmental space that was not centrally bookable.
- c) Alternative sources of funding would be considered, potentially including joint ventures.
- d) It was important to plan for any disruption on campus and the management of its impact on the affected cohort of students.

#### 4 **ACCELERATED TAI PROJECTS**

4.1 *Exempt from publication – please see confidential minutes.*

4.2 *Exempt from publication – please see confidential minutes.*

#### 5 **RARE DEMENTIA SUPPORT CENTRE** (Paper 1-02)

5.1 *Exempt from publication – please see confidential minutes.*

5.2 Estates Management Committee endorsed the proposals for submission to Estates Committee and Finance Committee.

#### 6 **DR WILLIAMS LIBRARY AND HENRY MORLEY BUILDING**

6.1 *Exempt from publication – please see confidential minutes.*

### **Part III: Other Business for information or approval**

#### 7 **DATE OF NEXT MEETING**

7.1 23 January 2024 at 10:00-12:00.

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