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**UCL’s MISSION**

We are:
- a world-class centre of research and teaching, dedicated to developing and disseminating original knowledge to benefit the world of the future.

We believe:
- in engaging fully with the world around us
- in breaking new ground through challenging convention
- in progress through partnership.

We value:
- creativity and innovation
- independent thought
- integrity
- energy
- perseverance.

We are committed:
- to the pursuit of excellence and sustainability
- to maintaining rich academic diversity embracing the arts and sciences
- to equality of opportunity and fulfilment of potential for all our staff and students.

We strive always:
- to lead
- to inspire
- to achieve.
Welcome to UCL’s annual report for 2006/2007, which I hope will give you a taste both of the highlights of the past year and of our university’s future ambitions.

We are emerging from a period of intense reflection and debate about UCL – a process that has resulted this year in the publication of a new White Paper, laying out UCL’s strategy and aims for 2007–2012, and of our first research strategy, which outlines through a series of Grand Challenges our research ambitions and the means to fulfil them.

In line with these aspirations, we have established a new UCL School of Life & Medical Sciences, which we believe will break down traditional boundaries so that basic science can translate more swiftly to clinical trial and then medical intervention.

This theme of translation, of turning ideas into real-world solutions, has been central to our discussions about UCL’s future. We want to create the most conducive environment for transforming our scholarship into tangible benefits for the local community and beyond. We realise that to do this, we must reach outwards and form relationships with organisations that serve the community: whether these are research charities, hospitals, schools, government, business or others.

With that in mind, UCL is cementing many important partnerships in London, enabling us to bring our expertise to bear where it is most needed. I would like to draw your attention to three developments that began in 2006/2007 and have come to fruition more recently.

In December 2007, Prime Minister Gordon Brown announced that the government would sell land at St Pancras to UCL, the Medical Research Council, Cancer Research UK and the Wellcome Trust, breathing life into a plan to create the UK Centre for Medical Research & Innovation (UKCMRI) in the heart of London. The UKCMRI will maintain the UK’s place at the forefront of international medical research by providing state-of-the-art scientific facilities and infrastructure, as well as access to teaching and specialist hospitals.

Another fantastic opportunity to extend our outreach work within London was confirmed in November 2007, when UCL was named as one of six Beacons of Public Engagement nationwide and the only one in the capital. As a Beacon, UCL will build on its extensive existing outreach programme with schools, colleges, museums, and community and other relevant groups in collaboration with partners including the Southbank Centre and the British Museum.

UCL was also announced as the preferred partner for an academy school in Camden. The new academy will bring to the borough 900 much-needed school places for 11–16 year olds, plus an extra 25 sixth-form places. UCL will lend its resources and expertise to ensure that this is a centre of excellence for the teaching of maths and science, with an additional focus on global citizenship and languages.

This emphasis on global citizenship reflects our role as London’s global university. I am proud to report that much progress was also made on infusing our both our university’s curriculum and its research programme with the themes of global citizenship, social responsibility and leadership.

I invite you to read more about these initiatives and many others in the following pages.

Professor Malcolm Grant
President and Provost of UCL
GLOBAL HEALTH

A renewed focus on global health has this year led to a number of achievements in this area.

A highly publicised report by the World Cancer Research Fund International, led by Professor Sir Michael Marmot (UCL Population Health), revealed the most authoritative findings to date on the links between lifestyle and cancer. For the first time, Professor Marmot stated that, even within the ‘healthy’ range of Body Mass Index (18.5–25 kg/m²), it is important to remain at the lower end of the scale to help prevent cancer. He said: “If that sounds more drastic and tougher than the advice about weight you’ve heard from health organisations before, that’s because it is.” The report was also the first to state that, in terms of cancer risk to children, it is best for new mothers to breastfeed exclusively for the first six months. No cancer report had touched on breastfeeding before.

Meanwhile, Professor Marie Louise Newell (UCL Institute of Child Health), who has been seconded to be Director of the Africa Centre for Health & Population Studies in KwaZulu-Natal, South Africa, was awarded a £15 million grant from the Wellcome Trust to support her work for five years. The Africa Centre had previously focused on research into HIV/AIDS in the KwaZulu-Natal area, where one in five people is HIV positive, through biannual surveys of the population. The funding Professor Newell has secured will enable the centre to focus on intervention and implementation of anti-retroviral treatment regimes, as well as to use detailed knowledge of the population to evaluate the effectiveness of anti-HIV programmes in a resource-poor rural setting.

