



ACADEMIC BOARD

27 April 2016

MINUTES

PRESENT:

Provost (*Chair*)

Ms Wendy Appleby; Professor Bas Aarts; Dr Chanakya Arya; Professor Jonathan Ashmore; Dr Ashleigh Boyd; Professor Frances Brodsky; Professor Jonathan M Butterworth; Dr Celia Caulcott; Dr Helen Chatterjee; Mrs Sue Chick; Professor Kwang L Choy; Dr Ben Clifford; Professor Tim Cole; Dr Mark Cooper; Dr Jason Davies; Dr Rachele De Felice; Dr Rosalind Duhs; Dr Karen Edge; Dr Melanie Ehren; Dr Agapi Emmanouilidou; Professor Susan Evans; Professor Margot Finn; Ms Dominique Fourniol; Dr Richard Freeman; Dr Martin Fry; Professor Francis Green; Dr Paul Groves; Professor Xavier Golay; Dr Hugh Goodacre; Professor Helen Hackett; Dr Andrew J Harris; Mr Pete Hart; Professor Michael Heinrich; Dr Evangelos Himonides; Mrs Lori Houlihan; Ms Lina Kamenova; Dr Kersti Karu; Professor Christine Kinnon; Professor Robert Kleta; Mr Rex Knight; Dr Andrew Logsdail; Professor David Lomas; Mr Murilo O Lubambo De Melo; Dr Helga Luthersdottir; Professor Sandy MacRobert; Dr Margaret Mayston; Dr James McCafferty; Professor Neil Millar; Dr Jenny Mindell; Professor Sibylle Mittnacht; Ms Suguna Nair; Professor Thanh T Nguyen; Dr Kit Opie; Professor Norbert Pachler; Professor Paola Pedarzani; Professor David Price; Professor Rosalind Raine; Professor Clare Shelden; Professor Sonu Shamdasani; Professor David Shanks; Professor Elizabeth Shepherd; Professor Richard R Simons; Professor Andrew Stahl; Professor Susan Clare Stanford; Professor Derek Tocher; Professor Andrea Townsend-Nicholson; Mr Ben Towse; Dr Michael Walls; Dr Andrew Wills; Dr Gavin Winston; Professor John N Wood; Professor Jonathan Wolff.

In attendance: Mr Derfel Owen (Secretary to Academic Board); Ms Chandan Shah (Academic Services).

Apologies for absence were received from Dr Catia Andreassi; Professor Jonathan Bell; Professor David Bogle; Dame Nicola Brewer; Professor Andrew Brown; Professor Franco Cacialli; Professor Claire Callender; Professor Matteo Carandini; Dr Alun Coker; Professor John Collinge; Professor Susan Collins; Professor Stephen Colvin; Professor Marc-Olivier Coppens; Professor Pamela Davidson; Professor Julio Dávila; Professor Jorge Díaz-Cintas; Miss Elizabeth Dow; Dr Caroline Essex; Professor Bryony Franklin; Professor Alison Fuller; Dr Dilly Fung; Professor Dame Hazel Genn; Miss Nisha Gosai; Dr Lesley Gourlay; Professor Lucie Green; Dr Alistair Greig; Professor Kenneth Harris; Professor Michael Heinrich; Dr Arne Hofmann; Dr John Hurst; Ms Liz Jones; Professor Marie Lall; Dr Sandra Leaton Gray; Professor Robert Lowe; Professor Gesine Manuwald; Dr Helen Matthews; Professor Eamon McCrory; Professor Christopher McGregor; Professor Usha Menon; Professor Roger O'Keefe; Dr Julie Olszewski; Professor Tadj Oreszczyn; Professor Jeom Kee Paik; Dr Anne Peasey;

Professor Alan Penn; Professor Geraint Rees; Professor Jonathan Roiser; Mr Mike Rowson; Dr Kerstin Sailer; Professor Peter Sammonds; Professor Andreas Schaefer; Professor Mala Shah; Professor Bob Sheil; Professor Lorraine Sherr; Professor Anthony Smith; Professor Stephen Smith; Professor Sacha Stern; Professor Melvyn Stokes; Dr Sherrill Stroschein; Miss Emanuela Tilley; Professor Alan Thompson; Professor Rosemary Varley; Professor Sarah Walker; Mr Nigel Waugh; Professor Dominic Wyse; Professor Tarek Yousry.

