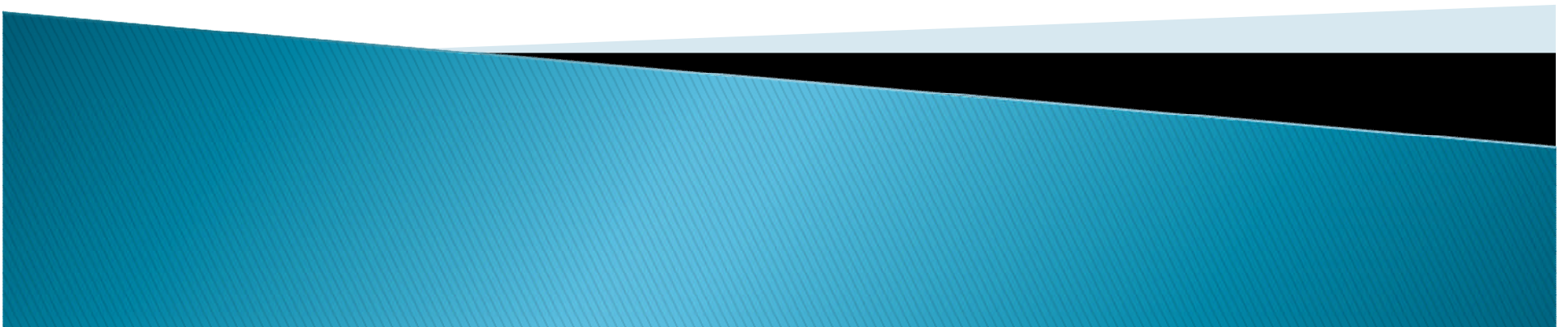


Recommendations



Is it a recommendation?

Categories of recommendation type

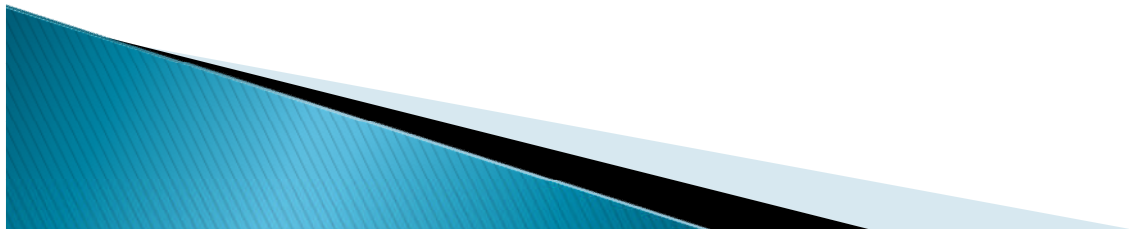
Is it a recommendation?	No	Percentage
Expression of approval	364	6%
Expression of disapproval	490	9%
Recommendation	3471	61%
Explaining or justifying another recommendation	128	2%
Other type of point	996	18%
Not clear if it is a recommendation	231	4%
Total	5680	100%



Actual recommendations

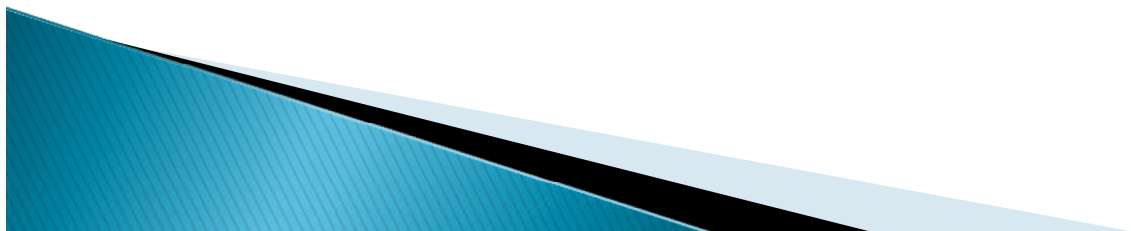
Recommendations

Recommendation?	BIS	Defence	FAC	Health	PASC	HAC	Treasury	Total
No “recommendations”	487	529	618	513	217	529	578	3471
% “recommendations”	47%	50%	79%	69%	58%	68%	63%	61%
Total	1032	1059	783	740	372	777	917	5680



