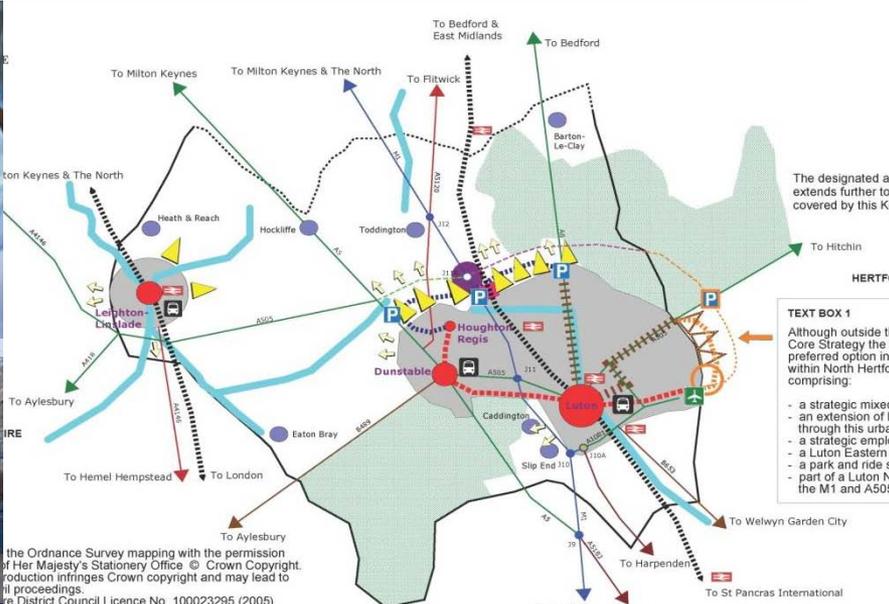


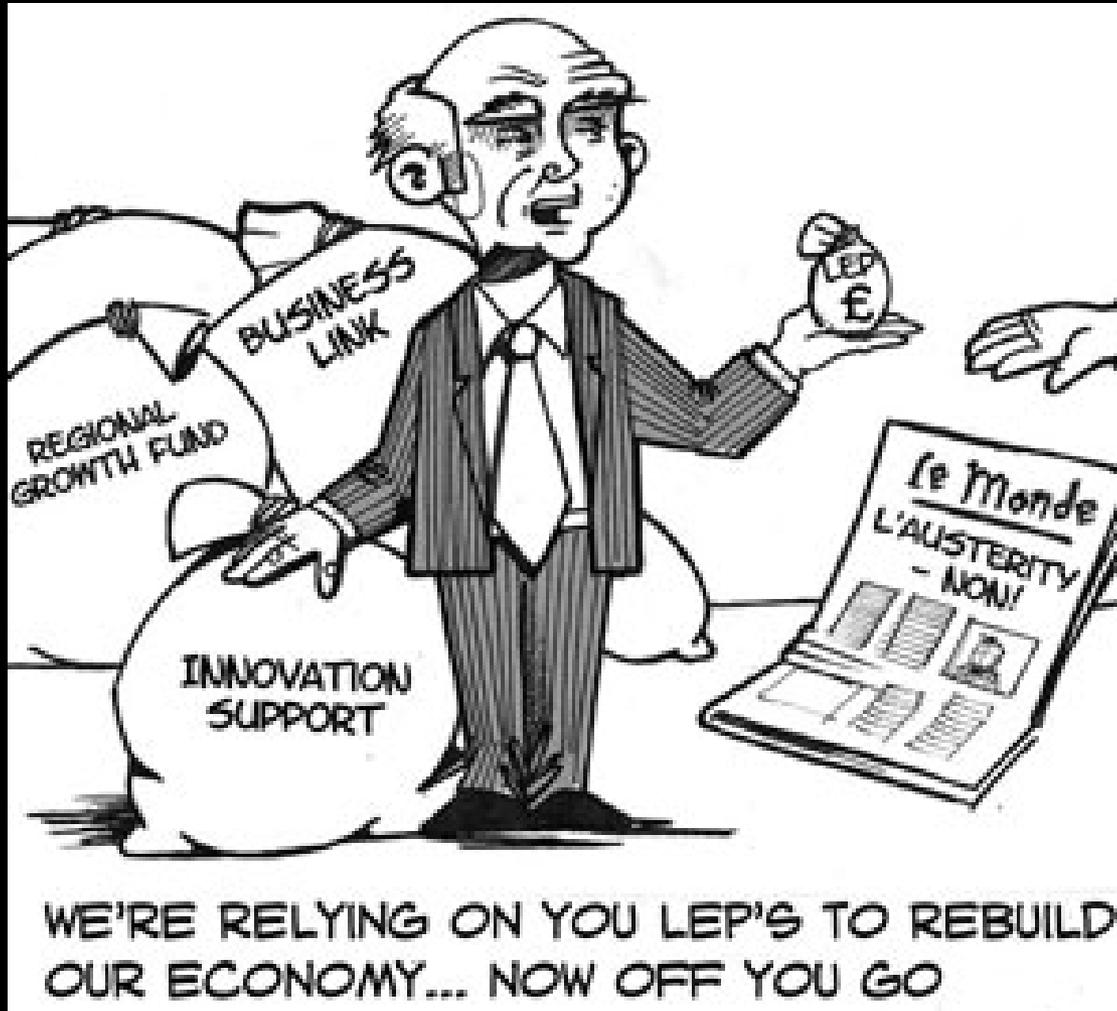
Strategic Delivery in Practice



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New Structures – Local Economic Partnerships



