

**Academic Board****Wednesday 2 November 2022¹****MINUTES****Present:** Dr Michael Spence, President and Provost (Chair).

Dr Mojtaba Abdi-Jalebi, Professor Ibrahim Abubakar, Dr Rik Adriaans, Mr James Agar, Mr Hamza Ahmed, Miss Jennifer Akinola, Dr Bojan Aleksov, Dr Tamara Alhilfi, Dr Afia Ali, Dr Jake Anders, Professor Lynn Ang, Professor Bani Anvari, Professor Kathleen Armour, Professor Anasuya Aruliah, Professor Jonathan Ashmore, Professor Tomaso Aste, Dr Juliette Atkinson, Professor Phillip Ayoub, Dr Sakiru Badmos, Professor Gianluca Baio, Professor Kristin Bakke, Professor Torsten Baldeweg, Dr David Bann, Dr Giovanni Baranello, Professor Yolande Barnes, Professor Kathryn Batchelor, Dr Neha Batura, Ms Emily Bellshaw, Professor Mette Berg, Professor Michael Berkowitz, Professor Jeff Bezemer, Professor Zoltan Biedermann, Professor Steven Bishop, Mr Robert Bodden, Ms Anja Boeing, Ms Kate Boldry, Professor Noemie Bouhana, Professor Douglas Bourn, Dr Neus Bover Fonts, Professor Kate Bowers, Professor Daniel Bracewell, Professor Paul Brennan, Dr Damian Bright, Professor Annie Britton, Professor Jamie Brown, Professor Eric Brunner, Professor Stella Bruzzi, Dr Suzy Buckley, Professor Helene Burningham, Professor Jonathan Butterworth, Dr Tim Button, Dr Boyana Buyuklieva, Mr Tadhg Caffrey, Professor Joseph Cain, Mr Noël Caliste, Professor Claire Cameron, Dr Michelle Cannon, Professor Licia Capra, Dr Velia Cardin, Professor Madeline Carr, Professor Philip Cavendish, Professor Paola Ceccarelli, Dr Edith Chan, Professor Richard Chandler, Dr Declan Chard, Professor Joanna Chataway, Mrs Nidhi Chaudhary, Professor Parama Chaudhury, Professor Tao Cheng, Professor James Cheshire, Professor Vijay Chudasama, Professor Elisabete Cidre, Professor Chris Clack, Professor Beverley Clark, Dr Alun Coker, Professor James Cole, Professor Susan Collins, Professor Claire Colomb, Professor Barbara Conradt, Professor Anthony Costello, Ms Sarah Cowls, Dr Helene Crutzen, Dr Damian Cummings, Ms Sonja Curtis, Dr Danielle D'Lima, Dr Silvia dal Bianco, Mr Durgesh Darekar, Professor Izzat Darwazeh, Professor Pamela Davidson, Professor Julie Davies, Professor Nathan Davies, Dr Jason Davis, Professor Sally Day, Professor Emiliano De Cristofaro, Dr Hans Demeyer, Professor Andreas Demosthenous, Professor Janice Derry, Dr Roopal Desai, Dr Duygu Dikicioglu, Professor Jason Dittmer, Professor Annette Dolphin, Dr Megan Donaldson, Dr Alex Donovan, Dr Johanna Donovan, Miss Elizabeth Dow, Ms Dominique Draï, Professor Paulo Drinot, Professor Ivana Drobnyak, Dr Sam Duncan, Professor Sandra Dunsmuir, Dr Mark Dyble, Professor Ian Eames, Dr Karen Edge, Dr Ian Edwards, Professor Michael Ehrenstein, Dr Cathy Elliott, Dr Alex Elwick, Dr Emily Emmott, Professor Susan Evans, Dr Russell Evans, Dr Lorenzo Fabrizi, Ms Ava Fatah gen. Schieck, Professor

¹ This meeting was held via videoconference.