Not clear if a recommendation

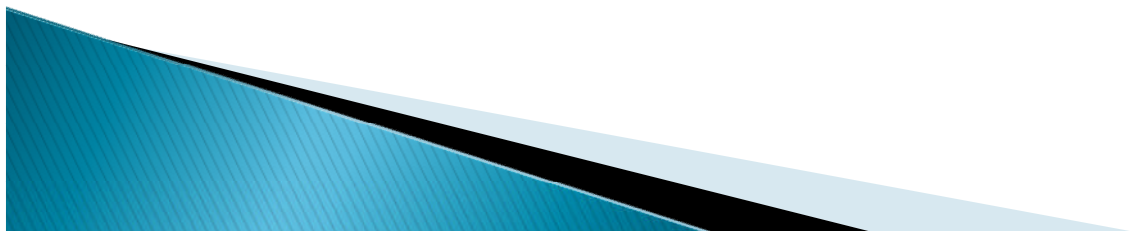
Not clear	BIS	Defence	FAC	Health	PASC	HAC	Treasury	Total
No of “not clear”	71	71	22	5	21	11	30	231
% “not clear”	7%	7%	3%	1%	6%	1%	3%	4%
Total	1032	1059	783	740	372	777	917	5680



Not clear if a recommendation

“It is essential that the PRT should serve to enhance, rather than replace or duplicate, Iraqi decision-making”

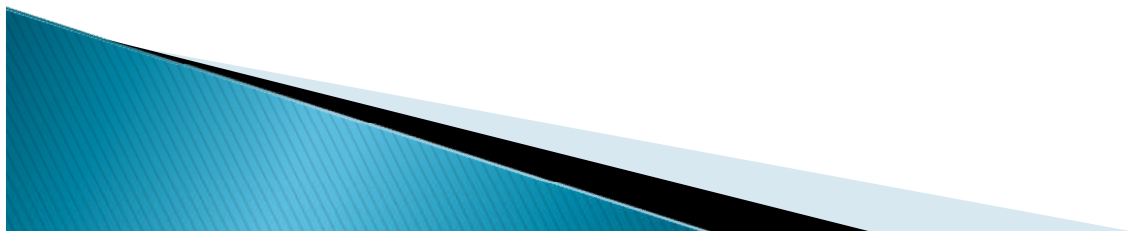
“The security problems of the Islamic world, insofar as they represent threats to world stability of the UK’s interests, require responses no different than those applicable to the other range of risks to international security.”



Clear recommendations

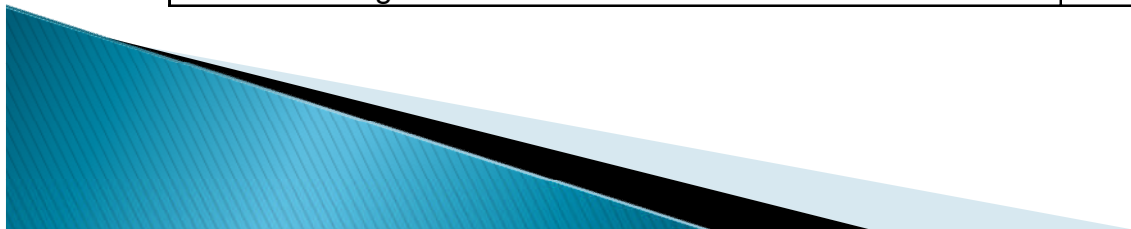
“We believe that arrangements for informing and consulting victims’ families under the Victim’s Charter should apply to individuals detained under the Mental Health Act 1983”

“we conclude that the existing NBC unit within the Royal Yeomanry should be retained to provide an expanded NBC capability to counter the domestic threat.”



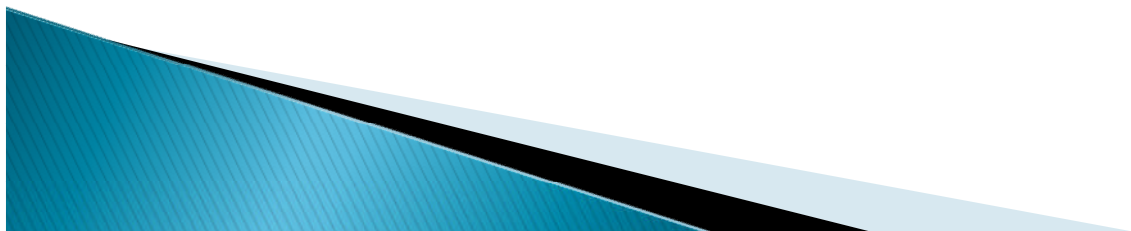
Who is it aimed at?