Key to abbreviations

AB	Academic Board
CERG	Council Effectiveness Review Group
HER	Higher Education Review
REF	Research Excellence Framework
QAA	Quality Assurance Agency
TEF	Teaching Excellence Framework
THE	Times Higher Education
VP	Vice-Provost

Preliminary business

34 MINUTES OF 10 FEBRUARY 2016 MEETING

34.1 **Approved** – the Minutes of the Academic Board meeting held on 10 February 2016
[AB Minutes 17-33, 2015-16].

35 MATTERS ARISING FROM THE MINUTES

35A APPOINTMENTS

[PAPER 2-12 (15-16)]

[AB Minute 27, [10 February 2016]]

35A.1 The last meeting of AB had run over time before this matter could be discussed. Members did not wish to object to the appointments but raised questions about the perceived conflict of interest when members of Council were also members of the Provost's Senior Management Team.

35A.2 The Provost reported that the CERG was considering the membership of Council and whether members of Senior Management Team should be allowed to sit on Council. The CERG will make a recommendation about this, which will be submitted to AB for comment before Council confirm the proposals.

35A.3 It was noted that a Special Meeting of Academic Board would be convened to discuss and comment on the CERG's report before it would be discussed at Council.

Matters for discussion

36 PROVOST'S BUSINESS

36A HEFCE Funding Letter

36A.1 The Provost reported that UCL is the largest recipient of HEFCE funding in the sector, receiving £3.8m.

36B REF

36B.1 The Provost reported that the Russell Group were actively engaged with the Stern Review of the REF. The review was likely to endorse greater use of metrics, but would strongly recommend the continuation of peer review.

36C White Paper Government Bill

36C.1 A White paper and draft Higher Education Bill that will take forward the Government's plans for further expansion of the higher education sector, the teaching excellence framework and redistributing the responsibilities of HEFCE.

37 ENTERPRISE STRATEGY

[PAPER 3-01, 2015-16]

37.1 **Received** – a presentation to the paper from the Vice-Provost (Enterprise and London), Dr Celia Caulcott

37.2 The VP (Enterprise and London) stated that UCL's Enterprise activity would continue to build on the successes of her predecessor in particular, the research impact in REF, supporting student entrepreneurs and progress in consultancy activity through UCL Consultants.

37.3 The VP (Enterprise and London) commented on the importance of UCL engaging externally to grow the impact of our excellence in research and to ensure that UCL maintains strong links with business and communities across London.

37.4 The VP (Enterprise and London) explained that the next phase of UCL's Enterprise strategy would focus on a more explicit alignment with UCL 2034, building on the achievements from REF 2014, better use of the UCL Estate and the benefits of UCL's location in London and embedding enterprise and innovation in the curriculum and academic plans of Faculties and Departments.

37.5 In response to members comments, the VP (Enterprise and London) reported that her team would assist Faculties and Departments by interpreting industry knowledge and work with UCL to understand and map sector requirements to the work offered by UCL. Funding streams would be available to support colleagues in aligning UCL with sector activities.