UCL also played host to Dr Tadataka Yamada, President of the Bill & Melinda Gates Foundation’s Global Health Programme, who delivered the 2007 UCL Prize Lecture in Clinical Science. Speaking on the subject of ‘Perspectives in Global Health’, Dr Yamada said: “The life expectancy in sub-Saharan Africa is 50. In the developed world, it’s 80. All lives have equal value, and that is the fundamental basis of the foundation. Where there are no solutions, we must take on the challenge. We have more money, players, interest and technology now than we ever had, so we must count lives saved as our scorecard, not awards or prizes, as our focus for success.”

In its sentiment and timing, Dr Yamada’s speech coincided with the announcement of plans to launch a UCL Institute for Global Health (IGH). Global health has been defined as the first of our UCL Research Grand Challenges and the UCL IGH is the hub bringing together UCL’s immense multidisciplinary wealth of intellectual capital and international collaborations to provide innovative, workable solutions at scale.

LONDON

London has been a major focus for UCL’s activity this year. While many research projects from across a wide range of disciplines have taken the capital as their theme, the university as an institution lies at the heart of the city – geographically, intellectually and in terms of its outreach into local communities.

The development of state-of-the-art research facilities for the capital is an ongoing process, with new buildings such as the UCL Cancer Institute, the UCL School of Slavonic & East European Studies and new halls of residence on Penton Rise all opening in recent years.

This year UCL was named as one of the partners for a major new development in Kings Cross, the UK Centre for Medical Research & Innovation (UKCMRI). The centre, which will occupy space behind the British Library and the new St Pancras International rail terminal, will place the UK at the forefront of international research into health and disease. A joint venture between UCL, Cancer Research UK, the UK Medical Research Council and the Wellcome Trust, the UKCMRI will bring together world-class science teams, as well as inviting collaborations with other London universities and research-intensive hospitals.

In a second significant move into the local community, UCL has had a bid approved for sponsorship of an
academy school in Camden. Speaking at an event launching a government prospectus on university engagement with schools, UCL President and Provost Professor Malcolm Grant said: “UCL is keen to expand its work with schools in London, and especially in our local borough of Camden. The sponsoring of an academy is therefore part of our commitment to ever-greater involvement with our local community and also of our commitment to work more with all parts of the education sector in the UK.” Reflecting a recognition that the UK suffers from a shortage of students qualified in mathematics, science and languages, the non-selective academy will be a centre of excellence in maths and sciences, with a particular focus on global citizenship and languages.

Fittingly, UCL has also this year won a competition to become London’s ‘Beacon of Public Engagement’ as part of a national scheme to encourage closer involvement between universities and their local communities. One of only six Beacons to be selected from 87 bids across the UK, the university will receive £1.2 million through the initiative, which is funded by the Higher Education Funding Council and Research Councils UK, and supported by the Wellcome Trust. UCL’s Beacon partners include the Southbank Centre and the British Museum.

**BUSINESS**

UCL continues to develop close links with local and international businesses, both through its teaching and research, and through bilateral arrangements with partner companies.

The launch of a new academic department, UCL Management Science & Innovation (MS&I), along with its partner organisation, UCL Advances, marked a departure for the teaching of management and entrepreneurial skills to UCL students. Professor Steve Currall, Director of UCL MS&I, introduced new elective programmes at the London Business School for UCL graduate students, adding valuable entrepreneurial tools to their skillsets. A new BSc in Information Management for Business was launched, along with a new MSc in Technology Entrepreneurship. UCL Advances, founded by Professor Currall, is a unique organisation that builds on UCL’s research resources and aligns the research community with businesses and investors. Successful enterprises require a combination of innovation, capital and commercial acumen, and UCL Advances works to bring together these three aspects. UCL Advances’ first Technology Innovation Forum, ‘The Future of Imaging’, provided a range of opportunities for demonstrations of research, presentations of industry best practice, and discussion of issues facing businesses using imaging technologies.

Evidence of UCL’s potential to generate spin-off companies was shown when Sewon Cellontech, the South Korean biotechnology firm, agreed to collaborate with UCL Business PLC and the Royal National Orthopaedic Hospital NHS Trust on new laboratories to develop clinical cell therapeutic treatments for cartilage repair and bone-fracture healing. The techniques being developed use patients’ own stem cells to grow new tissue, alleviating the need for radical surgery. Products from the labs will be commercialised through a joint-venture company, with further investment of £1 million from Sewon Cellontech.

