About the UCL Global Governance Institute



Situated within the Department of Political Science/School of Public Policy at University College London (UCL), the Global Governance Institute (GGI) is a leading research and public policy centre in this vital field of inquiry.

The GGI undertakes in-depth, cross-disciplinary study of pressing issues in governance, in order to explore the nature of the problem, the processes, structures, and institutions involved and to identify solutions. It provides a crucial link between academic researchers, leaders in the wider society, as well as the general public. It also actively seeks to engage and support the next generation of global policy-makers within our student body.

Unlike many other governance research and policy centres, with its rare breadth of scholarly excellence, the GGI is uniquely placed to draw upon UCL's world-leading expertise across a wide span of disciplines – from economics, law, political science, public policy and anthropology to medicine and public health, Earth sciences, engineering and disaster risk management. The GGI strives to reflect UCL's guiding ethos of cross-disciplinary collaboration, facilitating connections among diverse colleagues and interested parties to promote informed public debate on possible solutions to global societal challenges.

More information: www.ucl.ac.uk/global-governance/

The GGI Director, David Coen, and Deputy Director, Tom Pegram, can be contacted by email at **d.coen@ucl.ac.uk** and **t.pegram@ucl.ac.uk**.

GGI Objectives

- Establish UCL as a world leader in global governance scholarship, policy and practice, able to apply our collective expertise and insights from various disciplines and translate them into deliverable and sustainable policy solutions
- Engage diverse viewpoints and enable the widest possible participation in Institute activities to promote innovation of thought and gain novel insights
- Establish a robust network of research and strategic partnerships within UCL, based on shared goals, as well as forge links with external partners in the worlds of government, commerce and the third sector
- Serve as a hub and facilitator for innovative research collaboration within and across disciplines
- Provide an independent source of impactful public policy research and integrate knowledge and research capabilities from across the public and private sectors
- Work with partners in the public and private sectors to apply academic analysis to current problems of governance, with a focus on how potential solutions can be adapted to tackle 'real world' problems
- Engage and support the next generation of global policy-makers within our student body.

Active Research Areas

Biodiversity governance
Climate change governance
Complex global risks
Covid-19 recovery
Disaster risk and resilience
Global crackdown on civil society
Global economic governance
Global governance effectiveness
Global health governance
Global public policy
Global trade policy
Hybrid governance structures

Informal authority structures
International human rights institutions
Laws of war and transnational security
Legitimacy in global governance
Multilateralism and its future
Multilevel governance
Regulatory innovation
The EU's role in global governance
Torture prohibition and prevention
Transnational business governance
Science, technology and security
Sustainable Development Goals.

2020-21: A Year in Review



2020-21 has been a steep learning curve. While the focus has rightly centred on containing the Covid-19 pandemic and the effective rollout of the vaccine programme, attention is now turning to lessons to be learnt for responding to future emerging global threats. We know national state capacity is of critical importance, but there is also a role for global strategy in health governance, particularly when it comes to ensuring protection of vulnerable groups. This important point has become acute as the complex second and third order effects of the pandemic response roam into view, from food supply break downs to rising energy costs and unemployment. The shock of Covid-19 has exposed global systemic fragilities across multiple systems – health, environment, technological, political and economic – which will require robust global coordination if a recovery from the pandemic is to effectively tackle the looming climate and nature emergencies.

As Dave Snowden (Cognitive Edge) remarked at a recent GGI keynote panel, responding to this imperative as a matter of urgency is likely not about designing perfect systems, but rather starting from where people are. Global governance in some form may be essential to managing irreducibly transboundary challenges, such as a global pandemic. However, as Snowden argues, it is vital that scholars and policymakers do not let the perfect "predetermined future state" be the enemy of "managing the present to actually create a new direction of travel" along positive evolutionary pathways. Exploring the upside of risks and uncertainties is now vital.

Despite the challenges posed by the past year, the UCL Global Governance Institute (GGI) has continued to undertake its core mission to provide in-depth, cross-disciplinary and cross-thematic research to better understand the global challenges we face and possible responses. What lessons do we take from the response to Covid-19 for understanding our existing ability to respond adequately to transboundary non-linear challenges? Are states maladaptive when it comes to effectively dealing with global problems? What would a resilient global governance system look like? How can we, as a community of scholars and educators, best prepare young people for the challenges ahead?

The Institute has also redoubled its efforts to make innovative use of digital tools and social media to contribute to informed public debate. To this end, it hosted a full roster of public virtual events and welcomed a truly international audience through the wonders of the Zoom webinar platform. We have been delighted to be joined by many prominent scholars, policy experts and public figures, including (but not limited to) Professor Katherine Hayhoe, Professor Miles Kahler, Professor Ahmet T. Kuru, Professor Jacqueline McGlade, Professor Aseem Prakash, and Professor Alexander Stubb. We were also delighted to collaborate with Lesley Rankin and Laurie Laybourn-Langton at the Institute for Public Policy Research and Dave Snowden at Cognitive Edge on our new research agenda probing what complexity means for global governance.

GGI team members have been frequent contributors to topical news podcasts both within and outside UCL. The Institute also launched its own podcast, cohosted by students (now alumni) of the Masters programme in Global Governance and Ethics. The podcast, called *Imperfect Utopias or Bust? Global Governance Futures*, has aired 14 episodes since its launch in October 2020 and it has proven popular, especially on our YouTube platform. In addition, GGI team members have contributed opinion pieces to *The Conversation*, the *World Economic Forum* and other venues on topical issues, from the COP26 climate summit to the future risks posed by deadly pandemics, and the importance of tackling social inequalities if net-zero carbon emissions is to be achieved.

The GGI continues to collaborate with UCL-based, national and international partners in research, policy and practice. In 2020-21, the GGI team worked with colleagues across Europe and beyond to advance two research projects on climate change governance and global governance effectiveness, as part of an EU Horizon 2020 research consortium focused on identifying future scenarios for global governance. The GGI has also become an active member of the COP26 Universities Network which brings together more than 45 UK-based universities to help deliver ambitious outcomes at the upcoming UN Climate Summit in Glasgow. As part of this initiative, GGI Deputy Director Tom Pegram led a group of academic experts in producing a briefing paper on pathways to socially inclusive decarbonisation.

Throughout the year, the GGI Thematic Directors – Dr Zeynep Bulutgil and Dr Manuel Vogt (global security), Professor Barnali Choudhury (global justice and ethics), and Dr Julius Mugwagwa (global health) – have engaged our community of faculty, students, civil society, policymakers and the general public through events, workshops and publications on a wide range of topics, from global health governance in a time of Covid-19 to vaccine readiness in

developing countries, the determinants of civil war and the systemic risks posed by climate change, among others.

