



Council

Monday 14 June 2021 at 8:30am

Minutes

Present Members:

Mr Victor Chu CBE (Chair); Mr Ayman Benmati; Mr Mintoo Bhandari; Mr Dominic Blakemore; Dr Alun Coker; Professor Annette Dolphin; Dr Martin Fry; Dr Andrew Gould; Ms Lindsay Nicholson MBE; Mr Turlogh O'Brien CBE; Ms Carol Paige; Professor Helen Roberts; Professor Ralf Schoepfer; Lord Sharkey; Dr Michael Spence; Mr Philip Sturrock MBE; Baroness Valentine; Ms Sarah Whitney.

Attendees:

For Minutes 119-137: Ms Joyce Bill, Interim Chief Financial Officer

For Minutes 119-137: Professor Dame Hazel Genn, Vice-President (External Engagement) and Interim Vice-President (Advancement)

For Minutes 119-137: Professor Deborah Gill, Interim Vice-Provost (Education and Student Experience)

For Minutes 119-128: Dr Clare Goudy, Chief of Staff, President & Provost's Office

For Minutes 119-127: Professor David Lomas, Vice-Provost (Health)

For Minutes 119-130: Professor David Price, Vice-Provost (Research, Innovation and Global Engagement)

For Minutes 119-130: Ms Fiona Ryland, Vice-President (Operations)

For Minutes 119-137: Professor Anthony Smith, Vice-Provost (Faculties)

For Minutes 119-137: Ms Elizabeth Francis, Director of Financial Planning & Analysis

For Minutes 123-137: Ms Kate Pearce, Director Finance Business Partnering

For Minutes 123-125: Mr Matthew Swales, Director of Finance Services

For Minute 126: Dr Kamna Patel, Co-Chair, UCL Eugenics Inquiry Response Group

For Minute 128:

Professor Nigel Titchener Hooker, Dean of the Faculty of Engineering Sciences

Professor Ivan Parkin, Dean of the Faculty of Mathematical and Physical Sciences

Professor Christoph Lindner, The Bartlett Faculty of the Built Environment

For Minute 129:

Professor Stella Bruzzi, Executive Dean of the Faculty of Arts and Humanities

Professor Sasha Roseneil, Executive Dean of the Faculty of Social and Historical Sciences

For Minute 130: Professor Sue Rogers, Interim Director of the Institute of Education

For Minute 131:

Professor Geraint Rees, Dean of the Faculty of Life Sciences

Professor Mark Emberton, Dean of the Faculty of Medical Sciences

Professor Graham Hart, Dean of the Faculty of Population Health Sciences

Professor Alan Thompson, Dean of the Faculty of Brain Sciences

Apologies:

Professor Lucie Clapp

Dr Justin Turner QC

Officers:

Ms Wendy Appleby, Secretary to Council

Ms Anne Marie O'Mullane, Assistant Secretary to Council

Ms Olivia Whiteley, Governance Officer

Part I: Preliminary Business

119. Operation of the Meeting

119.1. Owing to the lockdown imposed by the Government as a consequence of the Covid-19 pandemic, it was not possible to convene a meeting in person of Council. Therefore, members of Council were participating in a video conference, using tools that enabled all members to see and hear each other simultaneously. Decisions would be ratified by Chair's Action after the meeting.

119.2. A number of members of Council and attendees would need to depart the Council meeting to meet the Permanent Secretary to the Department for Education, Ms Susan Acland-Hood. The Chair of Council had extended an invitation to the Permanent Secretary to attend the next meeting of Council.

120. Declaration of Interests

120.1. Professors Dolphin, Schoepfer and Roberts and Dr Coker declared an interest in Item 9.4 SLMS Report to Council.

120.2. Dr Fry declared an interest in Item 9.1 BEAMS Report to Council.

121. Minutes

121.1. Council approved the minutes of the meeting held on 29 April 2021.

121.2. Council approved the minutes of the meeting held on 12 May 2021.

121.3. Council approved the minutes of the meeting held on 20 May 2021.

122. Matters Arising (10-02)

- 122.1. Council approved the requested change to Minute 74.1, 24 February 2021 Council Minutes and noted the remaining matters arising updates.