Who is it aimed at?	No	Percentage
Central government	2562	73.9%
Central government and others	292	8.4%
Quango/s and other public bodies	226	6.5%
Local/subnational government	11	0.3%
Supranational governmental body	87	2.5%
Parliament	36	1.0%
Other	184	5.3%
Several of the above	16	0.5%
Not clear	52	1.5%
Total	3466	100%
Total central g'ment	2854	82.3%



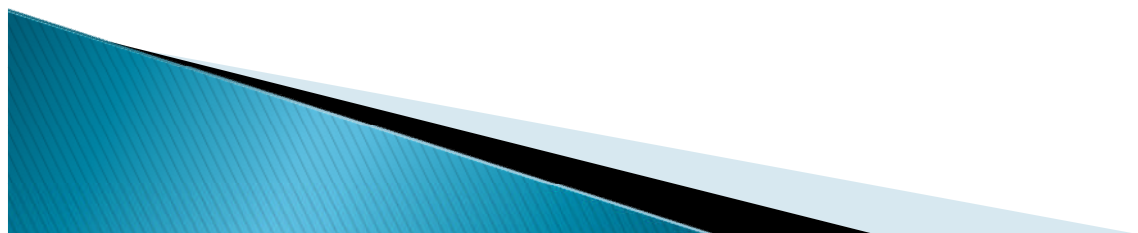
Central government

Central govt recs	BIS	Defence	FAC	Health	PASC	HAC	Treasury	Total
No “central govt recs”	372	432	577	397	187	467	422	2854
% “central govt recs”	76%	81%	95%	77%	87%	87%	72%	82%
Total	490	530	607	513	216	527	583	3466



Not clear who aimed at

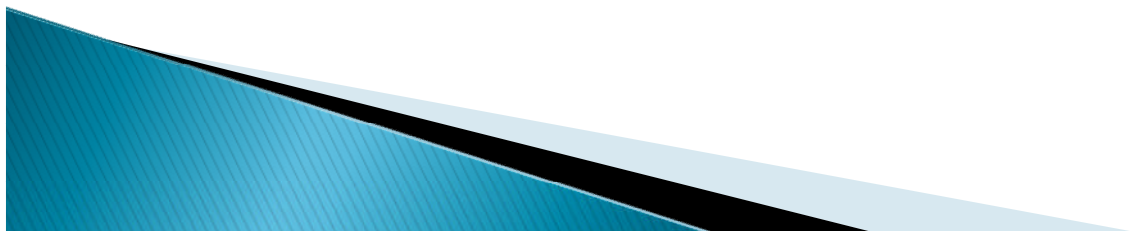
Not clear who aimed at	BIS	Defence	FAC	Health	PASC	HAC	Treasury	Total
No "not clear "	5	6	11	12	4	8	6	52
% "not clear"	1%	1%	2%	2%	2%	2%	1%	2%
Total	490	530	607	513	216	527	583	3466



Not clear who aimed at

“Our view is that while it may not be desirable to have any form of compulsory voting we nevertheless consider that there should be a public debate over this”

“Islamophobia is not only an issue for Muslims: it is a problem that can only be resolved by the majority community in this country, who must acknowledge its existence”



Good examples

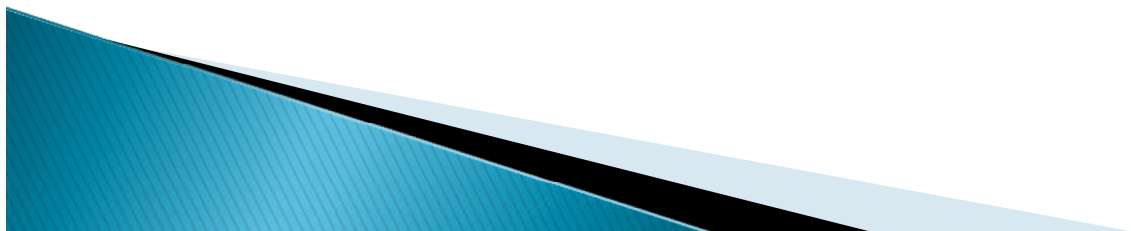
“The Home Office should gather reliable statistics from local authorities about the numbers of prosecutions and levels of fines”