This year, the GGI has received generous grants from UCL Grand Challenges, the UCL Environment Domain and the UCL Global Engagement Office which have facilitated major activities on a shared agenda for the UN Sustainable Development Goals on biodiversity and climate change, as well as on complex risk governance for a green and sustainable recovery from Covid-19. Funding has allowed for ongoing and new collaboration with colleagues across ten UCL departments and institutes (Anthropocene, Bartlett DPU, BSEER, CBER, Energy Institute, IRDR, ISR, Political Sciences, STEaPP, and WRC), leading international experts, including Professor Sir Bob Watson (former chair of IPBES and IPCC) and Professor Natalie Seddon (University of Oxford), as well as prominent voices in national policy conversations, such as Lord Toby Harris (Chair of the UK National Preparedness Commission).

With support from UCL Grand Challenges and the UCL Global Engagement Office, the GGI was also able to provide awards for a university-wide student essay competition on the climate and biodiversity crisis. Our winner was Jeremy Ogilvie-Harris (UCL Laws) for his excellent essay on *The Importance of Public Participation in Environmental Decision Making: The UK Environment Bill.* Honourable mentions also go to our runners-up Kata Moravecz, Daniel Richardson, and Jingwen Zhang. We are extremely grateful to the support we continue to receive from students across UCL who regularly support our activities by writing commentaries, providing research for policy briefs, and conducting interviews.

As we move into 2021-22, the GGI will continue to work to amplify UCL's track record as a leader in research impact focused on driving forward innovation and enhancing resilience in response to global challenges. The Institute's mission is closely aligned with the goals of UCL 2034 to identify solutions to global societal problems – such as climate change, global health, war and conflict, as well as human rights. Going forward, the GGI will build further upon the findings of the UCL Grand Challenges programme and its mechanisms for bringing expertise together and integrating knowledge, as well as capitalising on existing effort and good will across the university.

Thematic Directors

The GGI's Thematic Directors form an integral part of the growing community of scholars working on global governance at UCL. Throughout 2020-21, they have made crucial contributions to GGI institution-building, research, policy and student engagement activities as well as the public events programme.

Global Justice and Ethics



Barnali Choudhury is a Professor at UCL Laws. Her research focuses on the intersection between economic issues and human rights at both international and domestic levels. Recent work has also focused on the urgent need to address systemic 'grey rhino' risks in the context of Covid-19 and accelerating climate change, with a Working Paper on 'Climate Change as Systemic

Risk' published on the GGI website.

Global Health



Julius Mugwagwa is Associate Professor in Innovation & Development at the UCL Department of Science, Technology, Engineering and Public Policy (STEaPP). In 2020-21, Dr Mugwagwa organised and chaired a public panel discussion on 'Developing Countries and Covid-19 Vaccine-Readiness,' which brought together experts and practitioners from across Africa and the Middle East. Dr

Mugwagwa also facilitated a student-led workshop on 'Learning Through a Pandemic,' which provided a platform for students across the world to share their experiences with Covid-19.

Global Security



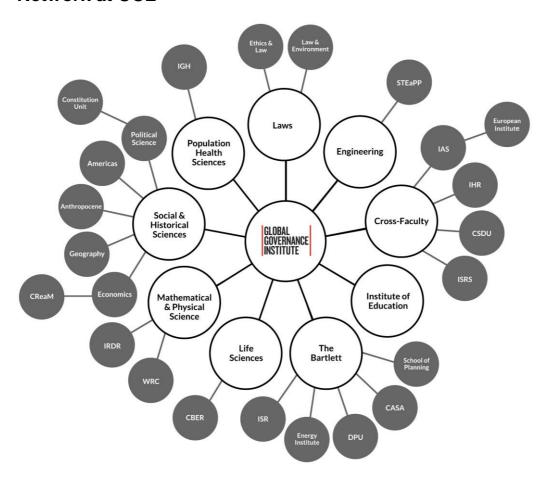
Zeynep Bulutgil is Associate Professor in the UCL Department of Political Science, where she works on political violence, religious and political institutions, inequality and ethnic politics. **Manuel Vogt** is also Associate Professor in the Department of Political Science. His research focuses on non-state actors and contentious politics in developing countries. In 2020-21,

Dr Bulutgil and Dr Vogt organised two public lectures, featuring Professor Ahmet Kuru (San Diego State University) and Dr Jonah Schulhofer-Wohl (Leiden University).

Celebrating the legacy of Professor Dame Georgina Mace

In 2020, we were deeply saddened by the passing of Professor Dame Georgina Mace (former GGI Thematic Director on Global Environmental Sustainability), a world-leading authority on biodiversity and a much-valued UCL colleague. In honour of her life and work, the GGI staged a cross-disciplinary workshop and public panel discussion on 'A Shared Agenda on Biodiversity and Climate Change,' which built on previous collaborations with Georgina and her team at the UCL Centre for Biodiversity and Environment Research (CBER).

Network at UCL



Faculty	Department	Centres & Institutes
Social and Historical Science	Political ScienceEconomicsGeography	 Anthropocene Constitution Unit Centre for Research & Analysis of Migration (CReaM) Institute of the Americas
Population Health Sciences		 Institute for Global Health (IGH)
Laws		Centre for Ethics & LawCentre for Law & Environment
Engineering	Science, Technology, Engineering & Public Policy (STEaPP)	
Cross-Faculty	Institute for Advanced Study (IAS)	 European Institute Institute for Human Rights (IHR) Centre for the Study of Decision-Making Uncertainty (CSDU) Institute for Strategy, Resilience & Security (ISRS)
Institute of Education		
The Bartlett	 School of Planning Centre for Advanced Spatial Analysis (CAS Development Planning Unit (DPU) Energy Institute Institute for Sustainable Resources (ISR) 	A)
Life Sciences		Centre for Biodiversity Environment Research (CBER)
Mathematical & Physical Science		 Institute of Risk & Disaster Reduction (IRDR) Warning Research Centre (WRC)

External Networks and Partnerships

In addition to collaborating with UCL colleagues across a wide span of disciplines, the GGI has forged strong links with external partners in research, policy and practice.

Global Governance and the EU: Future Trends and Scenarios (GLOBE)



Funded by the European Commission's Horizon 2020 programme, GLOBE brings together an international consortium of 10 academic partners from 8 countries to conduct research on future trends and scenarios in global governance. The GGI leads on a work package on climate change and also provides input on a crosscutting work package on global governance.