38 UCL GRAND CHALLENGES

[PAPER 3-02, 2015-16]

- 38.1 **Received** – an oral introduction to the paper from the Vice-Provost (Research), Professor David Price
- 38.2 The VP (Research) reported that the Grand Challenges was linked to theme 3 of the UCL 2034 Strategy, focusing on cross disciplinary activities that maximise institutional impact.
- 38.3 The VP (Research) highlighted four areas for potential development; Cultural Understanding, Environment and Sustainability, Transformative Technology and Equalities and Social Justice. Each Grand Challenge would have a Co-Chair, executive group and a governance group to run themes that underpin the challenges.
- 38.4 More information on the Grand Challenges would be circulated through UCL news which would allow staff opportunities to provide further comments and suggestions.
- 38.5 In response to members' comments, the VP (Research) indicated that different avenues of funding and resources will need to be accessed so that new communities can work together on the Grand Challenges. This will also impact on the internal processes which would need to be considered when working together to avoid duplication or working with competing systems.

39 QAA HIGHER EDUCATION REVIEW –UPDATE

- 39.1 **Received** – an oral update from Mr Derfel Owen, Director of Academic Services
- 39.2 Following the last meeting of AB, UCL had submitted the Self-Evaluation Document (SED) and received an outline agenda for the review visit from QAA. Academic Services are liaising with Faculties and Departments to ensure staff from across UCL meet the review team. In addition to the SED, the review team have made further requests for evidence, limited to only 48 pieces.
- 39.3 The importance of a positive outcome was reiterated in the context of the QAA HER being linked to entry into the TEF and to ensure UCL continue to be involved in contributing to the discussions on the TEF proposals.

Other matters for approval or information
--

40 RENAMING OF DEPARTMENTS / INSTITUTES

[PAPER 3-03, 2015-16]

- 40.1 **Resolved** – for recommendation to Council to approve the name change for UCL Institute of Child Health to the 'UCL Great Ormond Street Institute of Child Health' effective from 1st August 2016.
- 40.2 It was reported that a full consultation had taken place with relevant stakeholders and there were no implications that the name change would impact their work.

41 STAFF ELECTIONS TO SERVE ON ACADEMIC BOARD, COUNCIL AND OTHER UCL COMMITTEES

[PAPER 3-04, 2015-16]

- 41.1 **Received** – a report on the outcome of the recent staff elections to serve on Academic Board and Council with effect from 1 October 2016.

42 MINUTES OF COUNCIL

[PAPER 3-05, 2015-16]

- 42.1 **Received** – the confirmed set of minutes of Council for 11 February 2016.

43 AWARDS TO UCL STAFF

[PAPER 3-06, 2015-16]

- 43.1 **Received** – a note on the award of major prizes etc to members of the academic community of UCL since the previous meeting of AB.

44 ACTION TAKEN BY THE CHAIR (including Academic Board Working Groups on Established Chairs and Readerships)

*[PAPER *3-08, 2015-16]*

- 44.1 **Received** – a note of action taken by the Chair on behalf of Academic Board since the last report.

45 ANY OTHER BUSINESS

45A Discontinuation of Ethical Investments Review Committee

- 45A.1 In relation to the motion on fossil fuel investment [AB Minute 24, [10 February 2016]], a member asked about the potential discontinuation of the Ethical Investments Review Committee as a result of the CERG.

- 45A.2 The Provost commented that there would be opportunities to feedback these concerns to Council at the Special meeting of AB to be organised to discuss the CERG report.

- 45A.3 The VP (Operations) explained that the CERG was likely to propose that ethical issues would be considered by Council and not the Investments Committee.

46 DATE OF NEXT MEETING

- 46.1 The dates of next meetings of Academic Board have been scheduled as follows and as agreed by Academic Board members the meetings will commence at 14.05:

46.2 2016-17 session

- Autumn 2016 **Wednesday 5 October 2016**
- Spring 2017 **Wednesday 25 January 2017**

- Summer 2017 **Wednesday 3 May 2017**

46.3 **2017-18 session**

- Autumn 2017 **Wednesday 11 October 2017**

DERFEL OWEN

Director of Academic Services and Secretary to Academic Board

Tel: 0203 1088209, UCL ext. 58209

Email: d.owen@ucl.ac.uk

4 May 2016