Outline of presentation

- Using two examples:
 - Consider LEPs relationships with Strategic Planning
 - Consider LEPs role in infrastructure funding

Greater Cambridge Greater Peterborough LEP

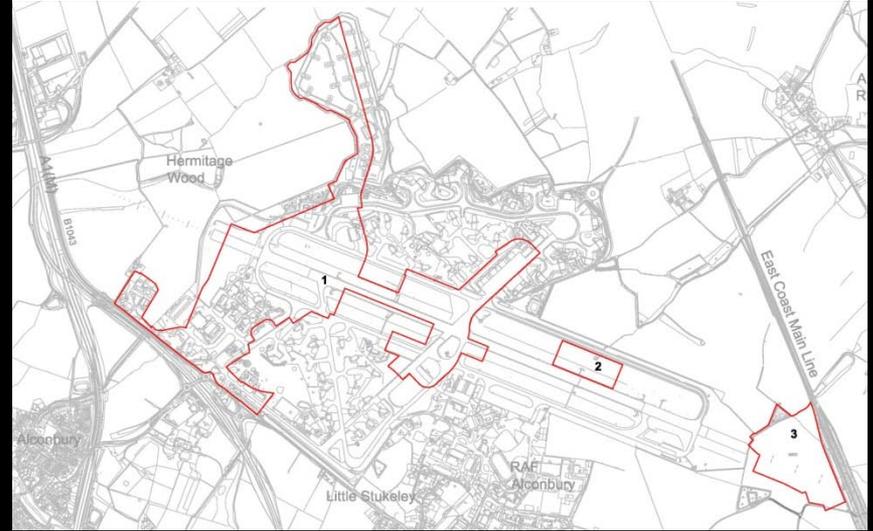
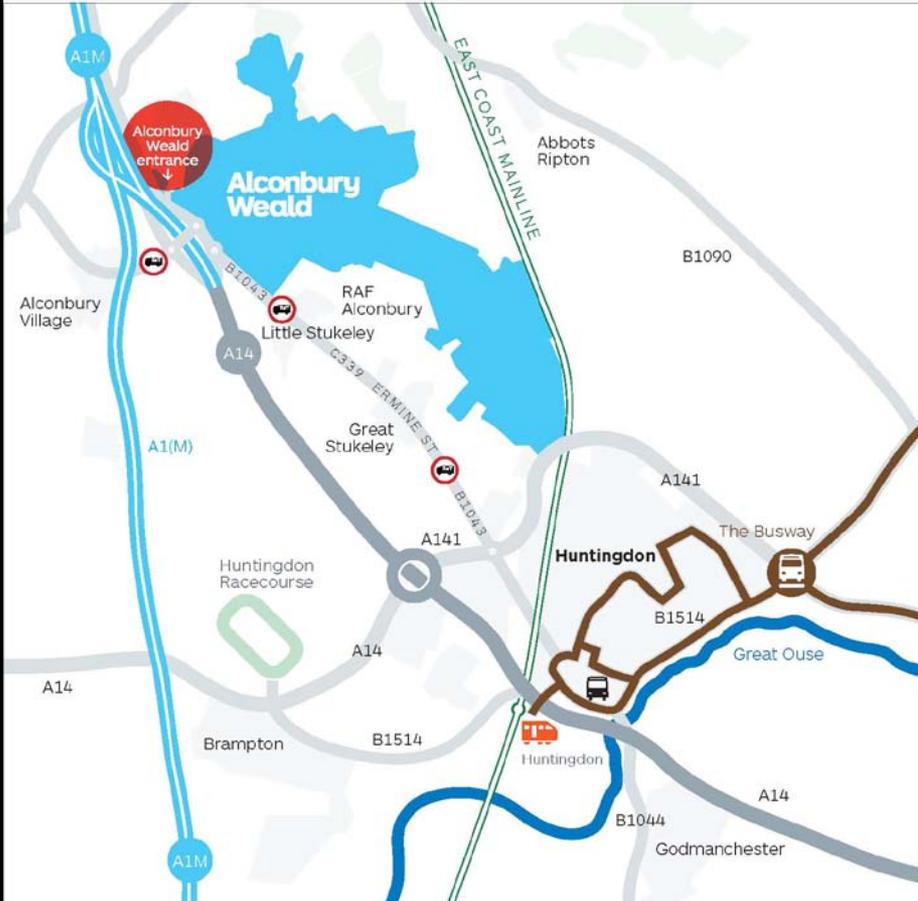
Greater Cambridge Greater Peterborough LEP



Scale 1:2,000,000

© Hometrack 2011, Ordnance Survey April 2010 (Open Data)