Other partnerships between UCL and major organisations reflect the value to the business community of UCL’s high-calibre graduates and top-end research. Michael Dell, Chairman and Chief Executive Officer of Dell, signed a Memorandum of Understanding with UCL President and Provost Professor Malcolm Grant, creating a research and technology partnership that will involve the creation of a cutting-edge high-performance computing facility for the university’s researchers. Financed by the Science Research Infrastructure Fund, the facility, known as Legion, has the strength of 2,700 desktop systems. Priority projects from across the university, such as UCL’s Grand Challenges, have already benefited from this huge computational resource.
TEACHING AND OUTREACH

While UCL ranks among the pre-eminent research-led universities in the world, its teaching continues to set an example for institutions everywhere, developing high-calibre graduates who go on to achieve success in all walks of life.

A key part of UCL’s teaching strength lies in the recognition of excellence both in teaching staff and students. This year saw the launch of the Provost’s Teaching Awards for staff who are making outstanding contributions to the learning experiences of our students. Judging criteria include contribution to curriculum innovation and development, contribution to wider student experience, contribution to UCL’s global citizenship agenda, engagement in the development of interdisciplinary programmes, innovation in learning support, and development of new technologies in teaching and learning.

Abbey, part of the Santander Banking Group, sponsored a series of awards for UCL students. The Abbey ‘1 UCL’ Excellence/Endeavour Awards aim to foster the notion of UCL as a community, and celebrate, highlight and reward outstanding achievement or endeavour by UCL students in a non-academic field. Ten awards worth £1,000 were donated to organisations chosen by the winners.

UCL’s recognition of the need to contribute to secondary education has also led to its sponsorship of an academy school in Camden (see ‘London’, page 2, for more information).

Other outreach activities include UCL’s ongoing widening-participation programme, which this year saw two residential summer schools give state secondary school and college students a taste of university life. ‘Conservation and Extinction: Past, Present and Future’ provided participants interested in biology or related subjects with an insight into what university study would entail, and ‘London: Past, Present and Future’ allowed students interested in social and historical science to take part in sessions led by current anthropology, history of art and history undergraduates.

In keeping with its position and status as London’s global university, UCL also entered into an agreement with United World Colleges to fund two full bursaries for overseas students from the global education network who would otherwise be financially unable to study in the UK. Professor Michael Worton, UCL Vice-Provost (Academic & International), explained why the bursaries are an integral part of UCL’s global strategy: “These bursaries will make a significant contribution to our ability to enable international students financially unable to study in the UK to pursue undergraduate studies at UCL. My sincere hope is that we can build on these important partnerships and create ever more similar bursaries that take UCL’s widening-participation provision and activities into the wider world.”

SIGHT RESEARCH

The award-winning UCL Institute of Ophthalmology this year saw an extraordinary set of breakthroughs.

Research into the retinal cells of mice by Professor Robin Ali (UCL Institute of Ophthalmology) and Dr Jane Sowden (UCL Institute of Child Health) found that a new stem cell-related treatment could restore the sight of mice whose photoreceptor cells had been lost. In the retina, even when photoreceptor cells have been lost (a condition quite common in human eye diseases) the rest of the wiring to the brain is left intact. Stem cells, when introduced to the retina at the correct developmental stage, are able to turn themselves into replacement photoreceptor cells – restoring the sight of the blind mice and offering significant potential for treatments to repair the central nervous system in humans.

A study by Dr Astrid Limb (UCL Institute of Ophthalmology) revealed that Müller glial cells, a special type of eye cell, can be used to regenerate retina in humans. Her team used Müller glial cells to restore the sight of zebrafish, even after extensive damage to the retina. Studying cells from the eyes of people ranging in age from 18 months to 91 years, Dr Limb showed that a population of the Müller glial cells have stem-cell properties and are able to develop into all the types of neurons found in the retina.

A team led by Dr Francesca Cordeiro (UCL Institute of Ophthalmology) found that a combination of treatments developed for Alzheimer’s disease also has the potential to treat glaucoma, the major cause of irreversible
blindness worldwide. The project initially developed a new technology for visualising nerve-cell damage in the retina, called detection of apoptosing retinal cells. The new technique enabled the team to discover that the protein beta-amyloid, responsible for plaque lesions in the brain in Alzheimer’s patients, also causes nerve-cell death in the retina.