COP26 Universities Network

COP26 UNIVERSITIES NETWORK

The COP26 Universities Network brings together more than 45 UK-based universities to help deliver ambitious outcomes at the upcoming UN Climate Summit in Glasgow. GGI Deputy Director Tom Pegram has led on a network briefing on the 'just transition' agenda and socially inclusive decarbonisation pathways.

Jean Monnet Network on EU/China Global Economic Governance



Funded by a Jean Monnet Network grant, this research network brings together a multidisciplinary group of experts to assess the role of China and the EU in global economic governance. The network is coordinated by CEU San Pablo University and includes researchers from academic institutions across Europe and China.

International Global Governance Network



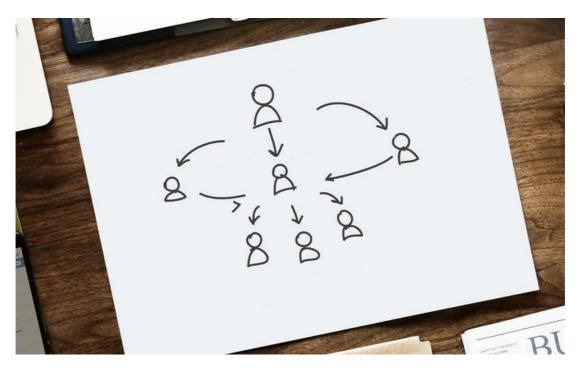
The International Global Governance Network brings together individual researchers and academic institutions in the field of global governance around the world to discuss current trends in global governance scholarship and explore possibilities for scaling up collaboration.

UK Network on the Prohibition of Torture



Launched in 2017, this network brings together leading practitioners, policy-makers and academics across the UK to scale up collaboration on the prohibition of torture and ill-treatment.

External Networks and Partnerships



Beyond participation in the above networks, the GGI regularly collaborates with leading thinkers and academics across the world on events, workshop and specific research projects.

Institution	Location	Partner
American University	Washington, DC, United States	Professor Miles Kahler; Professor Amitav Acharya
Australian National University (ANU)	Canberra, Australia	Professor Sharon Friel; Professor Susan K. Sell
Barcelona Institute for Global Health (ISGlobal)	Barcelona, Spain	Dr Cathryn Tonne
CEU San Pablo University	Madrid, Spain	Professor Jerónimo Maillo
Colegio de Mexico	Mexico City, Mexico	Professor Monica Serrano
ESADE	Barcelona, Spain	Dr Angel Saz Carranza
European University Institute (EUI)	Florence, Italy	Professor Brigid Laffan; Professor Joanne Scott
FLACSO Argentina	Buenos Aires, Argentina	Professor Diana Tussie
George Washington University, Elliott School of International Affairs	Washington, DC, United States	Professor Michael Barnett
Georgetown University	Washington, DC, United States	Professor Abraham Newman

Institut Barcelona d'Estudis Internacionals (IBEI)	Barcelona, Spain	Professor Jacint Jordana (Director)
Kobe University	Kobe, Japan	Dr Makiko Nishitani
KU Leuven	Leuven, Belgium	Dr Axel Marx; Professor Jan Wouters
McGill University	Montreal, Canada	Dr Sébastien Jodoin
Melbourne University	Melbourne, Australia	Professor Robyn Eckersley
Peking University	Peking, China	Professor Zhang Qingmin
PluriCourts, University of Oslo	Oslo, Norway	Professor Andreas Føllesdal
The Hebrew University of Jerusalem	Jerusalem, Israel	Professor David Levi Faur
UN Environment	Nairobi, Kenya	Isabell Kempf
Universitas Bina Nusantara	Jakarta, Indonesia	Professor Tirta Mursitama
University of California, Berkeley	Berkeley, United States	Professor Katerina Linos
University of Maryland	Maryland, United States	Professor Virginia Haufler
University of Queensland	Brisbane, Australia	Dr Shahar Hameiri
University of Western Australia	Perth, Australia	Dr Charan Bal
VU Amsterdam	Amsterdam, The Netherlands	Professor Philipp Pattberg
WZB Berlin	Berlin, Germany	Professor Michael Zürn
Yale University	Connecticut, United States	Professor Ben Cashore

Institute Achievements 2020-21



With the support of its broad network of partners and collaborators, the GGI has become a recognised voice in global governance research and policy debates. In 2020-21, despite the disruptions caused by Covid-19, the Institute has been able to consolidate and expand its network at UCL, in the UK and internationally, including through continued collaborative research engagement under the Horizon 2020 funded GLOBE project on future scenarios in global governance. In addition, the GGI has made important contributions to global governance scholarship this year, advancing key research agendas on environmental governance and complex systems dynamics through various academic publications, research workshops and reports. Promoting impactful policy dialogue and public debate on issues of global governance has also remained a core aim of the Institute, as reflected in a busy virtual programme of events and workshops, which brought together high-level speakers and a truly global audience. Successful funding bids, including for UCL Grand Challenges grant schemes, have enabled the GGI to stage high-level policy-facing research workshops and public panel discussions. Among other topics, these events have focused on the prospects for integrated climate and biodiversity governance and on pathways towards a green and sustainable recovery from COVID-19. The GGI has also continued to engage a broad general and student audience, including through its new Global Governance Futures podcast.

Institutional Strengthening

Close collaboration with all GGI Thematic Directors – Dr Barnali Choudhury (Global Justice and Ethics), Dr Julius Mugwagwa (Global Health), Dr Zeynep Bulutgil and Dr Manuel Vogt (both Global Security) – on a range of research/policy workshops, public events and student engagement activities

- Continued engagement with the GGI Academic Steering Board and Advisory Board, with several members facilitating or participating in GGI workshops and public events
- Sustained collaboration with various faculties, departments and institutes across UCL, including but not limited to the Bartlett Development Planning Unit (DPU), the Bartlett School of Environment, Energy and Resources (BSEER), Laws, the Institute for Global Health, the Department of Science, Technology, Engineering and Public Policy (STEaPP), the Institute for Sustainable Resources (ISR), and the European Institute
- Expansion of the GGI's institutional network at UCL through the establishment of close ties with the cross-disciplinary Anthropocene initiative, the Centre for Biodiversity and Environment Research (CBER) and the newly launched Warning Research Centre (WRC)
- Expansion of the GGI's UCL-based expert network through the recruitment of new collaborators (Dr Simon Chin-Yee, Dr Brian Dooley, Dr Carina Fearnley, Angelica Johansson, and Dr Buğra Süsler), all of whom have contributed to GGI events and/or publications last year
- Continued engagement with the GGI's external networks, notably with individuals and institutions participating in the Horizon 2020 funded project on future scenarios in global governance (GLOBE)
- Expansion of the GGI's external network through participation in the COP26 Universities Network, which involved close collaboration with colleagues at the universities of Bristol, Durham, Edinburgh, Keele, Nottingham, York and Royal Holloway, University of London
- Continued collaboration with the UCL Global Engagement Office (GEO)
 / Office of the Vice-Provost (International) and UCL Public Policy / Office
 of the Vice-Provost (Research) as well as UCL Grand Challenges
- Recruitment of a Research Assistant to assist with two major policyfacing research workshops
- Participation in the Q-Step internship programme.