Alconbury Enterprise Zone

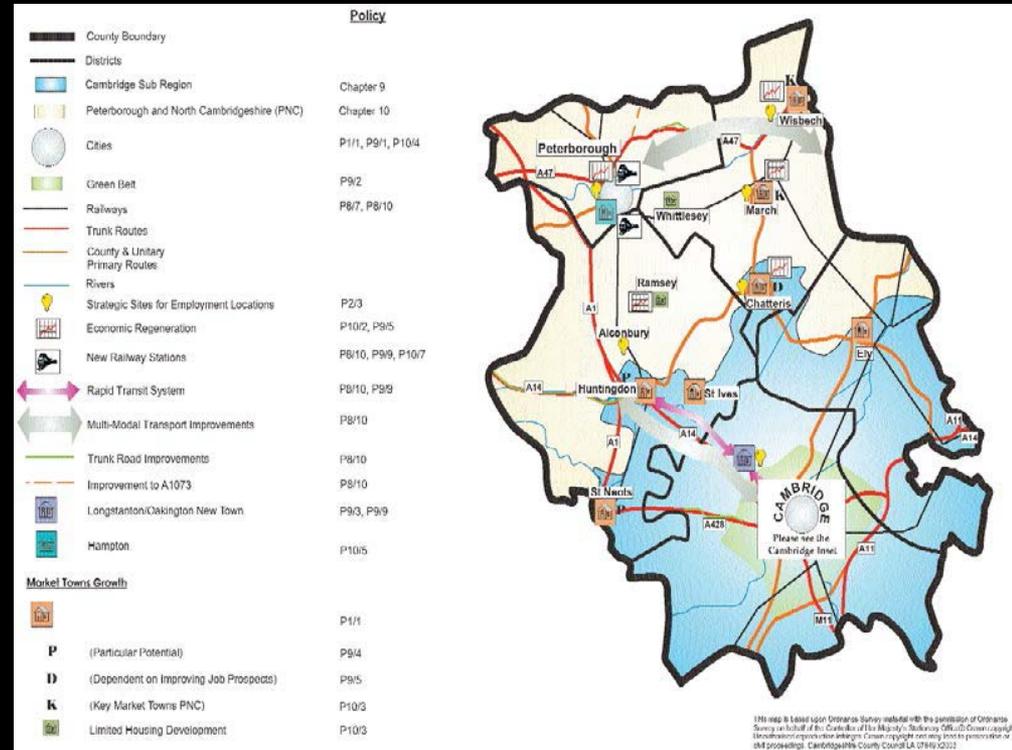


Relationship with Strategic Planning

- Cambridgeshire uniquely (in south-east) a pro-growth area
- Recognition of need for new homes to enable growth of economy, and to address acute affordability problems
- Significant demand exists, currently suppressed
- History of working across boundaries on planning, both at strategic level and development control (joint committees)
- Cambridgeshire and Peterborough Joint Strategic Planning Unit
 - to steer the development of joint strategic planning and transport work across Cambridgeshire & Peterborough
 - Cambridge, East Cambridgeshire, Fenland, Huntingdonshire, South Cambridgeshire, Forest Heath, and St Edmundsbury district councils as well as Peterborough City Council

Role of Joint Strategic Planning Unit

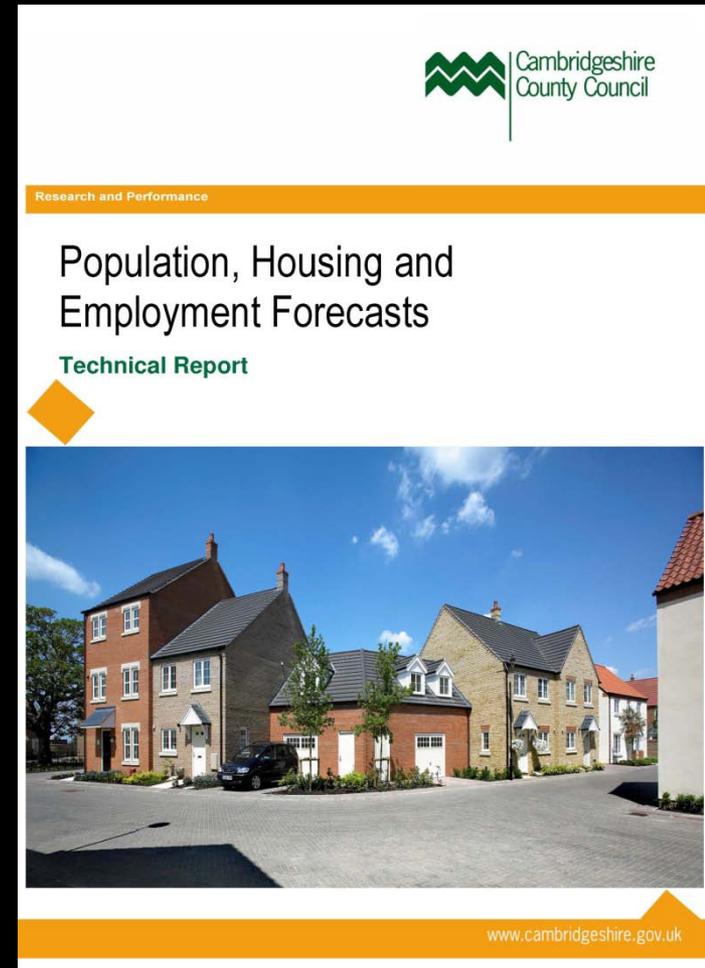
- ‘Light touch’ response to loss of strategic planning function
- Works for and to seven local authorities
- Two key areas of activity focused on
 - Duty to Co-operate: Co-ordinating technical work to support local plan reviews
 - Leading production of a spatial framework - to include a vision and objectives for growth