Joanna Faure Walker, Professor Federico Federici, Dr Alexander Fedorec, Dr Corisande Fenwick, Professor Delmiro Fernandez-Reyes, Professor Roberto Filippi, Dr Andrew Flinn, Dr David Foster, Dr Richard Freeman, Dr Lisa Fridkin, Dr Bettina Friedrich, Professor David Frost, Professor Mary Fulbrook, Professor Tatiana Fumasoli, Professor Jonathan Gale, Professor Jeffrey Galkowski, Professor Sebastian Gardner, Dr Anna Garnett, Dr Claire Garnett, Dr Maria Gatto, Professor Mark Geller, Ms Hayley Gewer, Professor Sam Gilbert, Professor Shirli Gilbert, Professor Derek Gilroy, Professor Faye Gishen, Ms Polly Glegg, Dr Jennie Golding, Dr Manuel Gomes, Professor Nikolaos Gonis, Dr Hugh Goodacre, Professor Lesley Gourlay, Professor John Gray, Professor Ann Griffin, Professor David Guile, Professor Serge Guillas, Professor Pascale Guillot, Professor Stefan Guldin, Dr Lucia Patrizio Gunning, Dr Oliver Hadel, Professor Patrick Haggard, Dr Hassan Haghparast Bidgoli, Professor Stephen Hailes, Miss Rachel Hall, Dr Naresh Hanchate, Mr Jesper Hansen, Professor Adham Hashibon, Dr Tobias Hauser, Dr James Haworth, Professor Dame Hazel Genn, Professor Michael Heinrich, Dr Beate Bohnacker Hellawell, Dr Katie Hemer, Ms Elisabeth Herbert, Professor Robin Hickman, Professor Zelee Hill, Professor Evangelos Himonides, Professor Arne Hofmann, Dr Joshua Hollands, Professor Jonathan Holmes, Professor Katherine Holt, Dr Amy Horton, Dr Pam Houston, Professor Jie Huang, Professor Jennifer Hudson, Dr Alexander Hull, Dr Talia Isaacs, Professor Dan Jagger, Professor Philip Jones, Ms Liz Jones, Professor Vivienne Jones, Mr George Joseph, Professor Lily Kahn, Dr Jens Kandt, Professor Jian Kang, Dr Keri Ka-Yee Wong, Mrs Kate Keen, Professor Nicoletta Kessar, Dr Areeg Khan, Dr Amit Khandelwal, Dr John Leon Kiappes, Ms Leigh Kilpert, Dr Maki Kimura, Professor John King, Professor James Kirkbride, Professor Josef Kittler, Dr Stephanie Koch, Professor Diane Koenker, Professor Nikolaos Konstantinidis, Professor Andreas Korn, Ms Edyta Kostanek, Dr Mark Kristiansen, Dr Kata Kyrölä, Dr Alvina Lai, Professor Monica Lakhanpaul, Dr Danielle Lamb, Professor Phillipa Laurenson, Dr Sandra Leaton Gray, Professor Alena Ledeneva, Dr Borja Legarra Herrero, Dr Natalie Leow, Professor Dewi Lewis, Dr Jonathan Lezmy, Professor Huiliang Li, Mrs Amy Lightstone, Dr Gabriele Lignani, Professor Vladimir Litvak, Professor Alison Lloyd, Dr Wilton Lodge, Dr Lorenzo Lotti, Dr Helga Lúthersdóttir, Professor Ruth Mace, Dr Isobel Mackay, Professor Sandy MacRobert, Professor Mairead MacSweeney, Ms Blathnaid Mahony, Dr Antony Makrinos, Dr Elvira Mambetisaeva, Dr Miriam Manchin, Professor Yeoryia Manolopoulou, Dr Nephthali Marina-Gonzalez, Dr Joanne Marks, Professor Chloe Marshall, Dr Peter Martin, Professor Manolis Mavrikis, Dr Margaret Mayston, Dr Jenny McArthur, Professor Carolyn McGettigan, Dr Jennifer McGowan, Dr Alison McKinlay, Professor Anne McMunn, Dr Saladin Meckled-Garcia, Dr Clare Melhuish, Professor Susan Michie, Professor Stanimira Milcheva, Ms Angharad Milenkovic, Professor Grant Mills, Dr Subhabrata Mitra, Professor Mehran Moazen, Dr Zahra Mohri, Professor Richard Mole, Professor Sara Mole, Dr Magdalena Morawska, Professor Ruth Morgan, Dr Lusi Morhayim, Professor Rear Admiral Neil Morisetti, Dr Gareth Morris, Professor Sharon Morris, Professor Gemma Moss, Dr Guy Moss, Dr Dale Moulding, Dr Vanessa Moulton, Professor Theano Moussouri, Dr Tamjid Mujtaba, Professor Mirco Musolesi, Professor Fiona Myint, Dr Max Nathan, Dr Helene Neveu Kringelbach, Dr Mark Newman, Professor Thanh Nguyen, Professor Hao Ni, Professor Ryan Nichol, Dr Mengyan Nie, Professor Lorraine Noble, Professor Nikolitsa Nomikou, Dr Alex Norori-McCormac, Dr Ademola Odunsi, Professor Moses Oketch, Professor Martin Oliver, Professor Susan O'Neill, Professor John O'Regan, Professor Mine Orlu, Ms Rikke Osterlund, Professor