“The Government has now made a commitment to a review of existing powers. It is essential that British Muslims are engaged fully in this review ... We believe this should be made an explicit responsibility of the reviewer of the Prevention of Terrorism Act. In parallel, the Home Office should initiate its own consultations”



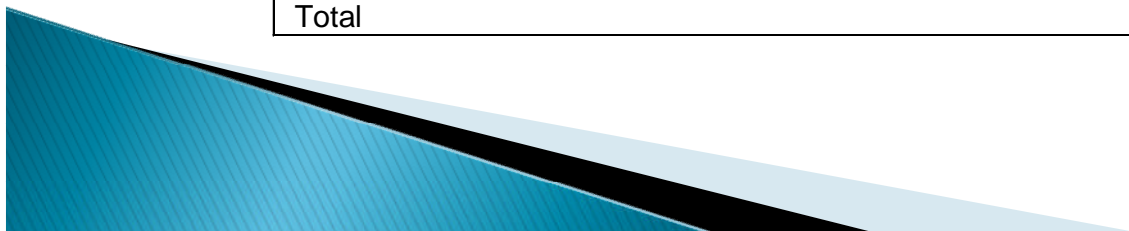
Who is it aimed at?

- ▶ Discussion point: if a recommendation cannot be addressed by a body who is required to respond to Committee recommendations, is it still worth making the point?
- ▶ *“for Ukraine to have a realistic chance of joining NATO, it not only needs to meet the performance criteria for membership, but it needs to demonstrate that its public are supportive of its membership.”*



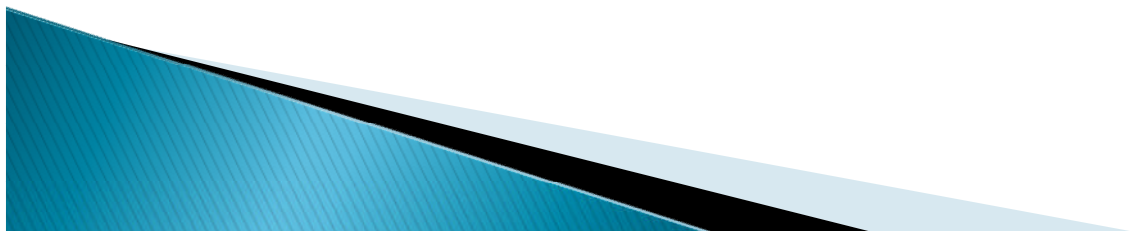
What sort of action?

What calling for?	No	Percentage
Legislation	101	4%
Guidance	195	7%
Research or review	665	23%
Campaigns/public info	61	2%
Disclosure	394	14%
Funding	94	3%
Attitude change	94	3%
Diplomatic action	135	5%
None of the above	709	25%
Several of the above	330	11%
Not clear	120	4%
Total	2898	100%



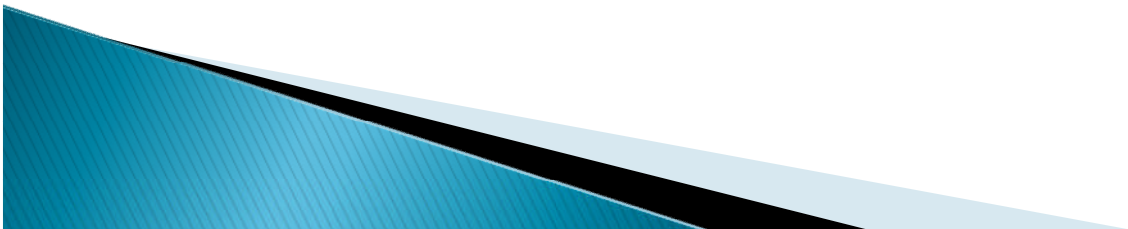
What sort of action?