Coordinated Strategic Planning

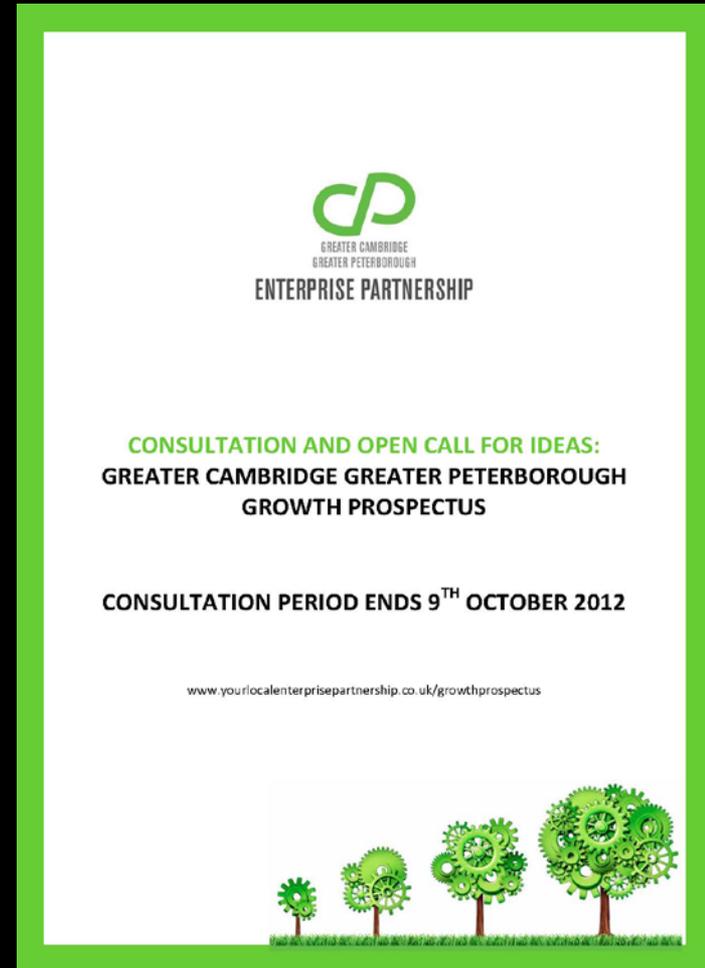
– Progress:

- Joint Statement on the development strategy for Cambridgeshire and Peterborough (July 2012)
- Updated SHMA covering seven districts in Cambridgeshire and west Suffolk
- May 2013 – Memorandum of Cooperation covering HMA
 - 93,000 homes 2011 – 2031
 - District breakdown for 73,000
 - 81,000 jobs
 - 176,000 population



LEP Growth Prospectus

- lead our area's growth to 100,000 significant enterprises and create 160,000 new jobs by 2025 in an internationally renowned low carbon, knowledge-based economy
- Strategic Priorities
 - Enterprise
 - Science, Innovation & Industry
 - Employment & Skills
 - Transport
 - Broadband
 - Housing
 - International
 - Enterprise Zone
 - Place



LEP Operational Plan 2013/14 (May 2013)

- Two challenges:
- Major **long-term** challenges relate to:
 - infrastructural constraints (transport and housing)
 - provision for the workforce needs of business
 - within the context of one of the highest rates of population growth in the UK over the past 20 years & continuing
 - *Deliver immediate stimulus and support for economic growth*
- **Short-term** challenges:
 - after-effects of recession
 - slow recovery of the UK and Western European economies
 - need to continue to support businesses in adjusting to the new economic landscape and finding new markets
 - *Invest in the long-term economic growth prospects of the area.*