Christopher Owen, Professor Norbert Pachler, Professor Enrico Palandri, Dr Ioannis Papaioannou, Professor Ioannis Papakonstantinou, Professor Jayne Parker, Professor Jenny Parkes, Dr Aaron Parkhurst, Professor Ivan Parkin, Professor Praveetha Patalay, Dr Vasos Pavlika, Dr Thomas Peach, Dr Andy Pearce, Professor Richard Pearson, Dr Anne Peasey, Professor Paola Pedarzani, Professor Tejendra Pherali, Professor James Phillips, Professor Franck Pichaud, Ms Sarah Pickering, Dr Robert Pitceathly, Dr Jeffrey Pittaway, Dr Anna Ponomareva, Professor Kaska Porayska-Pomsta, Professor John Potter, Dr Stephen Potts, Mrs Alexandra Potts, Dr Ayanna Prevatt-Goldstein, Professor Stephen Price, Professor David Pym, Professor Stephen Quirke, Dr Thibaut Raboin, Professor Slavo Radosevic, Dr Joana Jacob Ramalho, Dr Sangaralingam Ramesh, Professor Davide Ravasi, Dr Sophie Read, Professor Geraint Rees, Professor Rebecca Rees, Ms Jill Reese, Professor Jane Rendell, Professor Antonella Riccio, Professor William Richardson, Dr Miguel Rivera, Dr Kate Roach, Dr Stephen Roberts, Dr Amelia Roberts, Professor Helen Roberts, Professor Miguel Rodrigues, Dr Stefano Rossoni, Professor Edina Rosta, Professor Dmitri Rusakov, Professor Ruben Saakyan, Professor Mehrnoosh Sadrzadeh, Professor Patricia Salinas, Dr John-Paul Salter, Dr Benet Salway, Professor Vieri Samek-Lodovici, Professor Alexander Samson, Professor Ralf Schoepfer, Professor Stephanie Schorge, Professor Eloise Scottford, Professor Toby Seddon, Professor Alwyn Seeds, Professor Andrea Sella, Professor David Selwood, Professor Sonu Shamdasani, Professor David Shanks, Dr Miranda Sheild Johansson, Professor Elizabeth Shepherd, Dr Michael Short, Dr Victoria Showunmi, Dr Ruth Siddall, Mr Justin Siefker, Professor Talvinder Sihra, Professor Angus Silver, Professor Michael Singer, Dr Henrik Singmann, Dr Fatih Sirindil, Professor Kenneth Smith, Professor Anthony Smith, Dr Daphne Sobolev, Professor Eva Sorensen, Professor Catalina Spataru, Professor Aimee Spector, Dr Michael Spence, Professor Sarah Spurgeon, Professor Kaila Srail, Professor Michail Stamatakis, Dr Paul Stapleton, Professor Sacha Stern, Professor Claudio Stern, Professor Michael Stewart, Professor Sabine Storp, Professor Jakob Stougaard-Nielsen, Dr Sherrill Stroschein, Mrs Dorota Studniarczyk, Professor Judith Suissa, Dr Mike Sulu, Dr Bugra Susler, Professor Alastair Sutcliffe, Dr Becky Taylor, Mr Bryan Taylor, Dr Petros Terzis, Professor James Thomas, Professor Alan Thompson, Dr Amy Thornton, Professor Ulrich Tiedau, Professor Nigel Titchener-Hooker, Professor Helena Titheridge, Mr Simon To, Professor John Tomaney, Professor Andrea Townsend-Nicholson, Dr Helen Tsui, Dr Richard Tunwell, Professor Catalina Turcu, Professor Liz Varga, Professor Faraneh Vargha-Khadem, Professor Laura Vaughan, Professor Steven Vaughan, Professor Yiannis Ventikos, Dr Nalini Vittal, Dr Bella Vivat, Professor David Voas, Professor Giorgio Volpe, Professor Kirill Volynski, Dr Inken von Borzyskowski, Dr Julia Wagner, Dr Tone Walford, Professor Julian Walker, Dr Zachary Walker, Professor Ann Walker, Ms Kirsty Walker, Professor Nicola Walshe, Professor Timothy Waterman, Professor Li Wei, Professor Finn Werner, Dr Iya Whiteley, Ms Breege Whiten, Dr Martina Wicklein, Professor James Wilson, Professor Stephen Wilson, Dr Elliott Wimmer, Mr Michael Wozniak, Dr Youyou Wu, Dr Punam Yadav, Dr Victoria Yorke-Edwards, Dr Anselm Zdebik, Dr Ketii Zeka.