Summary output: As the GGI continues to foster cross-disciplinary research exchange and informed public debate, it can rely on a broad and diverse network of collaborators, partners and supporters at UCL and externally. Virtual exchange in 2020-21 has allowed the GGI to expand its international network further despite the pandemic.

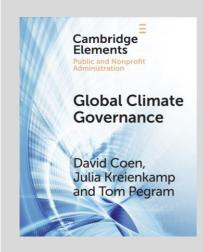
Global Governance Research

 Ongoing research outputs and activities by the GGI directors, researchers and Thematic Directors, including under the Horizon 2020 funded project on 'Global Governance and the European Union: Future Trends and Scenarios (GLOBE)'

- Hosted the third General Assembly of the GLOBE project in September 2020
- Launched a new research agenda on governing complex global risks
- Hosted a research workshop on 'Governing Complexity' (15 December 2021), which brought together leading thinkers and scholars on systems thinking and sparked further collaborations with complexity experts, including colleagues from the Institute for Public Policy Research (IPPR) and leading complexity thinker Dave Snowden (Cognitive Edge)
- Organised a workshop on 'Complex Risk Governance for a Green and Sustainable Recovery from COVID-19' (1 June 2021), which informed the production of a widely circulated research-policy outcome report
- Organised a workshop on 'A Shared Agenda for the United Nations Sustainable Development Goals on Biodiversity and Climate Change' (4 May 2021), which provided input for a widely circulated research-policy outcome report
- Activities to support future thinkers in global governance research, including through Global Governance Futures 'podclasses' and a UCLwide essay competition on environmental governance

Summary output: The GGI continues to spearhead innovative global governance scholarship through its research, publications, workshops, education and networking activities. It remains committed to promoting cross-disciplinary and cross-thematic learning with a view to designing more adaptive and resilient governance models, capable of responding to increasingly complex global risks.

Illustrative Research Publications



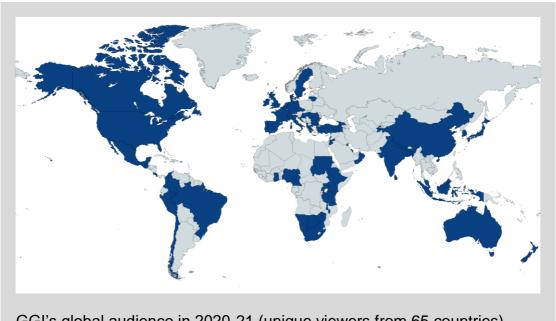
- Coen, D., Kreienkamp, J. & Pegram, T. (2020). Global Climate Governance. Cambridge University Press.
- Coen, D., Katsaitis, A. & Vannoni, M. (2021).

 Business Lobbying in the European Union. Oxford University Press.
- Kreienkamp, J. & Pegram, T. (2020). 'Governing Complexity: Design Principles for the Governance of Complex Global Catastrophic Risks.' International Studies Review, viaa074.

Public Outreach and Public Policy Impact

- Staged 15 public events with over 1000 total participants. Due to Covid-19, all events were held virtually, allowing speakers and participants from across the globe to join. The events highlighted important issues in global governance and featured high-profile scholars, policy experts and public figures, such as Lord Toby Harris (National Preparedness Commission UK), Professor Katharine Hayhoe (Texas Tech University), Professor Miles Kahler (American University), Professor Alexander Stubb (European University Institute), Professor Natalie Seddon (University of Oxford) or Professor Sir Robert Watson (former chair IPCC and IPBES), among many others
- Regularly published event videos, commentaries, podcasts, and other outputs on the GGI website and social media channels
- Launched the Global Governance Futures podcast, a platform for dialogue and reflection on the complex challenges facing humanity and possible global responses. The podcast is hosted by GGI Deputy Director Tom Pegram and a team of (former) students from UCL's MSc Global Governance and Ethics programme. Since its launch in October 2020, the podcast has aired 14 episodes featuring cutting-edge thinkers on global governance. The podcast has proven popular, with 13,194 views/listens and 346 individual subscribers across various platforms (Spotify, SoundCloud and YouTube)
- Publication of analyses and opinion pieces in outlets such as The Conversation and the World Economic Forum blog
- Participation of GGI team members in podcasts (incl. UCL-based podcasts *Uncovering Politics* and *Coronavirus: The Whole Story*), external events (incl. various GLOBE Webinars) and media interviews
- Dissemination of event invitations, news and publications via the GGI's mailing list (3,877 subscribers), Twitter (1,478 followers) and other channels
- Publication of two widely circulated research-policy briefs on The UN SDGs on Biodiversity, Climate Change and Health: Towards a Shared Agenda and Pathways to a Green and Just Recovery from COVID-19: Promoting Systemic Change for Greater Sustainability and Resilience
- Provided input to the review of an new flagship assessment report by the Intergovernmental Panel on Climate Change (IPCC).

Summary output: In 2020-21, the GGI and its partners hosted a number of workshops and public events that aimed at transcending policy-research siloes and engaging a diverse group of practitioners, policy-makers, civil society representatives and other stakeholders. The disruptions caused by Covid-19 have presented both challenges and opportunities for the Institute's outreach activities. Notably, moving events online has allowed the GGI to engage a more international audience, beyond the UK, Europe and North America.



