



## COUNCIL

Wednesday 2 May 2019

### MINUTES

*PRESENT:*

Dame DeAnne Julius (*Chair*)

Professor Michael Arthur ( <i>President and Provost</i> )	Mr Mintoo Bhandari
Mr Dominic Blakemore	Professor Lucie Clapp
Professor Annette Dolphin	Dr Martin Fry
Dr Andrew Gould	Professor Patrick Haggard
Ms Lindsay Nicholson	Professor Hynek Pikhart
Mr Turlogh O'Brien	Mr Mahmud Rahman
Mr Justin Turner QC	Baroness Valentine ( <i>Vice-Chair</i> )
Ms Sarah Whitney	Professor Andrew Wills

*In attendance:* Ms Wendy Appleby (Secretary to Council); Mr Victor Chu (Chair of Council – designate); Ms Anne Marie O'Mullane (Assistant Secretary to Council); *For minutes 98-105:* Dr Celia Caulcott (VP (Enterprise & London)); Mr Philip Harding (Director of Finance & Business Affairs); Ms Lori Houlihan (VP (Advancement)); Professor David Lomas (VP (Health)); and Ms Fiona Ryland (COO); *For minute 98:* Ms Bella Malins, Director of Access and Admissions; *For minute 101:* Professor Becky Francis (Director of the IoE).

Apologies for absence were received from: Lord Sharkey; Mr Philip Sturrock; Dame Nicola Brewer; Professor David Price, and Professor Anthony Smith.

*Key to abbreviations used in these Minutes:*

ASER	Annual Student Experience Review
APP	Access and Participation Plans
COO	Chief Operating Officer
FBA	Finance & Business Affairs
HE	Higher Education
IoE	Institute of Education
OfS	Office for Students
POLAR	Participation of local areas classification groups area
PT	Principal Theme
QS	Quadrelli Symonds
SLMS	School of Life and Medical Sciences
SU UCL	Students Union UCL
UCLH	University College Hospital

UUK	Universities UK
VP	Vice-Provost

#### **94. PRELIMINARY BUSINESS**

- 94.1 Mr Minto Bhandari was welcomed to his first meeting of Council. Mr Victor Chu was also welcomed as an observer. He would be joining Council as Chair on the 1<sup>st</sup> August 2019.
- 94.2 Mr Mahmud Rahman was thanked for his service to Council. Mr Rahman was stepping down as SU UCL (Democracy, Operations and Community Officer) on the 28<sup>th</sup> May 2019.
- 94.3 Council also noted that Mr Farooq Dean had stood down from his role as SU UCL (Education Officer).

#### **95. DECLARATION OF INTERESTS**

- 95.1 Professor Annette Dolphin declared a new interest: She was now President of the British Neuroscience Association (April 2019 – 2021) and had become a director of BNA Events Ltd.
- 95.2 Ms Sarah Whitney declared a new interest: She was confirmed as a member of the Supervisory Board of BBGI SICAV SA at the company's AGM on the 30<sup>th</sup> April 2019. She confirmed that she would have sufficient time to continue as Treasurer.
- 95.3 The Chair advised that Ms Lori Houlihan had a new interest to declare as a Trustee of the Film and Television Charity and a Director of two companies related to the charity.

#### **96. MINUTES OF THE PREVIOUS MEETING**

- 96.1 **Approved:** The minutes of the meeting held on 13 March 2019 [*Council Minutes 73-93, 2018-19*].

#### **97. MATTERS ARISING**

##### **97A Circulation of survey data to Council members**

- 97A.1 There was a query about the audience for the survey conducted by the Jewish Students Society the outcomes of which were circulated to Council members after the last meeting. The survey had been sent to the members of the Society. With respect to developments on the adoption of the IHRA definition of anti-Semitism, the Provost explained that a broader statement on racism would be brought forward at the same time and a statement on

islamophobia. Mr Rahman confirmed that SU UCL was working with the VP (Advancement) and the relevant student societies with respect to taking forward these issues in the SU.

## Matters for Discussion

### 98. ACCESS AND PARTICIPATION PLAN

*[Paper 5-78, 2018-19]*

*[Ms Bella Malins, Director of Access and Admissions, was in attendance]*

- 98.1 **Considered:** The draft APP which must be submitted to the OfS by 24 May 2019. Ms Bella Malins, Director of Access and Admissions, gave a presentation on the key features of the plan including the level of ambition of the targets and the shift in emphasis of expenditure from access to student success. While greater input was required to support students once they had joined UCL, the risks associated with this approach arose because universities were not required to report on levels of expenditure on student success measures, but would have to report on access expenditure. This meant that UCL's plan to move some expenditure away from access and into success measures would result in UCL's commitment appearing to lessen, despite the OFS criteria emphasising success as well as access. This year, UCL had also introduced contextual admissions.
- 98.2 Council members discussed the targets set for POLARQ1 students which had been set at 6%, the use of contextual admissions and the cost of delivering the AAP was queried. Council members welcomed the movement of budget to student success. Ms Malins advised that approval of the APP would result in an increase of £100k in expenditure.