Part II: Strategic Items for Discussion

123. Confidential: Title of item withheld (10-03)

- 123.1. Exempt from publication, please see confidential minute.
123.2. Exempt from publication, please see confidential minute.
123.3. Exempt from publication, please see confidential minute.

124. Confidential: Title of item withheld (10-04)

- 124.1. Exempt from publication, please see confidential minute.
124.2. Exempt from publication, please see confidential minute.
124.3. Exempt from publication, please see confidential minute.

125. Confidential: Budget 2021/22 (10-05)

- 125.1. Exempt from publication, please see confidential minute.
125.2. Exempt from publication, please see confidential minute.
125.3. Exempt from publication, please see confidential minute.

126. UCL Eugenics Response Group Report (10-06)

- 126.1. Dr Kamna Patel, Co-Chair of the UCL Eugenics Inquiry Response Group introduced the UCL Eugenics Inquiry Response Group Report. The following key points were made during the presentation:
- a. In early 2020, the Inquiry into the History of Eugenics at UCL presented a report and series of recommendations as a route map for UCL to address its eugenics legacy. A Response Group was established. The report presents their proposals for how these recommendations could best be enacted to ensure UCL was meeting not just the letter but also the spirit of the Inquiry's recommendations.
 - b. The Race Equality Implementation Group was passed relevant recommendations to ensure that UCL's activity to promote race equality

was coordinated and had clear lines of ownership and empowerment. The Co-Chairs sat on each other's groups to ensure close working.

- c. Work had progressed on removing the names of eugenicists from campus spaces and plaques had been erected to explain the action. An introductory programme was being developed ready for incoming students to UCL in 2021/22 which would include information about UCL's historic connections with eugenics.
- d. A key recommendation of the Response Group was that, where appropriate, recommendations would be extended to cover the experience of disabled staff and students, even where not explicitly mentioned in the Eugenics Inquiry recommendations. This work would be led by a newly-convened Disability Equality Implementation Group, which would consider the recommendations and take a broader view of disability at UCL, including considering issues raised by disabled staff and student representatives during the work of the Response Group.
- e. There were a number of recommendations around education and the creation of permanent reminders/memorials. The initiatives would be funded from the President's Strategic Development Funds and OVPA unattached funds.
- f. Funds repurposed from the Galton Professorship Fund would be used to address academic underrepresentation and support early research career development for people who are disabled or from BAME or lower socioeconomic backgrounds. The Eugenics Publication Fund would be renamed the Eugenics Restitution Fund, which would provide financial support for scholars at PGR level and above in the discipline of human population genetics. This financial support would be reserved for disabled scholars and those from BAME or disadvantaged socioeconomic groups.

126.2. The following key points were made during the discussion:

- a. All involved in the work of the Eugenics Response Group were thanked for their efforts.
- b. Council members welcomed the positive outcomes set out in the report.
- c. Concerns were raised about the career progression for people who are disabled. Dr Kamna Patel advised that further data would need to be collected to understand this issue further and identify constructive ways to remedy it.
- d. The involvement of the disabled student experience group as part of the work of the Eugenics Response Group was welcomed.
- e. In response to a query, Dr Kamna Patel confirmed that the Eugenics Publication Fund was accruing interest from monies already deposited in it but no further funding was being received from the sales of eugenics publications.
- f. The complex conversations would continue to take place about current approaches to genetics, for example, screening for disability.