GGI's global audience in 2020-21 (unique viewers from 65 countries)

Education and Student Engagement

- Students across UCL, including those enrolled in the MSc Global Governance and Ethics (GGE), have continued to provide invaluable support to the Institute's activities by writing commentaries and helping to organise and report on GGI events
- Staged a UCL-wide student essay competition on how to tackle the climate and biodiversity crises. The winning essay and runner-up contributions have been published on the GGI website and widely circulated
- Hosted a global health policy platform on 'Learning Through a Pandemic,' led by MPA students at the UCL Department of Science, Technology, Engineering and Public Policy (STEaPP) and facilitated by GGI Thematic Director for Global Health, Julius Mugwagwa. The event brought together students from across the world to share their personal experiences with Covid-19 and their views on how the pandemic has reinforced inequalities within the student body, both on the national and global level.
- Active participation of (former) GGE students in the GGI's Global Governance Futures podcast as co-hosts and co-producers
- Production of student-facing 'podclasses' featuring on Global Governance Futures
- Student-facing Greta's Generation podcast, hosted by GGI Research Fellow Kyle Herman, aimed at generating expert insight and advice for the future generation of climate leaders
- Continued collaboration with the student-led GGE society.

Summary output: The GGI remains committed to engaging future generations of global governance leaders by offering students unique insights into its research and policy-focused activities. GGE students provide invaluable support to the Institute's events and publication programme by serving as rapporteurs and commentators on GGI workshops and public lectures.

Funding and Awards

- Continued work under the Horizon 2020 research grant on 'Global Governance and the European Union: Future Trends and Scenarios (GLOBE).' The GGI is part of a consortium of 10 research institutions from 8 countries, led by the Institut Barcelona d'Estudis Internacionals (IBEI). The GGI leads on the work package on climate change and provides input on a cross-cutting work package on global governance
- Award of a UCL Grand Challenge and UCL Global Engagement Office grant to GGI Deputy Director Tom Pegram (with GGI Researcher Julia Kreienkamp) and Oxford University's Professor Nathalie Seddon for the organisation of a workshop on 'A Shared Agenda for the United Nations Sustainable Development Goals on Biodiversity and Climate Change'
- Award of a UCL Grand Challenges and UCL Environment Domain grant to Dr Tom Pegram and Dr Carina Fearnley (UCL Department of Science and Technology Studies) for the organisation of a cross-disciplinary workshop on 'Complex Risk Governance for a Green and Sustainable Recovery from COVID-19'
- Successful application by GGI Deputy Director Tom Pegram for a Dean's Strategic Funds Award for a faculty-student collaborative podcast project aimed at exploring the implications of the Covid-19 pandemic for environmental governance
- Successful application by GGI Research Fellow Kyle Herman for a Dean's Strategic Funds Award to support his student-facing podcast on climate governance and supporting the new generation of climate leaders
- Paper by Julia Kreienkamp and Tom Pegram on 'Governing Complexity: Design Principles for the Governance of Complex Global Catastrophic Risks' (International Studies Review, 2020) shortlisted for Lloyd's Science of Risk Prize
- Ongoing engagement with UCL benefactors and the UCL Development and Alumni Relations Office.

Summary output: In 2020-21, the GGI and its partners have secured generous grans from UCL Grand Challenges and other UCL initiatives, which have allowed us to stage several high-level events, outreach and student engagement activities. The Institute can draw on a diverse network of partners across UCL and beyond to deliver on these grants and develop future high-quality research proposals.

Resources and Budget

Current and forecast budget summaries are available and constantly monitored. The Institute leadership is actively exploring funding opportunities from a variety of external sources, including alumni, foundations and trusts to sustain the core business of the Institute.

Looking Towards 2021-22

The GGI is increasingly recognised as a key referent point for global governance scholarship and practice in London, the UK and internationally. Moving into 2021-22, the GGI will advance various ambitious initiatives already underway, including by delivering on major research projects, continuing the expansion of its partner network, and bringing its important work to a wider audience. The following table itemises the main outputs to be achieved over the next reporting cycle, in close collaboration with all relevant stakeholders at UCL.

Institutional Strengthening		
Main outputs to be	e achieved	Lead responsible
Academic Steering Board	 Organise and plan next Board meeting (Term 1 or 2) Actively engage Board members in GGI activities, e.g. through event collaborations Continue to keep Board members informed on GGI/each other's activities through regular email updates. 	DC/TP
Thematic Directors	 Recruit new Thematic Directors Ongoing collaboration on public events, research and policy workshops, student engagement events and other activities 	ТР
Partnerships and collaborative projects	 Advance external partnership strategy Showcase partnerships (internal and external) on the GGI website Expand collaboration with other UCL institutes and departments, building on the UCL global public policy audit and workshop Identify new opportunities for collaboration with institutions and individuals in the Global South and East, building on the GLOBE project and the Jean Monnet network 	DC/TP
Engagement with senior UCL colleagues	 Consultation with Provost and Vice-Provost International Consultation with David Price, Vice-Provost Research and Grand Challenges Consultation with Dean of SLASH (Laws, Arts and Humanities, and Social and Historical Sciences). 	DC/TP

Public Outreach and Public Policy Impact	
Main outputs to be achieved	Lead responsible

Workshops and Public Events	 Ongoing GGI keynote lecture series featuring leading global governance experts and high profile external speakers Seek suggestions (Steering Committee/Thematic Directors) and develop list of potential high-profile speakers, in particular women Event recordings, reports and participant interviews to be posted on the GGI website GGI/Thematic Director high-level policy workshops (e.g. Cross-disciplinary Conversations on Health Innovation and Development) Workshop on 'Why young people should lead on the green recovery from Covid-19' (pending funding) UCL collaborative events (e.g. UCL European Institute, STEaPP, Laws) 	DC/TP/JK/ Thematic Directors/ Academic Steering Board/Various UCL-GGI Associates
Policy Interventions	 Build upon policy impact in alliance with UCL Grand Challenges and UCL Public Policy Build upon policy impact in alliance with UCL Laws, STEaPP and other UCL departments Policy briefs and meeting reports based on high-level policy seminars. 	DC/TP/Various UCL-GGI Associates
Policy Networking	 Identify new collaborators within and outside UCL (e.g. Policy Lab, Chatham House) Strengthen existing external collaboration (e.g. WZH, Leuven, EUI and ESADE) Continued engagement with the UK COP26 Universities Network. 	DC/TP
Website	 Continue to make the website more dynamic, responsive, user-friendly and visually attractive with the aim of increasing site visits Integrate more and diverse resources on the website (e.g. develop interview section further / feature info charts). 	JK
Social Media	 Update/implement social media strategy to further increase number of Twitter and Facebook followers Experiment with more live tweeting. 	JK
Media Strategy	Build media strategy and target media and relevant online platforms with articles/op-eds (e.g. The Guardian, The Conversation, openDemocracy, E-International Relations, etc.).	TP/JK