#### **RESOLVED:**

- 98.3 **To approve the UCL's 2020/21 to 2024/5 Access and Participation Plan for submission to the OfS by 24 May 2019.**

### 99. PROGRESS REPORT ON UCL 2034 AND PRINCIPAL THEME 1

*[Paper 5-79, 2018-19]*

- 99.1 **Received:** A progress report on the implementation of UCL 2034 with status updates provided on Principal Themes and Enablers and a report on Principal Theme 1. The Provost gave a presentation, providing an overview of the highlights with progress and also where there were challenges for delivery of UCL 2034 and the Principal Theme 1. The Provost also gave an update on the Major Projects Portfolio.
- 99.2 Council members commended the report for its presentation of information and the progress made so far with UCL 2034. During discussion it was acknowledged that Principal Theme 1 and Principal Theme 2 were

complementary and connected. Council members discussed the need for clear accountability in order to deliver Principal Theme 2 and an excellent student experience. The Provost advised that there was a piece of work underway to set out accountability and responsibilities for Deans, Vice-Deans and Heads of Department, with the ASER being a critical tool of accountability.

## **100. ANNUAL REPORT ON PRINCIPAL THEME 4**

*[Paper 5-80, 2018-19]*

100.1 **Received:** A report on Principal Theme 4, “An accessible, publicly engaged organisation that fosters a lifelong community”. Ms Lori Houlihan, VP (Advancement), gave a presentation on the changes that had taken place since she took over as Chair of the PT4 Group in September 2018. The original eight objectives have been reviewed by the group and condensed into five objectives whilst ensuring that none of the aims of Principal Theme 4 have been lost. The scale of activity and teams and the challenges involved in delivering the objectives were highlighted. Key forthcoming plans included the launch of the Public Good and UCL Minds initiatives. The Public Good campaign was part of a strategy to engage key audiences with the variety of ways in which UCL and the HE sector contributes to the health and wealth of the world. This was an example of the use of storytelling, showing how UCL impacted on the wider community.

100.2 Council commended the VP (Advancement) and all involved for the excellent presentation of information in the report and the activity taken place. Council members expressed support for the storytelling initiatives.

### **RESOLVED:**

**100.3 To approve the revised objectives proposed in the report.**

## **101. IOE ANNUAL REPORT**

*[Paper 5-81, 2018-19]*

*[Professor Becky Francis, Director of the IoE was in attendance]*

101.1 **Received:** An annual report from the IoE. Professor Becky Francis, Director of the IoE, gave a presentation covering the headline developments for the faculty over the past year in relation to the UCL 2034 principal themes and enablers. IoE had placed first for Education in the QS World University Rankings and was continuing to make good progress with ensuring academic and financial sustainability. Cross-disciplinarity and collaboration with colleagues across UCL continued to be a key priority. Innovative new programmes were being developed: a BA Sociology (from 20/21) and a BA Future Media (from 21/22). These would be research-led programmes. The challenges remained the same as last year: limited quality and quantity of space available and a national downturn in applications to initial teacher education.

101.2 Council welcomed the report, the continued top performance of the IoE in QS World University Rankings and the continued commitment to a comprehensive offer delivered by the IoE. There were discussions about the future plans for the Centre for Global Higher Education. Professor Francis confirmed, Professor Rachel Brooks had been recruited which would help reshape and re-invigorate work in the Centre. There were also plans to make appointments for vocational education to help re-galvanise the field of further and vocational education.

## **102. SLMS ANNUAL REPORT**

*[Paper 5-82, 2018-19]*

102.1 **Received:** An annual report from SLMS. Professor David Lomas, VP (Health) gave a presentation on the activities and performance of the School since its last report. SLMS had an overall satisfaction score of 80 in the 2018 NSS; more work was required on the assessment and feedback scores. One of the key research award highlights was a £25m award for the SUMMIT which saw UCL, UCLH and the US company GRAIL collaborating to deliver the largest ever UK lung cancer screening study, at UCLH. For 2018/19 SLMS was forecast to increase its annual contribution by £5.6M achieving the budgeted contribution of £137m and the VP (Health) thanked the four Deans for their efforts.

102.2 Council welcomed the report and the improving financial performance of SLMS. Queries arose about the use of academic materials by partnership institutions. An example was provided where it appeared that permission had not been provided for the relinquishment of IP rights. Professor Lomas agreed to look into this matter further.

<p style="text-align: center;"><b>Matters for approval or information</b></p>
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## **103. PREVENT MONITORING: ACCOUNTABILITY AND DATA RETURN AND RISK ASSESSMENT OUTCOME**

*[Paper 5-83, 2018-19]*

103.1 **Received:** The outcome of OfS' assessment of the accountability and data return and subsequent risk assessment made by the OfS, that UCL has demonstrated due regard to the Prevent Duty and that UCL had been deemed to have a higher risk of future non-compliance with the statute Prevent Duty.

**104. ACTION TAKEN BY THE CHAIR**

*[Paper 5-84, 2018-19]*

104.1 **Received:** A report on action taken by the Chair of Council since the last meeting:

To approve the appointment of Professor Christoph Lindner as the next Dean of the Bartlett from 1<sup>st</sup> September 2019 to 31 August 2024.

**105. DATE OF NEXT MEETING**

105.1 The date of the next Council Meeting is **Tuesday 4<sup>th</sup> June at 2.00pm in the Council Room.**

Wendy Appleby  
Secretary to Council  
May 2019