126.3. Council approved the UCL Eugenics Response Group Report and signed off the report for implementation.

127. Provost's Report to Council (10-07)

127.1. Dr Michael Spence, President and Provost, introduced the Provost's Report to Council.

127.2. The following key points were made during the discussion:

- a. Congratulations were extended to the UCL community for the UCL's performance in the Quacquarelli Symonds (QS).
- b. In response to a question about the allegations of sexism and racism at the Bartlett School of Architecture, the Provost provided an update on developments. Professor Sasha Roseneil, Pro-Provost (Equity and Inclusion), was leading work around this issue. While real progress had been made, there was more work to be done on culture and practices across UCL.
- c. In response to a question about progress with the Dean and Head of Department appointment processes as discussed by the Governance Working Group, the Secretary to Council provided an update and advised a paper would be brought to Council in July 2021 that provided a round up of actions against the Halpin and AB COI recommendations.
- d. In response to a question on whether it would be possible to re-join the Stonewall Diversity Champion Programme as there were reputation risks attached to not re-joining the programme, the Provost advised that it had been agreed not to participate in the programme in 2020 for cost-saving purposes and for resourcing reasons within the Equality, Diversity and Inclusion (EDI) team. The Provost advised that UCL participated in many Stonewall initiatives and valued these programmes, however, the capacity issues within the EDI team meant that it was not possible to re-join the programme at this time. In response to a question, the Provost confirmed that should a conflict arise between an external organisation's policies and UCL's own policies, UCL's policies would always take precedence; there had been no evidence this had occurred before.
- e. In response to questions around the approach to the vaccination of students, the Vice-President (Operations) advised that UCL would not seek proof of vaccination from students. A GP Centre had been working with UCL providing vaccines to UCL students. A booking system had been introduced as initially demand had outstripped supply.
- f. The Provost was requested to prepare an update on how the changes to the University Management Committee (UMC) structures addressed the recommendations of the Commission of Inquiry (COI). This would be provided for the July meeting of Council.
- g. In response to the question about why the Vice-President (Strategy) role would not be filled by an academic, the Provost advised that the role was designated a Vice-President as the role required skills in the strategy

process, strategy implementation and project management skills. As this function was not in place in time for the development of the next strategy, consultants had been engaged to support this activity. The strategy development process would be owned and led by UCL.

- h. Professor Geraint Rees had taken on the temporary role of Pro-Provost (Academic Planning) to support this activity.
- i. There was a question on how to best improve the diversity of shortlists for senior positions, particularly in the light of the success of achieving a very diverse shortlist for the upcoming Council positions. Also, the choice of professional support advisers for the strategy development was questioned from a diversity perspective. In response, the Provost explained that Nous had much experience of working on gender equality issues in Australia.
- j. There was a student campaign for a 30% rebate for tuition fees. It was noted that only a small proportion of graduates who were higher earners paid back their tuition fee loans in full before they were written off.
- k. There was a discussion about the USS Pension and the governance of the scheme. In the light of current concerns, further engagement with the USS trustees was suggested.

127.3. Council received the Provost's Report to Council.

128. BEAMS Report to Council (10-08)

128.1. Professor Nigel Titchener-Hooker, Dean of the Faculty of Engineering Sciences, introduced the Bartlett, School of the Built Environment, the Faculty of Engineering and the Faculty of Mathematical and Physical Sciences (BEAMS) Report to Council. The following key points were made during the presentation:

- a. The Bartlett, UCL Faculty of the Built Environment (The Bartlett) was placed second in the QS rankings. In the Faculty of Engineering Sciences (FES), departments were up an average of 23 places in a year in the QS rankings. All subjects in the Faculty of Mathematical and Physical Sciences (MAPS) were in the top 50 for the QS rankings with many subjects climbing strongly. This was a significant trend and one which we must sustain.
- b. BEAMS staff are international leaders demonstrating impact on a global scale.
- c. The talent pipeline was being built for the future through initiatives such as the Bartlett Promise whilst FES were capturing more funded research fellowships and chairs than any other institution in the UK. There was a large focus on tackling issues such as harassment and bullying directly and firmly. MAPS and FES had created a video series on EDI issues.
- d. Collectively BEAMS generated over £500 million per annum in income and made a return to the centre of more than £200 million. BEAMS had achieved very large increases in income, contribution levels and income

per FTE over the past period whilst the unit of resource had fallen. For example, FES contribution had increased by 30% and the Bartlett's contribution had doubled. This was not sustainable.