Innovative Global Governance Research		
Main outputs to I	pe achieved	Lead responsible
Publications	 Finalise and submit Horizon 2020 outputs to peer reviewed journals and university press publishers. Explore opportunity to produce a handbook on global governance with a leading university press 	TP/DC/JK

	All research publications (incl. those by Thematic Directors) to be highlighted on GGI website (e.g. on news/blog section).	
Research events and platforms	 Research workshops and conferences Activities facilitated by GGI Thematic Directors. 	TP/Thematic Directors

Education and Student Engagement		
Main outputs to be achieved		Lead responsible
Education and training	Flagship module for MSc in Global Governance and Ethics.	TP
Student Engagement	 Facilitate activities of student-led Global Governance and Ethics (GGE) Society Recruit student volunteers to assist with website content, policy briefs, interviews and event management Support 2020-21 editorial team of the student-led International Public Policy Review (IPPR). 	TP/ GGE Programme Director /JK

Funding		
Main outputs to	be achieved	Lead responsible
Grant applications	 Update list of opportunities regularly. Include grant deadlines in GGI calendar Large grant preparation and submission (e.g. ESRC Climate Change Centre Grant, ERC, Leverhulme Research Centre Grant, Leverhulme Research Grant) Review small grant preparation (British Academy, Leverhulme) Project grant applications which incorporate the GGI as a partner. 	DC/TP/JK/ Thematic Directors
Other sources	Investigate further avenues for external funding and alternative funding opportunities, e.g. private sponsorship for events.	DC/TP/Academic Steering Committee

Annex I: Institute Output 2020-21

- To view event videos: www.bit.ly/EventVideosGGI
- To view research publications and policy briefs: www.ucl.ac.uk/globalgovernance/publications
- To view event blogs and commentaries: www.ucl.ac.uk/globalgovernance/commentaries
- To listen to the Global Governance Futures podcast: www.bit.ly/GGIPodcast
- To sign up for events: www.ucl.ac.uk/global-governance/events

Public Events

- 'CoST: Bridging the Infrastructure Governance Gap.' Panel discussion with Professor Richard Calland (University of Cape Town), Evelyn Hernandez (CoST) and Professor George Ofori (London Southbank University), chaired by Dr Armando Castro (UCL Bartlett School of Sustainable Construction). 8 June 2021.
- *Enhancing Post-Pandemic Sustainability and Resilience: Paving the Way for Systemic Change.' Panel discussion with Lord Toby Harris (National Preparedness Commission UK), Amanda Janoo (Wellbeing Economy Alliance) and Rowan Douglas (Climate and Resilience Hub at Willis Towers Watson), chaired by Dr Carina Fearnley (UCL Department of Science and Technology Studies and UCL Warning Research Centre). 1 June 2021.
- Working with Nature for Sustainable Development: A Shared Agenda on Biodiversity and Climate Change.' Panel discussion with Professor Sir Robert Watson (Former Chair of the Intergovernmental Panel on Climate Change, the Intergovernmental Science-Policy Platform for Biodiversity and Ecosystem Services and others), Professor Nathalie Seddon (University of Oxford) and Dr Susan Chomba (World Resources Institute). 4 May 2021.
- 'All Window Dressing? Business Participation in Transnational Public-Private Governance Initiatives', keynote lecture with Dr Oliver Westerwinter (University St Gallen), chaired by Professor David Coen (UCL Global Governance Institute). 23 March 2021.
- Digital Democracy or Digital Dictatorship: The Struggle for Power between China, the US and the EU.' Keynote lecture with Professor Alexander Stubb (School of Transnational Governance at the European University Institute), chaired by Dr Michael Spence AC (UCL President & Provost). 16 March 2021.

- 'Islam, Authoritarianism, and Underdevelopment.' Keynote lecture with Professor Ahmet T. Kuru (San Diego State University), chaired by Zeynep Bulutgil (UCL Political Science; GGI Thematic Director for Global Security). 9 March 2021.
- 'Quagmire in Civil War.' Keynote lecture with Dr Jonah Schulhofer-Wohl (Leiden University), chaired by Zeynep Bulutgil (UCL Political Science; GGI Thematic Director for Global Security). 16 February 2021.
- 'Digitizing Climate Change: Technology, Society, and Rapid Adaptation.' Keynote lecture with Vinay Gupta (Mattereum), chaired by Dr Tom Pegram (UCL Global Governance Institute). 9 February 2021.
- 'What Climate Change and Coronavirus Have in Common.' Keynote lecture with Professor Katharine Hayhoe (Texas Tech University), chaired by Dr Simon Chin-Yee (UCL Political Science). 2 February 2021.
- 'Climate Formations: Geopolitics and the History of Climate Governance.' Keynote lecture with Dr Bentley B. Allan (Johns Hopkins University), chaired by Angelica Johanson (UCL Political Science). 26 January 2021.
- 'Developing Countries and COVID-19 Vaccine-Readiness.' Panel discussion with Dr Feras I Hawari (King Hussein Cancer Center Jordan), Lenias Hwenda (Medicines for Africa) and Skhumbuzo Ngozwana (Kiara Health), chaired by Julius Mugwagwa (UCL Department of Science, Technology, Engineering and Public Policy; GGI Thematic Director for Global Health). 19 January 2021.
- 'Complex Global Governance: Governing Global Catastrophic Risks at the Edge of Order and Chaos.' Panel discussion with Lesley Rankin (Institute of Public Policy Research), Dave Snowden (Cognitive Edge) and Dr Tom Pegram (UCL Global Governance Institute), chaired by Julia Kreienkamp (UCL Global Governance Institute). 15 December 2020.
- 'Have We Reached the End of the Bretton Woods Moment? Global Governance With and Without the United States.' Keynote Lecture with Professor Miles Kahler (American University), chaired by Dr Tom Pegram (UCL Global Governance Institute). 1 December 2020.
- Will Climate Change Issues Affect the 2020 US Elections?' Keynote lecture with Professor Aseem Prakash (University of Washington), chaired by Professor David Coen. 27 October 2020.
- Global Health Governance in the Time of COVID-19.' Panel discussion with Professor Sarah Hawkes (UCL Institute for Global Health and Centre for Gender and Global Health), Dr Julius Mugwagwa (UCL Department of Science, Technology, Engineering and Public Policy; GGI Thematic Director for Global Health) and Dr Tom Pegram (UCL Global Governance Institute), chaired by Professor David Coen (UCL Global Governance Institute). 17 November 2020.