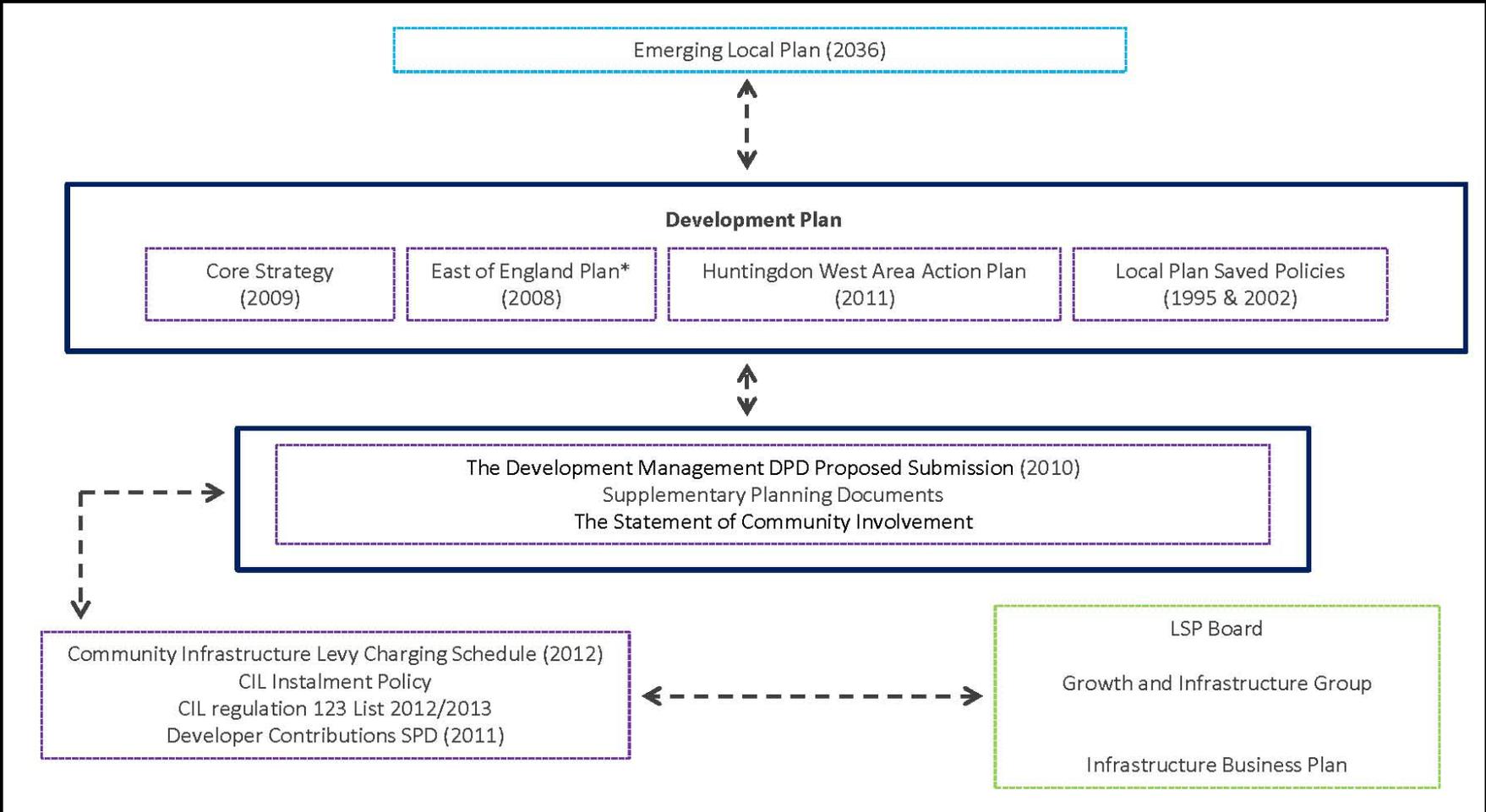
2013/14 Investment actions

1. Enabling the development and occupation of Alconbury EZ
 - £1,000,000 programme funding: £250,000 grant: £750,000 loan for enabling works and projects
2. Advocating and influencing improvements to our area's transport infrastructure
 - £50 million future EZ BRR towards local funding requirement for the A14 works
3. Enabling business-led skills provision and improving the work readiness of the unemployed in target areas
 - £1,375,000 programme funding £300,000 grant :£1,000,000 loan funding
4. Promoting enterprise growth and innovation
 - £250,000 in programme funding (grant) for increased international profile for local economies and businesses
5. Improving international promotion, increasing inward investment and exporting