Finally, the UCL Institute of Ophthalmology is leading a project to develop a therapy that could restore the sight of a quarter of over-60s in the UK. The London Project to Cure Blindness will develop a surgical therapy to stabilise and restore vision in people who go blind due to faulty retinal cells. Blindness affects around a quarter of people over the age of 60 in the UK, and 14 million people across Europe. Supported by a £4 million private donation, the London Project to Cure Blindness is led by Professor Peter Coffey (UCL Institute of Ophthalmology) and run in partnership with Moorfields Eye Hospital and the University of Sheffield. The radical approach of the London Project to Cure Blindness will involve producing a cell-replacement therapy from human embryonic stem cells. Trials using patients’ own cells indicate strongly that this approach can work.

OBESITY

The dangers of obesity were widely reported in the UK press in 2007 and UCL research featured prominently in many of these reports. UCL researchers cast light on how the brain controls appetite, on the link between waistline and PE lessons, and on the epidemiology of childhood obesity.

Research led by Dr Rachel Batterham (UCL Medicine) identified the circuits in the brain that control how much we eat. Using functional magnetic resonance imaging Dr Batterham’s team showed that the hormone that controls appetite operates through two areas of the brain. The primitive homeostatic regions of the brain, which control feeding, and the cortico-limbic regions, which determine the rewarding and pleasurable aspects of eating, were both found to become active in the presence of peptide YY, a naturally occurring hormone that regulates appetite. The research—which could have a dramatic impact on the treatment of obesity and eating disorders—provides insights into how biological signals affect not only how full we feel, but also the enjoyment of eating.

Professor Jane Wardle, director of the Cancer Research UK Health Behaviour Unit at UCL, led an important new study of UK schools which showed that pupils who do more physical education at school have markedly smaller waistlines. The research showed that boys in secondary schools that provide three PE sessions a week have waists around 3cm slimmer than those whose schools only provide one or two sessions. The study is significant as it uses waist measurements rather than Body Mass Index, which Professor Wardle believes is a much purer indicator of fatness and is also a better indicator of the risk of coronary-artery disease in adolescents.

Researchers from UCL Population Health have been working with the Department of Health on a project to gauge parental reaction to the results of school weighings. The research found that among 500 children in nursery and reception classes in the outer London area, only 6% of parents with overweight or obese children described their child as overweight.
ECONOMICS
The work of UCL economists has been recognised this year by a number of awards.

Professor Wendy Carlin was elected a member of the council of the European Economic Association, an international scientific body that aims to contribute to the development and application of economics as a science in Europe.

Professor Christian Dustmann, Director of CReAM, the UCL Centre for Research and Analysis on Migration, was elected President of the European Society for Population Economics. Professor Dustmann was also named among the elite of German economists by ‘Handelsblatt’, Germany’s heavyweight financial newspaper, alongside Professor Steffen Huck, Deputy Head of UCL Economics. The two were both in the top five German economists in terms of quantity and quality of publications, with Professor Huck ranked the highest of any economist under 40.

Professor Mark Armstrong won the inaugural COMPASS Prize for best paper in an academic journal for his paper, ‘Competition in Two-Sided Markets’, which was selected as having made the most significant contributions to the understanding and implementation of competition policy. Working with collaborators from Northwestern University, Chicago, he developed a theoretical framework for systematically analysing markets with a structure that is widely applicable across many industries. The paper illuminates the different and interrelated impacts of competition between platforms and competition among sellers on one side of a given platform.

Professor Armstrong was also elected a Fellow of the British Academy, while Professor Jean-Marc Robin was elected a Fellow of the Econometric Society and Professor Steve Machin was appointed a member of the Low Pay Commission.

UCL Economics has an outstanding international reputation in the areas of game theory, industrial organisation, econometrics, applied microeconomics, transitional economies, and environmental and resource economics, and has advanced and broadened its research strength through recent senior appointments in development economics, economic theory, macroeconomics, labour economics and the economics of contracts and regulation.

FACILITIES
UCL continued to improve its estates and facilities in 2007 to help ensure its place as London’s teaching and research powerhouse. Significant new projects included the opening of the UCL Cancer Institute and the major refurbishment of two laboratories.

A new, state-of-the-art premises accommodating hundreds of cancer research scientists opened at UCL. The UCL Cancer Institute, housed in the £40 million Paul O’Gorman Building, is situated at the heart of one of the largest and most prolific biomedical facilities in Europe. The institute brings together a significant cohort of cancer specialists under one roof, housing 4,500 square metres of laboratory space over five floors. The institute will eventually accommodate 350 scientists – half of whom will be new recruits to UCL. Its close proximity to key hospitals such as UCH, as well as other UCL research centres, will promote multidisciplinary, integrated research. The building design was influenced by its role as a cancer institute and the relationship between science and the study of cancer. It integrates images that have been generated by the processes used in modern medical research – cells, wave patterns and the chromosome can be seen throughout the building’s architecture. The institute was partly funded by generous donations from Children with Leukaemia, The Wolfson Foundation and Atlantic Philanthropies.