International Conferences and Research Workshops

- 'Learning Through a Pandemic,' student-led conference organised by Dr Julius Mugwagwa (GGI Thematic Director for Global Health) and chaired by Anisha Gooneratne and Fernando Garcia Albero (MPA candidates at STEaPP), hosted in collaboration with UCL Science, Technology, Engineering and Public Policy (STEaPP), 7 July 2021.
- * Complex Risk Governance for a Green and Sustainable Recovery from COVID-19," convened by Dr Tom Pegram (GGI Deputy Director) and Dr Carina Fearnley (UCL Department of Science and Technology Studies), hosted by the GGI and the UCL Warning Research Centre (WRC), with support from UCL Grand Challenges and the UCL Environment Domain. 1 June 2021.
- 'A Shared Agenda for the United Nations Sustainable Development Goals on Biodiversity and Climate Change,' convened by Dr Tom Pegram (GGI Deputy Director) and Professor Natalie Seddon (University of Oxford), with support from UCL Grand Challenges and the UCL Global Engagement Office. 4 May 2021.
- 'Governing Complexity,' expert workshop on complexity thinking and systemic global catastrophic risks, convened by Dr Tom Pegram (GGI Deputy Director). 15 December 2021.
- 'Third General Assembly of GLOBE,' bringing together all partners of the GLOBE project (Global Governance and the EU: Future Trends and Scenarios), hosted by the GGI. 21-22 September 2020.

Selected GGI Community Research Publications

- Banda, G., Mugwagwa, J., Wanjala, C., Mackintosh, M., and Kale, D. (2021). 'Local manufacturing, local supply chains and health security in Africa: Lessons from COVID-19.' BMJ Global Health, 6 (6). DOI: 10.1136/bmjgh-2021-006362.
- Bulutgil, H. Z. (2021). 'Paths for Future Research on Nation-building: Causal Mechanisms and Theoretical Antecedents.' *Nationalities Papers*. DOI: 10.1017/nps.2020.104.
- Choudhury, B. (2020). 'Investor Obligations for Human Rights.' ICSID Review - Foreign Investment Law Journal, 35 (1-2), pp. 82–104. DOI: 10.1093/icsidreview/siaa002.
- Coen, D., & Katsaitis, A. (2021). 'Governance, Accountability, and Political Legitimacy: Who participates in European Parliaments Hearings.' *Journal of European Integration*. DOI: 10.1080/07036337.2021.1922898.
- Coen, D., & Katsaitis, A. (2021). 'Lobbying Brexit Negotiations: Who lobbies Michel Barmier?' *Politics and Governance*, 9 (1), pp. 37-47. DOI: 10.17645/pag.v9i1.3666.

- Coen, D., Katsaitis, A. and Vannoni, M. (2021). Business Lobbying in the European Union. Oxford: Oxford University Press.
- Coen, D., Kreienkamp. J. and Pegram, T. (2020). Global Climate Governance. Elements in Public and Nonprofit Administration. Cambridge: Cambridge University Press.
- Herman, K., & Shenk, J. (2021). 'Pattern Discovery for Environmental Policy Indicators.' *Environmental Science and Policy*, 120, pp. 89-98. DOI: 10.1016/j.envsci.2021.02.003.
- Kreienkamp, J. and Pegram, T. (2020). 'Governing Complexity: Design Principles for the Governance of Complex Global Catastrophic Risks.' International Studies Review, viaa074. DOI: 10.1093/isr/viaa074.
- Mugwagwa, J., Banda, G., Kale, D., & Mackintosh, M. (2021). Local manufacturing for health in Africa in the time of Covid-19: experience and lessons for policy. London: Overseas Development Institute (ODI).
- Mugwagwa, J., Washbourne, C.-L., Kagwesage, A. M. and Twiringiyimana, R. (2020). Case studies on the effectiveness of capacity strengthening activities of the science granting councils initiative in Sub-Saharan Africa. University College London.
- Pegram, T. and Kreienkamp. J. (2021). 'Complexity Theory and Education in Times of Insoluble Problems.' NORRAG. Special Issue 06: States of Emergency: Education in the Time of Covid-19 (forthcoming).
- Petrin, M. and Choudhury, B. (2021). 'Corporate Purpose and Short-Termism.' In: A. Afsharipour and M. Gelter (eds.), Research Handbook on Comparative Corporate Governance. Edward Elgar.
- Vogt, M., Gleditsch, K. S., and Cederman, L. E. (2021). 'From Claims to Violence: Signaling, Outbidding, and Escalation in Ethnic Conflict.' Journal of Conflict Resolution. DOI: 10.1177/0022002721996436.

Non-Academic Publications

- 'Explainer: What is COP 26?' With Contributions by Tom Pegram (GGI Deputy Director) and Julia Kreienkamp (GGI Researcher). Part of the Bartlett's 'Together for climate action campaign.' 13 April 2021.
- 'Three Lessons for Business Lobbying the EU', David Coen (GGI Director), Alexander Katsaitis (LSE), and Matia Vannoni (KCL). Britain in a Changing World (KCL) Blog. 17 March 2021.
- 'Lobbyists, Michel Barnier, and 3 Lessons on Brexit,' David Coen (GGI Director) and Alexander Katsaitis (LSE), LSE Blog. 12 March 2021.
- 'Global obsession with economic growth will increase risk of deadly pandemics in future.' By Julia Kreienkamp (GGI Researcher)

- and Dr Tom Pegram (GGI Deputy Director). *The Conversation*, 5 March 2021.
- 'How can we avoid a 'dirty' recovery from COVID-19?' By Julia Kreienkamp (GGI Researcher) and Dr Tom Pegram (GGI Deputy Director). World Economic Forum, 14 December 2020.
- 'Just Transition: Pathways to Socially Inclusive Decarbonisation.'
 By Tom Pegram (GGI Deputy Director), Julia Kreienkamp (GGI Researcher) and others. COP26 Universities Network Briefing. October 2020.
- 'Net-zero carbon emissions won't be sustainable if social inequalities aren't addressed.' By Simone Abram (Durham University) and Tom Pegram (GGI Deputy Director). The Conversation, 23 October 2020.