In attendance:

Dr Clare Goudy, Ms Natasha Lewis, Mr Nick McGhee (secretary), Mr Harry McMahan, Ms Lizzie Vinton, Ms Olivia Whiteley.

Apologies: Professor James Bainbridge, Professor Simon Banks, Professor Anne Blandford, Dr Brent Carnell, Mr Andrew Churchill, Ms Kimberly Cornfield, Professor Sebastian Coxon, Mr Jason Davies, Professor Marco Endrizzi, Dr Rosanne Esposito, Professor Maria Fitzgerald, Dr Martin Fry, Professor Rebecca Gould, Dr Wayne Holmes, Dr Rita Jabr, Professor Lilly Kahn, Dr Philippa Lally, Dr Kris Lockyear, Professor Gesine Manuwald, Dr Ruth McGinity, Dr Dafne Zuleima Morgado Ramirez, Professor John Mullan, Dr Yusra Naqvi, Mx Johanna Novales, Professor Jalesh Panicker, Professor Greta Rait, Dr Sophie Read, Dr Anoop Shah, Professor Stephen Taylor, Dr Renée Vancaenenbroeck, Professor Dominic Wyse.

Part I: Preliminary Formal Business

1 ACADEMIC BOARD MINUTES

- 1.1 The minutes of the AB meeting of 13 September 2022 [AB Minutes 62-65, 2021-22] were confirmed, subject to the following amendments (addition of underlined and deletion of strike-through text):
- 64B.7: Academic Board was invited to vote on a proposal that the Size and Shape paper be redrafted to address specifically (i) the need for more detailed financial modelling ~~(as set out in ExComAB's report)~~ including both a no-growth scenario and changes of "Shape" (in the form of differences in expansion of home and non-UK student numbers), (ii) the impact of international students' travel, and (iii) the pros and cons of more online teaching. ExComAB offered to assist the authors of the paper in this revision process. ExComAB looked forward to the revised paper coming back to AB for further discussion.
 - 64B.9: After the officially-scheduled end of the meeting, members of Academic Board who had stayed on debated how this vote was to be understood...'
 - 64B.10: after establishing ~~that AB was~~ through a show of hands that the majority of Academic Board members present were content...
- 1.2 The Chair agreed with a suggestion that it would be helpful for GCAB to discuss and propose a Standing Order in relation to the management of AB business in the event of meetings overrunning the scheduled timings.
- 1.3 In respect of minute 64B.10, the Chair confirmed that the explanatory wording, approved by a show of hands and quoted in that minute, was understood to stand alongside, and to be a hermeneutic guide to, the original proposal set out in minute 64B.7 (as amended above).

2 CONSTITUTION, MEMBERSHIP AND STANDING ORDERS (Paper 1-01)

- 2.1 AB received its constitution, membership and Standing Orders for 2022-23. The Chair noted that membership of the Board had passed 2,000 for the first time.

3 MATTERS ARISING

- 3.1 In respect of AB minute 64B.10 (13.09.22), the paper on Shape that was proposed to be brought to AB ahead of the 2024/25 student number planning exercise was unlikely to be available sooner than Term 2 of the academic year 2023/24, given the detailed development work that would need to be completed first.