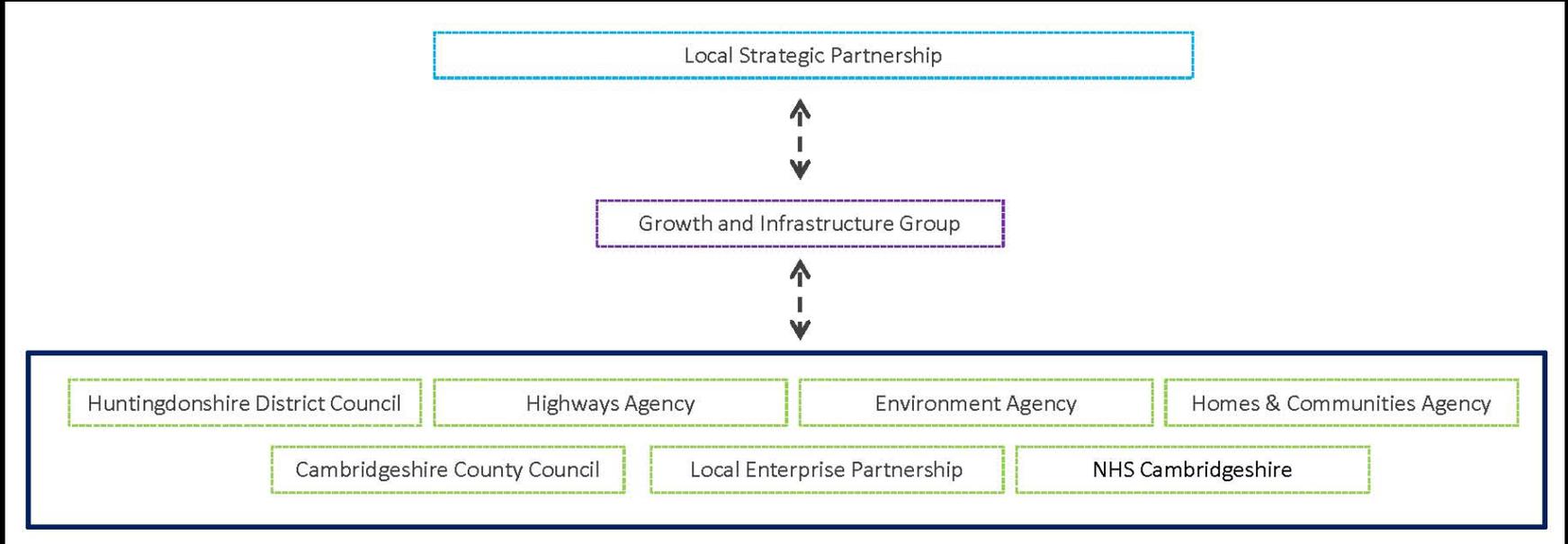
LEP – but one source of funding



Huntingdonshire experience



Huntingdonshire experience



Growth and Infrastructure Group

- The purpose of the Growth and Infrastructure Group is to:
 - Support the delivery of housing growth and economic priorities
 - Develop the *Infrastructure Business Plan* including a funding strategy
 - Consider changes in the infrastructure delivery trajectory
 - Identify and *bid into other funding streams* (as appropriate)
 - Support the development of the Annual Monitoring Reports
 - Consider infrastructure needs of large scale developments
 - Comment on emerging urban design frameworks / planning briefs
 - Support the development of partners strategies
 - Consider and monitor viability issues
 - *Liaise with associated infrastructure partners*

Partner Agreements between HDC and members of the Growth and Infrastructure Group.

Huntingdonshire Infrastructure Business Plan

Table: District Wide Outstanding Infrastructure Project Costs grouped by Priority Category against estimated CIL Income – Excluding 3 Major Transport Projects

	Short Term (2013/14)	Medium Term (2014/15 + 2015/16)	Long Term (Post 2016)	2013 - 2026 all Phases
Critical Project Costs	£3,930,000	£0	£1,000,000 *	£4,930,000
Essential Project Costs	£1,345,000	£36,525,590	£23,641,810	£61,512,400
Policy High Project Costs	£11,435,300	£268,100	£18,730,077	£30,433,477
Desirable Project Costs	£0	£10,700,000	£25,174,403	£35,874,403
All Project Costs	£16,710,300	£47,493,690	£68,546,290	£132,750,280
Assuming CIL Income	£1,598,799	£6,302,529	£25,059,972	£32,961,300
Additional Funding Required	£15,111,501	£41,191,161	£43,486,318	£99,788,980

* Long Term Critical - Cost excludes 3 Highways Agency projects which may not be included in CIL project list

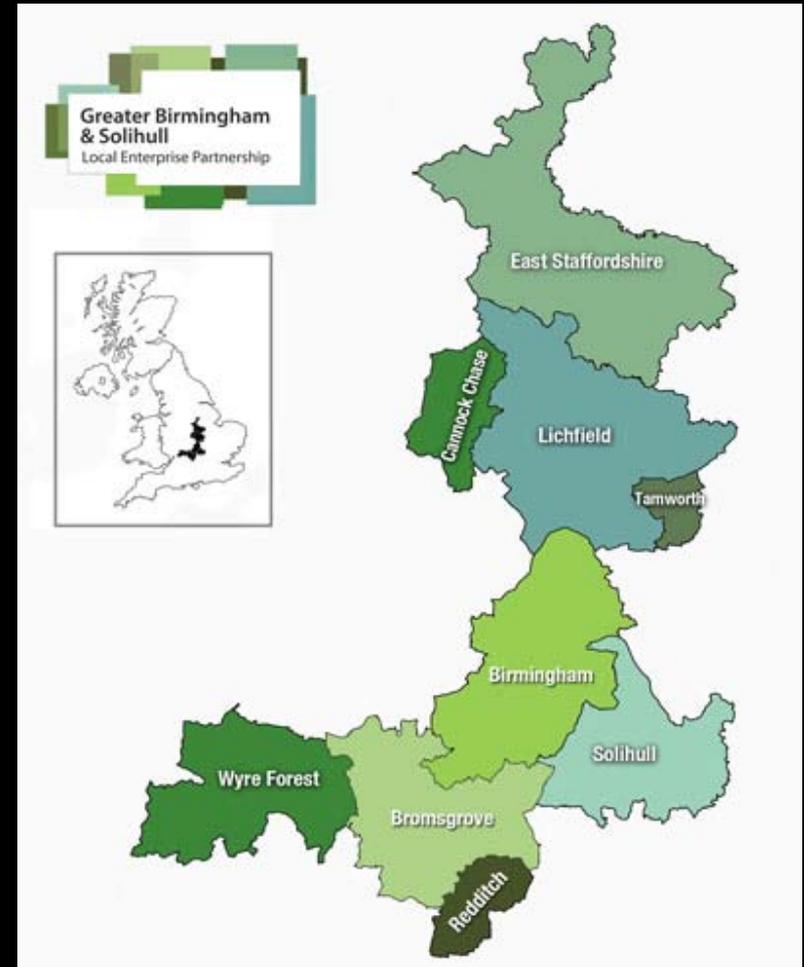
Huntingdonshire Infrastructure Business Plan