- e. Our estates, physical and IT, could not meet the demands and too often inconsistent levels of business partnership which wasted time, effort and enthusiasm and slowed BEAM's ability to develop a robust and resilient financial future.
- f. BEAMS was working hard with colleagues across the institution to deliver their future plans and to support the Provost effectively and details of the Faculties' Strategic Operational Plans were provided in the appendices.
- g. A number of Estates priorities from BEAMS perspective were presented including studio space for the Bartlett/Slade to accommodate the increased student numbers for 2021/22, staff offices and tutorial space for those departments facing unprecedented growth and the longer-term need for space for strategic priorities.

128.2. During discussion the following key points were made:

- a. It was queried why the recently refurbished Bartlett School of Architecture building was not able to accommodate the bulge in student numbers. Professor Christopher Lindner, Dean of the Bartlett, advised that while the vast majority of the Bartlett's needs were met the surge in student numbers had meant that the Bartlett had increased estates needs primarily outside the School of Architecture and in other institutes belonging to the Bartlett.
- b. It was not acceptable that 30 academics in MAPS had no desk. Professor Ivan Parkin, Dean of MAPS advised that he was working closely with Estates but that no solution had been secured so far. In response to a question, the Dean of FES advised that UCL East would not release this estates pressure as there were comprehensive business cases associated with UCL East. There was a risk that it would be necessary to minimise grant applications due to estates limitations given the tighter timescales for starting grants.
- c. There was discussion about the strategic approach to growth of student and staff numbers. The Dean of FES advised that growth had been planned. The Dean of the Bartlett advised that conversations were now turning towards consolidation following a period of growth. The Vice-Provost Research, Innovation and Strategy noted that growth had been stimulated by the Government's Industrial Strategy; UCL had been particularly successful at securing funding.
- d. In response to questions about how the Bartlett was addressing the allegations of sexism and racism, the Dean of the Bartlett advised that UCL was launching an investigation and the allegations were being taken very seriously. The Bartlett was working with Professor Sasha Roseneil, Pro-Provost (Equity and Inclusion) who would be leading on setting up the team to undertake the inquiry and an external report would be commissioned. A number of allegations had been investigated through

the central complaints procedure already and a number of initiatives and programmes had already been established to promote equality and inclusive cultures. The Faculty had appointed a Vice-Dean EDI. Staff who were Black, Minority and Ethnic had been convened to support race dialogues. The Bartlett was dealing with issues that it was aware of proactively however it was acknowledged that there was still progress to be made.

128.2 Council received the BEAMS Report to Council.

129. SLASH Report to Council (10-09)

129.1. Professor Stella Bruzzi introduced the School of Laws, Arts and Humanities (including School of Slavonic and East European Studies), and Social and Historical Sciences (SLASH) Report to Council. The following key points were made during the presentation:

- a. Financially, SLASH faculties made high contributions, between 37% and 47% (Forecast 1, 20/21). Advancement was a growing priority, with Vice-Deans (Advancement) appointed in both Arts and Humanities (A&H) and Social and Historical Sciences (SHS). Building on a £9m endowment to the humanities in 2019, this year has seen the School bring in a £10m philanthropic gift to support the Nahrein Network, fostering the sustainable development of antiquity, cultural heritage and the humanities in Iraq and its neighbours.
- b. The months of pandemic had put into relief the School's strengths around education and research. The School had entered a strong REF submission and there had been development of several new strategic research areas with particular emphases on disciplinary and interdisciplinary connections. A&H and SHS had been instrumental in building and shaping the School for Creative and Cultural Industries at UCL East.
- c. There had been notable successes in winning external research grant income; SHS had been the recipient of 9 ERC awards in the past 12 months.
- d. The pandemic had brought many challenges, not least to staff as well as student wellbeing, and UCL's first Vice-Dean Wellbeing was in SLASH. Particular emphasis had been placed by all faculties and units on equality, diversity and inclusion. UCL has pledged to significantly diversify its staff, a process that had begun with such appointments as the new recent appointments in Black British Cinema and Postcolonial Literatures.
- e. SLASH faced a number of challenges. These included the repercussions of Brexit and the cessation of Erasmus+ schemes; the implications of cuts to practice-based art subjects, to UKRI and Official Development Assistance funding and the Augar review. SLASH was also challenged by its success – many of its departments and programmes are highly selective, making widening participation a challenge, but one that was