GGI Policy Briefs and Working Papers

- 'Pathways to a Green and Just Recovery from COVID-19. Promoting Systemic Change for Greater Sustainability and Resilience Complex.' GGI Policy Brief. By Zoe Varenne (GGI Research Assistant). 28 July 2021.
- 'The United Nations Sustainable Development Goals on Biodiversity, Climate Change and Health: Towards a Shared Agenda.' GGI Policy Brief. By Julia Kreienkamp (GGI Researcher). 30 June 2021.
- 'Climate Change as Systemic Risk.' GGI Working Paper. By Professor Barnali Choudhury (Thematic Director for Global Justice and Ethics). 29 January 2021.

GGI Commentaries

- 'Towards a Green and Just Recovery from COVID-19: Building Forward rather than Back.' By Julia Kreienkamp (GGI Researcher). 29 July 2021.
- 'Indigenous Peoples to the Rescue: Saving the UN Biodiversity and Climate Talks from Themselves.' By Zoë Varenne (GGI Research Assistant). 26 July 2021.
- Watch out for the Grey Rhino: The Connection Between Climate Change, Biodiversity Loss and Health.' By Jingwen Zhang (UCL Political Science), special prize winner in a GGI student essay competition on climate change and biodiversity. 5 July 2021.
- 'The Importance of Public Participation in Environmental Decision Making: The UK Environment Bill.' By Jeremy Ogilvie-Harris (UCL)

- Laws), winner of a GGI student essay competition on climate change and biodiversity. 28 June 2021.
- Catalysing Action to Tackle Complex Problems: How Everyday Interactions Can Boost Governance Efforts.' By Daniel Richardson (UCL Political Science), second prize winner in a GGI student essay competition on climate change and biodiversity. 28 June 2021.
- 'Political Barriers to Implementing Green Policies: The Role of Financial Incentives in the EU.' By Kata Moravecz (UCL Political Science), third prize winner in a GGI student essay competition on climate change and biodiversity. 28 June 2021.
- 'Three Myths about Business Lobbying in the European Union Busted.' By David Coen (GGI Director), Alexander Katsaitis (Fellow in Public Policy & Administration at the LSE) and Matia Vannoni (Lecturer in Public Policy at KCL). 12 March 2021.
- 'The 'hard-wearing pharmaceutical industry' that is thriving in the midst of a pandemic.' By Julius Mugwagwa (GGI Thematic Director on Global Health) and Margaret Siyawamwaya (Lecturer in Pharmaceutical Sciences at the University of Zimbabwe). 4 March 2021.
- 'Reforming the Global Voluntary Market for Carbon Offsets.' By Professor Mark Maslin (Professor of Climatology at the UCL Department of Geography; GGI Academic Steering Board Member). 25 January 2021.
- 'Energy Savings Insurance: Finding Solutions for Climate-Friendly Cooling.' By Sophie Vandenbroucke (MSc Public Policy). 25 January 2021.
- 'A Short History of International Climate Change Negotiations from Rio to Glasgow.' By Professor Mark Maslin (Professor of Climatology at the UCL Department of Geography; GGI Academic Steering Board Member). 25 January 2021.
- 'COVID-19 and the Future of Global Health Governance: Building Back Better?' By Tom Pegram (GGI Deputy Director) and Julia Kreienkamp (GGI Researcher). 20 November 2020.
- 'COVID-19: New Directions for Global Governance?' By Julia Kreienkamp (GGI Researcher). 30 September 2020.
- 'Unalienable Rights and the Strange Case of American Exceptionalism.' By Brian Dooley (GGI Visiting Scholar) and Dr Tom Pegram (GGI Deputy Director). 25 September 2020.
- 'The Virus and the Machine: Why We Need to Talk About Global Al Governance.' By Dr Tom Pegram (GGI Deputy Director) and Dr Buğra Süsler (Teaching Fellow, UCL Political Science Department; GGI Fellow), 27 July 2020.

Podcasts and Interviews

- 'Health, Environmental Change and Social Justice.' A conversation with Carolyn Stephens, Professor at the UCL Bartlett Development Planning Unit and the London School of Hygiene & Tropical Medicine. 7 July 2021.
- 'Why All Global Crises Are Crises of Education.' A conversation with Zak Stein, writer, futurist, and transformative educator and founding member of The Consilience Project. 6 July 2021.
- 'Accounting for Nature in Policy and Practice.' A conversation with Professor Richard Gregory, Head of Monitoring at the RSPB Centre for Conservation Science and Honorary Professor at the UCL Centre for Biodiversity and Environment Research (CBER). 29 June 2021.
- 'Global Health and Power in a Visual World.' A conversation with Sophie Harman, Professor of International Politics at Queen Mary University of London. 21 June 2021.
- 'Existential Risk and Phase Shifting to a New World System.' A conversation with Daniel Schmachtenberger, social philosopher and founding member of The Consilience Project. 3 June 2021.
- 'Politics in the Age of Ecology.' A conversation with Patrick (William)
 Ophuls, American political scientist, ecologist, independent scholar and author. 1 June 2021.
- 'Reflections of a Public Intellectual and Citizen Pilgrim.' A conversation with Richard Falk, Professor Emeritus of International Law at Princeton University. 4 May 2021.
- 'Dear Human Rights Movement.' A conversation with Jonathan Rowson, co-founder and Director of Perspectiva. 1 April 2021.
- Winners and Losers in the Global Political Economy.' A conversation with Susan K. Sell, Professor at the School of Regulation and Global Governance (REGNET) at Australian National University. 8 March 2021.
- 'Principles To Live By.' A conversation with Forrest Landry, philosopher, writer, researcher, scientist, systems engineer, master woods craftsman and teacher. 3 February 2021.
- 'Living In Right Relationship in Times of Systemic Risk.' A conversation with Scott Williams, Systems Innovations Advisor, UNDP. 6 January 2021.
- 'Taking a Step Back to Move Forward in Times of Transition.' A conversation with Nafeez Ahmed, investigative journalist, founding editor and chief writer for INSURGE intelligence, and 'System Shift' columnist at VICE's science magazine Motherboard. 8 December 2020.

- 'A Journey to Green Radicalism.' A conversation with Farhana Yamin, environmental lawyer, climate change policy expert and justice activist. 30 November 2020.
- 'Global Politics and Civilizational Redesign.' A conversation with Jordan Hall, executive chair and co-founder of Neurohacker Collective. 2 October 2020.
- 'Un-Denialism and the Politics of Enabling Climate Action.' A conversation with Mark Maslin, Professor of Climatology at University College London. 1 October 2020.
- 'Human Rights on the Front Line.' A Conversation with Mary Lawlor, United Nations Special Rapporteur on the situation of human rights defenders. 3 September 2020.

Annex II: Research Collaborators at UCL

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