Existing Funding options	Identified Future Funding options	Potential Future Funding options
Revolving Growing Places Funding (GPF) loans (£2 to £2.5 million FY13, £6million FY 13/14 financial year)	Growing Places Funding (GPF) (Round 2) (Anticipate one additional round before LEP single pot funding starts)	More Government announcements to support the Heseltine report
Utility Companies Asset Management Plans	LEP single pot funding (£12 billion per annum for all LEPs from 2015)	Future rounds of Growing Places Funding (GPF)
Education Funding Agency (Academies Capital Maintenance Fund)	£60m pot for infrastructure in a limited number of LEPs (Requires clarification on which LEPs can access this)	Future rounds of Regional Growth Funding
The 16-19 Demographic Growth Capital Fund	Results of the A14 Funding /Tolling options Study	Prudential Borrowing
Free School capital funding	Business Rate Retention (£5-10m per annum from 2018 onwards)	JESSICA / Urban Development Funds
Education – Targeted Basic Need Programme	Making Assets Count efficiency gains and increased capital receipts (£20m-£40m over 10 years (before reinvestment))	Tax Incremental Financing
	Site-specific Infrastructure Capacity Charges	PF2

Greater Birmingham & Solihull LEP

Greater Birmingham & Solihull LEP

- Population of nearly two million, contains 918,000 jobs and has a GVA of about £35.5 billion.



Birmingham City Centre EZ

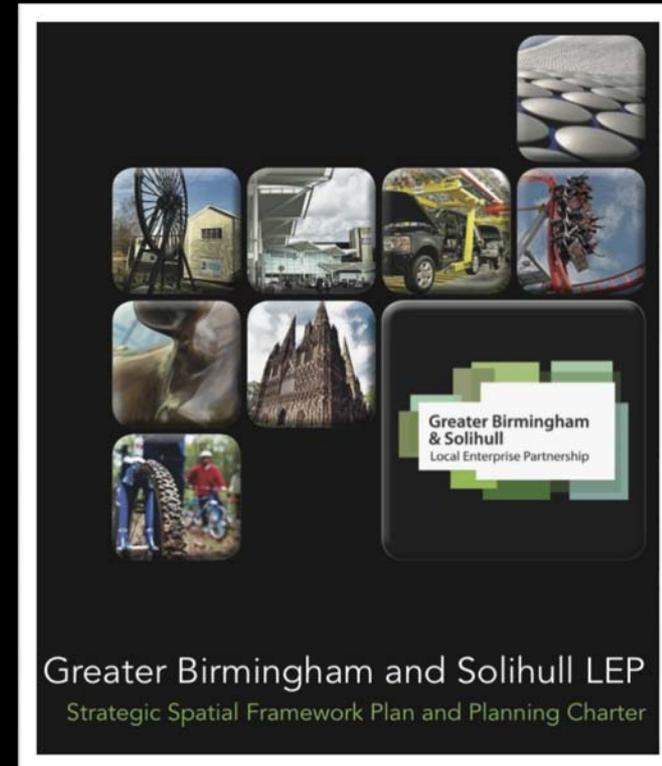


The Birmingham City Centre Enterprise Zone

Relationship with Strategic Planning

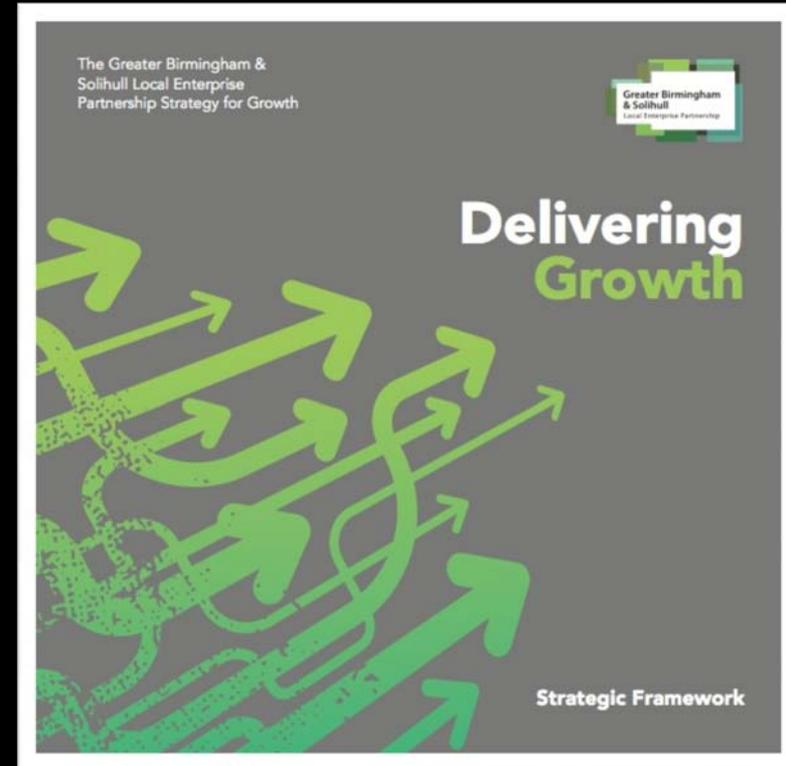
– Strategic Spatial Framework Plan & Planning Charter

- Being prepared by the GBSLEP in parallel with the new Strategy for Growth.
- The level and distribution of growth across the LEP over the next 20 years
- Provide a framework for the statutory development planning taking place in the GBSLEP's nine local authority areas.
- Prepared informally by the nine local authorities in the GBSLEP co-operating with each other and collaborating with business and other partners to produce a high-level plan.
- First draft anytime soon (early 2013).
- Planning Charter which has been endorsed by all the GBSLEP's local planning authorities to provide a welcoming and business-friendly planning service.