being proactively addressed. There were internal challenges including the limitations of UCL's estate and the impact of the student 'bulge'.

129.2. During discussion the following key points were raised:

- a. In response to a question about the performance of the School of Slavonic and East European Studies (SSEES) in the National Student Survey, Professor Bruzzi, Dean of the Faculty of A&H advised that she wanted to recognise the pockets of excellence in the School.
- b. In response to a query about decolonising curriculum, the Dean of the Faculty of A&H advised that Vice-Deans for EDI in A&H and SHS were working with departments to undertake a health check and explore more creative change to the curriculum for example introducing new modules. The A&H appointments in Black British Cinema and Postcolonial Literature would be involved in introducing new modules and actively diversifying the curriculum.
- c. There was discussion about the impact of the cessation of the Erasmus programme and the steps that UCL had been taking to mitigate the impact by putting in place a series of bilateral agreements. Students would be guaranteed an experience with preferred partners but there would be more limited choice. There was discussion about how best to support and promote languages.

129.3. Council received the SLASH Report to Council.

130. IOE Report to Council (10-10)

130.1. Professor Sue Rogers, Interim Director of the Institute of Education (IOE), introduced the IOE Report to Council. The following key points were made during the presentation:

- a. IOE had been ranked first in the QS ranking for the eighth year in a row. The work of the IOE was highly multidisciplinary and it had a scale and depth that was distinctive and unique and made the IOE the centre for expertise. For example the IOE engaged in world class social research.
- b. While IOE remained a largely postgraduate provider, post-merger, the IOE had been growing its undergraduate offer. The new BA Media and BSc Sociology programmes had achieved a positive response in terms of applications.
- c. The IOE had a highly successfully year despite the challenges the pandemic posed. This was attributable to the strong centralised faculty structures as well as the UCL wide response.
- d. The IOE had performed well in research around Covid-19 and the impact on education as well as attracting enterprise funding through award of contracts. The IOE had two significant contracts with the Department for Education for the Early Career Framework and the National Professional Qualifications for school leaders.

- e. The IOE faced a number of challenges. Phase II of the IOE Masterplan had been paused and the poor quality of the estate was posing a reputation risk as well as impacting on the student and staff experience. An ongoing review of the ITE provision could significantly alter the structure of the ITE Market. The IOE would welcome a strong UCL narrative around the distinctive role higher education played in professional education.

130.2. During discussion the following key points were made:

- a. Professor Rogers was thanked for her extraordinary efforts as interim Director of the IOE and steering and advancing the IOE during the pandemic.
- b. There was a question as to why UCL did not submit a return for Sociology in the REF given the depth and quality of the expertise at the IOE and across UCL. The Interim Director of the IOE advised that there was huge potential in this area and the activity was dispersed across UCL so there were opportunities for integration to optimise potential.
- c. In response to a query about the Teach First contract, the Interim Director advised that UCL had decided not to go forward and bid and set out a number of reasons for this including financial reasons and the need to be equal partners in delivery.
- d. In response to a question on the IOE culture post-merge stage, the Interim Director reflected on the initial period post-merger including the technical and cultural challenges and considered that IOE was now in a really good place and culturally almost there. This had been helped by the leadership of Professor Becky Francis during her time as Director of the IOE. There needed to be a greater appreciation within UCL that IOE was truly multidisciplinary and not just focussed on education. This would involve greater communication with colleagues.
- e. In response to a question about the structures of governance and lack of formal departments within the IOE, the Interim Director advised that the structures had been agreed at merger, with centralised support and structures. This had not had an impact as demonstrated by performance and outputs.
- f. In response to a question on performance for the Black and Minority Ethnic Awarding gap, Professor Rogers set out the reasons why performance had dropped and the initiatives that were being taken to address the issue including the establishment of Attainment Gap Leads as well as the mentoring of students. Resourcing initiatives remained a challenge.
- g. A strong narrative would be welcome around the role of higher education in the area of professional education.