Part II: Matters for Discussion

4 PROVOST'S BUSINESS (Paper 1-02)

- 4.1 AB noted the report.

5 MEMBERS' ITEMS

- 5.1 Members were invited to raise issues of interest to the academic community. The Provost noted his intention that, where time allowed, this item would in future be included at the end of the discussion section of the meeting.
- 5.2 In connection with the issue of the closure of buildings outside working hours [AB minutes 49.6–49.7, 11.05.22], members queried (i) whether the issue of access to buildings could be decoupled from the question of the provision of services such as heating, and (ii) whether an EDI risk assessment had been carried out in respect of this proposal. A member also questioned whether significant energy savings could feasibly be made in this way. The Chair would report back to AB on these questions.
- 5.3 Members queried whether there were safeguards to ensure that staff were not pressured to sign up to the Voluntary Resignation Scheme [AB minute 64.2, 2021-22]. The Provost considered that it had been a clear theme in all communications and presentations he had seen on the matter that the arrangement was entirely voluntary. It was confirmed that the arrangement had been discussed in advance with the campus trade unions.
- 5.4 Members flagged the issue of insufficient places for bicycle parking on campus. The Provost would raise the issue with Estates.

6 CONFIDENTIAL – TEF AND NSS (Paper 1-03)

Exempt from publication – please see confidential minutes

7 SSEES AND THE FACULTY OF ARTS & HUMANITIES (Paper 1-04)

- 7.1 Academic Board was invited to advise Council on the proposed integration of the School of Slavonic and East European Studies (SSEES) into the Faculty of Arts and Humanities, under Statute 10, from the start of the 2023/24 academic year. It was noted that SSEES had long functioned under the

umbrella of the joint faculty office in respect of teaching matters, but lacked a formal reporting line through a Dean up to UMC.

- 7.2 Members queried whether the Faculty of Arts and Humanities was the most natural home for SSEES, noting the strong ties between some SSEES academic activity and the Faculty of Social and Historical Sciences. It was suggested however that there were synergies of approach between the interdisciplinary nature of SSEES and the Faculty of Arts and Humanities. Members suggested that it would be useful to have further documentation and more data on the staff and student attribution to the relevant academic areas.
- 7.3 Members also queried the timing and nature of the consultation process.
- 7.4 Mindful of the close relationship between this question and the recruitment process for the next Director of SSEES, AB agreed to a suggestion that an additional meeting of the Board be arranged on an appropriate timescale for the matter to be discussed in more detail.

8 UCL INSTITUTE OF EDUCATION: RENAMING PROPOSAL (Paper 1-05)

- 8.1 Academic Board was invited to advise on a proposed change to the name of the UCL Institute of Education to 'IoE, UCL's Faculty of Education and Society'. The question had arisen during a review of the brand with an external agency. The proposal reflected the strength of recognition of the 'IoE' rather than 'Institute of Education.'
- 8.2 During the course of the discussion members raised the question of the relationship between a formal name and a strapline, and the relationship between this issue and the question of the Institute's formal departmental and faculty structure. The matter would be given further consideration but would not be taken to Council without further discussion at AB.

Part III: Other business for approval or information

9 CHAIR OF EXCOMAB (Paper 1-06)

- 9.1 AB **approved** the proposal that Professor Sacha Stern be appointed Chair of ExComAB pending the approval of a Standing Order on the arrangements for this committee.

10 ELECTIONS FROM AB TO OTHER COMMITTEES (Paper 1-07)

- 10.1 AB noted the report.

11 ANNUAL REPORT OF CONTENTIOUS EVENTS (Paper 1-08)

- 11.1 AB noted the report.

12 LEAD OFFICER REPORT – STUDENT WELFARE (Paper 1-09)

12.1 AB noted the report.

13 OFS BUSINESS PLAN 2022-23 (Paper 1-10)

13.1 AB noted the paper.

14 MINUTES OF OTHER COMMITTEES (Paper 1-11)

14.1 AB received the minutes of other committees.

15 ACTION TAKEN BY THE CHAIR (Paper 1-12)

15.1 AB noted the report.

16 DATE OF THE NEXT MEETING

16.1 Wednesday 16 November 2022 at 14:00-15:50.

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