Relationship with Strategic Planning

- May 2013
- The Strategy for Growth is the plan which underpins all of the GBSLEP's activity.
- Six 'strategic' enablers
- Online tool 'Strategy Portal' up-to-date analysis LEP performance against KPIs in the Strategy and detailed delivery plans.



EZ Investment Plan

Seven themes:

1. Site development and access
2. Infrastructure (access, energy and transport solutions)
3. Digital connectivity
4. Business development and support
5. Skills development
6. Simplified planning – a Local Development Order (LDO) & a simplified planning regime for the wider EZ area
7. Marketing – Foreign Direct Investment Incentive and Marketing Scheme

- £128 million through uplift in business rates generated by the zone
 - £61 million for the redevelopment of Paradise Circus,
 - £25 million for the extension of the Midland Metro to Centenary Square and
 - £18 million for the provision of high quality and safe connections to economic opportunities for SME's in Digbeth and the Jewellery Quarter.
- Local Pinch Point Fund support towards a £10 million package of road improvements to key EZ sites.
- June 2013 CLG list of shortlisted Local Infrastructure Fund bids includes three within the EZ

Wider approach to funding

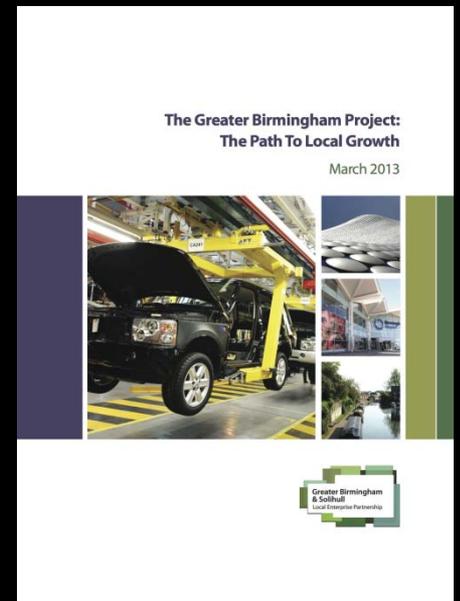
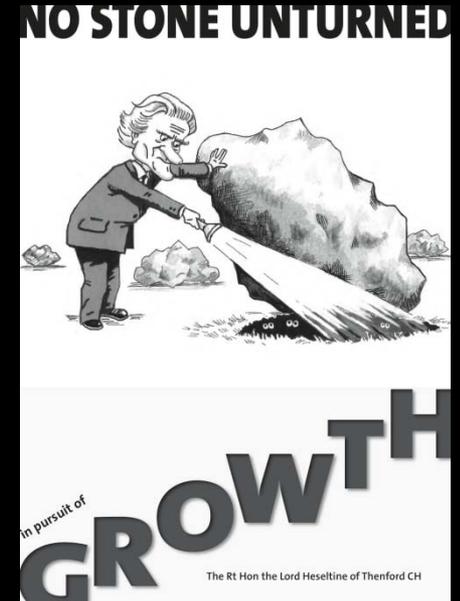
- Economic Zones: access to a number of funding streams
 - LEP Growing Places Fund,
 - Regional Growth Proposals
 - European Regional Development Fund (ERDF) programmes for both capital works and business development.
 - ERDF Land & Property Programmes £9.75m that cover the Jewellery Quarter and Digbeth, the Advanced Manufacturing Hub in Aston and the Tyseley Environmental Enterprise District.
 - Finance Birmingham the City is able to offer both loan funding and equity finance of £250k-£1m to Birmingham based businesses.

Greater Birmingham and Solihull LEP's City Deal (2012)

- The City Deal comprises five components:
 - GBS Finance;
 - Skills;
 - Public Assets;
 - Life Sciences; and
 - Green Deal.
- Specific commitments from the GBSLEP and Government with progress monitored to ensure they are delivered.
- Ministers have allocated £16m of new funding to the implementation of these proposals which will leverage significant public and private sector contributions.
- GBS Finance - creation of a fund in the order of £1.5bn to manage, recycle and leverage a number of public and private sector funding streams – worth up to £15bn in private sector funding over 25 years – to deliver LEP priorities

Greater Birmingham Project (March 2013)

- Highlights the opportunities provided by Government devolving a substantial 'Single Pot' of funding.
 - Supervisory Board' comprised of the nine elected local authority leaders to manage the Single Pot.
 - Single signposting structure for business support services in the GBSLEP area.
 - M42 Economic Gateway - GBSLEP to create a strategic framework and development plan, through a Development Corporation-type approach or similar.
 - Birmingham Airport Capacity expansion to capitalise on M42 Economic Gateway and High Speed 2.
 - Sector Acceleration Zones - bespoke sector skills plans aligned clearly to an asset strategy, inward investment support, worklessness programmes, areas of excellence and research and innovation.
 - GBSLEP will produce a single strategic procurement strategy



Thank You

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