130.3. Council received the IOE Report to Council.

131. SLMS Report to Council (10-11)

131.1. Professor Geraint Rees, Dean of the Faculty of Life Sciences, introduced the School of Life and Medical Sciences (SLMS) Report to Council. The following key points were made during the presentation:

- a. There had been 1,279 FTE submitted to the REF. One quarter of UCL's students studied in SLMS. £329m had been received in research awards. The school had received 84% NSS overall satisfaction. While IPOS did not present income, there had been \$344m IPOS.
- b. SLMS had contributed to the national effort around Covid-19, contributing national expertise to SAGE and raising more Covid-19 research grants than any other UK university. SLMS was a key partner in the UK's sequencing of SARS-COV-2. Since March 2020, 340 UCL student medics had registered to work as paid or volunteer healthcare support workers.
- c. The Faculties had collectively prioritised EDI. Psychology and Language Sciences were leading for London in national collaborative efforts to improve student mental health in UK universities.
- d. Estates had been supporting academic excellence. For example, the Zayed Centre had played a critical role in UK Covid-19 gene sequencing and would be central to SLMS translational pipeline in 2021.
- e. Looking ahead, UCL East now involved all SLMS Faculties. The 'Living Laboratory' would launch with MScs in Citizen Science and Data Science & Ecology, working with the Faculties of Social & Historical Sciences and Engineering Science. UCL East Sport would establish UCL by 2028 as a global leader in the delivery of sport and exercise research and education.
- f. Science Technology Platforms were key to the future success of SLMS. Thriving life and medical sciences requires successful and cost-recovered technology platforms with regular capital investment and development of technology and technician careers. SLMS had created or contributed to nine cross-institutional and academically-led Science Technology Platforms.

131.2. The following key points were made during the discussion:

- a. In response to a question about UCL East Sport, Professor Emberton, Dean of the Faculty of Medical Sciences, advised that this was a new development. The Provost had asked for consideration to be given to whether there were any opportunities. When it was explored it was apparent that there was world-class research taking place across UCL. Details were provided on how UCL East Sport would differentiate itself from other institutions research in this area.
- b. In response to a question on how UCLB could help with translational research, the Dean of the Faculty of Medical Sciences advised that while there were opportunities for further work, the size and scale of UCLB would need to be factored in. While UCLB had experience in the fundamental sciences and drug discovery, it had less experience in the area of technology, algorithms and artificial intelligence which were

growing areas with different intellectual property and dynamics for scaling up. The question remained how we can amplify and deliver impact in this area.

- c. Professor Graham Hart was thanked for his contributions as Dean of the Faculty of Population Health Sciences during his terms of appointment as Dean.

131.3. Council received the SLMS Report to Council.

132. Reflections on School Reports

132.1. Professor Anthony Smith, Vice-Provost (Faculties) summarised with reflections following Council's consideration of the School Reports.

- a. The reports demonstrated areas where interdisciplinary research was taking place and opportunities for the future, including in global and public health, data science, artificial intelligence, robotics, advanced propulsion and sustainability.
- b. The work around size and shape and student numbers would have very significant impacts on the Schools.
- c. The reports had been more explicit than before about equality and inclusion, for example, around curriculum reform.