What calling for?	BIS	Defence	FAC	Health	PASC	HAC	Treasury	Total
Not clear	18	13	71	1	5	3	9	120
Percentage not clear	5%	3%	12%	0%	2%	1%	2%	4%
Total	382	434	589	396	211	464	422	2898



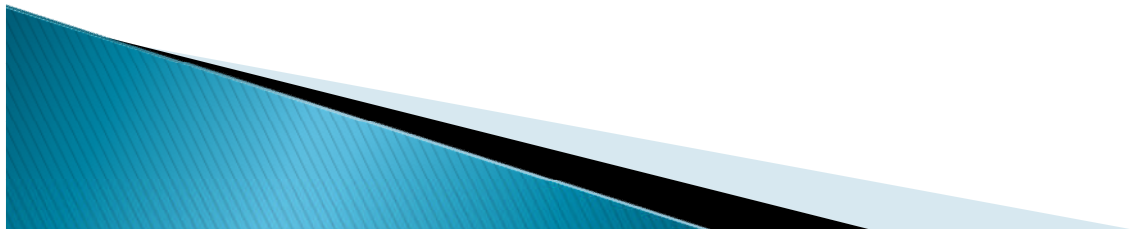
How measurable?

Measurability	No	Percentage
Easy to measure	686	38%
Medium measurability	866	48%
Virtually or entirely immeasurable	258	14%



How measurable?

Virtually or entirely immeasurable	BIS	Defence	FAC	Health	PASC	HAC	Treasury	Total
No "virtually or entirely immeasurable"	28	126	23	14	9	19	39	258
Percentage "virtually or entirely immeasurable"	27%	30%	52%	4%	5%	10%	8%	14%
Total	104	427	44	397	187	184	467	1810



How measurable?

- ▶ 14% virtually or entirely immeasurable. Why?

- Subjective :

- “We urge the Government to ensure it is fully resourced to be able to operate effectively”*

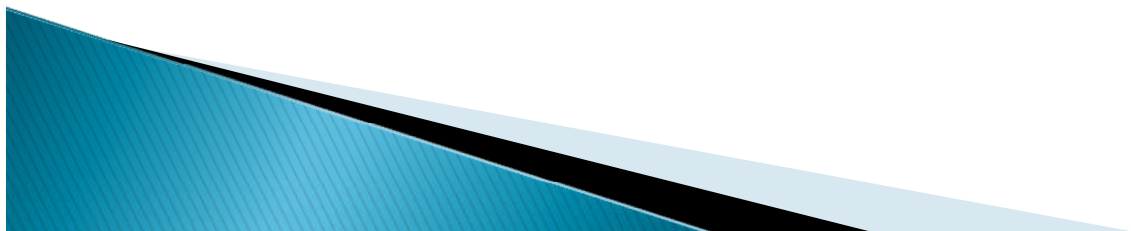
- Action required is unclear:

- “We recommend that MoD continue to seek out and eliminate inefficiencies in all its aircraft support processes but that it ensure that leaning does not go so far that the quality of maintenance is undermined by efforts to meet efficiency targets”*



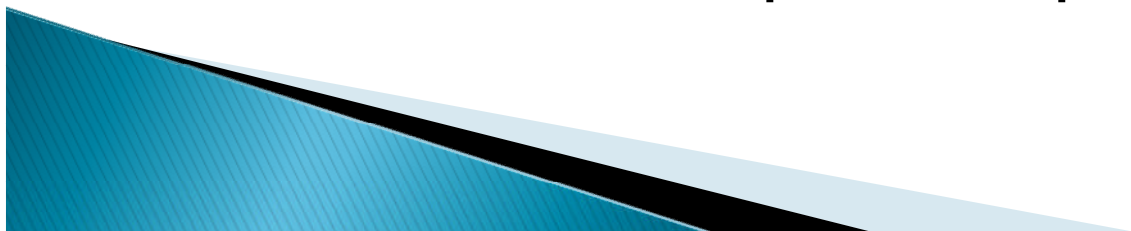
Response and implementation

- ▶ Coding currently being undertaken.
- ▶ Defence Committee:
- ▶ 60 “easily measurable” recommendations coded.



What I have learnt from process

- Think about what I want from a recommendation before writing it
- Write recommendations succinctly and in the active voice
- Write recommendations in a way that emphasises central govt responsibility – even if action will be carried out by another body
- Separate out recommendations into different paragraphs to ensure a response
- Encourage Committee to challenge Government on poor responses



Discussion points

- ▶ If a recommendation cannot be addressed by a body which is required to respond to Committee recommendations, is it still worth making the point?
- ▶ “The Govt should consider doing ...” – is this a cop-out or a realistic assessment of the limitations of the Committee’s ability?
- ▶ Is it worth making a recommendation if you know you can’t assess implementation?