Part III: Other Business for Approval or Information

133. Confidential: Requests for use of the UCL Brand (10-12)

133.1. Exempt from publication, please see confidential minute.

134. To receive the following reports:

Office for Students Standing Report (10-13)

134.1. Council received the Office for Students (OfS) Standing Report.

Confidential: OfS statement of expectations for preventing and addressing harassment and sexual misconduct affecting students in higher education – UCL Review (10-14)

134.2. Exempt from publication, please see confidential minute.

Action Taken by the Chair (10-15)

134.3. Council received the report on Action Taken by the Chair. The Chair took action as follows:

- a. That, in accordance with discussions at the Council meeting of 29 April 2021, the following action was taken by the Chair:

- i. Approved the minutes of the meeting held on 18 February 2021, 24 February 2021 (subject to changes being made), 12 March 2021 (subject to a change being made) and 29 March 2021;
- ii. Approved the Innovation and Enterprise Interim Strategy;
- iii. Approved the following recommendations of the Governance Working Group Sub-Committee:
 - o The establishment of an Estates Sub-committee under the Finance Committee as soon as is practicable;
 - o That Audit Committee should present its updated risk review to Council twice yearly. With respect to the extension of the Nominations Committee's remit to cover Governance, it was decided to consider this again in the autumn and keep governance matters with Council for the time being;
 - o The establishment of a 'People Matter' Committee to cover the work of the relevant management committees on behalf of Council;
 - o That the remit of the Remuneration Committee should be limited to performance and remuneration of the Provost, VPs and Deans and the remuneration of other high paid staff;
 - o That the time commitments of both academic and external members of Council should be modelled to see the scale of the co-option that may be needed to populate all the committees;
 - o That the arrangements should be reviewed after 18 months;
- iv. Approved confirmation of its agreement that the assurance received is adequate, addresses the elements of interest to the OfS and demonstrates ongoing compliance with condition C1 of the regulatory framework;
- v. Approved the list of UCL Officers authorised for the purposes of sealing deeds or documents pursuant to regulations for Management 18.3.

134.4. Exempt from publication, please see confidential minute.

Confidential: Seal Report (10-16)

134.5. Exempt from publication, please see confidential minute.

135. Regulations and Policy Changes for Approval

Amendments to Regulations for Management: list of academic units (10-17)

135.1. Council approved the proposed changes to Regulation for Management 11.2 to reflect the closure of UCL Qatar and consequent removal from the list of recognised Academic Units set out in the Regulations for Management.

Sealing Process (10-18)

135.2. Council approved the following resolutions:

- a. That the temporary arrangements for sealing set out in Appendix 1 of the Regulations which were approved by Council on 17 April 2020 are extended, as set out in the attached draft Regulations, until the November 2021 Council meeting when the need for the temporary arrangements will be reviewed again.
- b. Regulations 18.8, 18.9, 18.10 and 18.11 are permanently amended to:
 - i. Replace the references to the Director of Finance and Business Affairs with a reference to the Chief Financial Officer;
 - ii. Replace the references to the Director of UCL Estates with references to the Director of Estates Development and the Executive Director of Operations;
 - iii. Give the Vice-President (Operations) the same authority to authorise sealing, to sign and to authorise signing of documents requiring the UCL Seal, as the Chief Financial Officer, the Director of Estates Development, and the Executive Director of Operations have under the Regulations.
- c. Regulations 18.3, 18.6 18.8 and 18.10 are permanently amended to include a reference to the “Sealing List” which lists the names of UCL officers in whose presence the Seal can be affixed, as set out in the attached draft Regulations.

136. To receive the following confirmed minutes (10-19 – 10-20)

136.1. Council received the confirmed minutes of the Academic Board meeting held on 17 March 2021.

136.2. Council received the confirmed minutes of the Academic Board meeting held on 12 May 2021.

137. Date of Next Meeting

137.1. The next meeting of Council would take place on Thursday 8 July 2021 at 8:30am.

Wendy Appleby, Secretary to Council
June 2021