UCL academics were successful in two bids for grants from the Royal Society Wolfson Laboratory Refurbishment Scheme for new tissue-engineering.
facilities. Professor Agostino Pierro, Head of the Surgery Unit at the UCL Institute of Child Health and Professor Mohan Edirisinghe (UCL Mechanical Engineering) led teams that successfully bid for grants with a combined total of £500,000. Professor Pierro’s team will create state-of-the-art tissue-engineering laboratories through the refurbishment of existing facilities at the UCL Institute of Child Health. These will house the Gut Tissue Engineering Research Group, made up of five distinct teams within UCL (Paediatric Surgery, Muscle Tissue, Neural & Epithelial Tissue, Biomaterials and Functional Integrity). Professor Edirisinghe’s bid was for the physical renovation and modernisation of tissue-engineering research laboratories in UCL Mechanical Engineering. This includes the creation and/or upgrading of laboratories for Biological & Functional Materials Processing, Biomedical Materials, Biophysics, Biomechanics, Biofluids and Biomedical Ultrasound, and will underpin the research activities of Professor Edirisinghe and six ‘new-blood’ lecturers. All seven were appointed to UCL Mechanical Engineering in the preceding 18 months.

**GRANTS**

Four major grants totalling more than £12 million were made to fund groundbreaking work in ageing, medical imaging, earthquake engineering and physics.

The UCL Institute of Healthy Ageing received £5.1 million as part of a Strategic Award from the Wellcome Trust to explore the biological mechanisms that cause our bodies to age and decay. Professor Linda Partridge (UCL Biosciences), who is leading the project, said: “Our ageing population represents a major challenge to quality of life in the coming century and it is imperative that we look into what causes ageing. During the last decade, research into the biology underlying the ageing process has developed remarkably rapidly. It is likely that during the next decade the nature of the major cellular and biochemical mechanisms that determine longevity and ageing will be identified.” The team will look at the cellular and biochemical mechanisms of ageing in fruit flies, nematode worms and mice, and in particular the role of insulin signalling. Recent research has revealed that changes to single genes can make animals live longer, by maintaining health and delaying the onset of ageing-related diseases, such as cancer, diabetes and cardiovascular disease.

Key to the success of the UCL Institute of Healthy Ageing will be the focus on multidisciplinary collaboration. The research will receive inputs from subjects ranging from biogerontology (the study of biological processes giving rise to old age), human gerontology, and the study of ageing-related diseases through to chemistry, epidemiology and social-policy studies.

Dr Adam Gibson (UCL Medical Physics & Bioengineering) and Dr Tiziana Rossetto (UCL Civil, Environmental & Geomatic Engineering) each secured an EPSRC Challenging Engineering grant worth more than £900,000 over five years. The funds will be spent on their research in medical imaging and earthquake engineering respectively. The EPSRC awards around six Challenging Engineering awards annually, and each university is allowed to put forward up to two candidates. Dr Gibson and Dr Rossetto were chosen to represent UCL through a competitive internal selection process, which sought to identify future leaders of engineering research. The EPSRC competition required candidates to present their project proposals creatively. This included submitting a press release set in the future, looking back on the effects they believe their research will have had. The process offered the opportunity to demonstrate the ability not only to lead far-reaching research, but also to communicate its importance to the wider world.

The UCL High-Energy Physics Group was awarded £5.76 million over five years from the Particle Physics & Astronomy Research Council in recognition of the group’s outstanding programme in collider and neutrino physics, in terms of both scientific leadership and expertise in the required technology.
ANNIVERSARIES
Three of UCL’s academic centres celebrated major milestones this year.

The UCL Mullard Space Science Laboratory (MSSL) marked 40 years of space exploration, with a gathering of more than 250 scientists and engineers at its facilities near Guildford in Surrey. UCL MSSL has been at the forefront of British space science since its beginning, sending instruments into orbit on more than 250 rocket and satellite projects. It is currently involved in missions that allow the study of distant galaxies, as well as objects closer to home such as the Sun and Mars. At the anniversary event, Professor Alan Smith, Director of the UCL MSSL, said: “We look forward to a future full of exciting scientific discovery including the exploration of life elsewhere in the solar system, exploring the extreme physics seen in astrophysical environments and understanding the formation and evolution of galaxies such as our own.”

The UCL School of Public Policy celebrated its tenth anniversary with a presentation by Sir Bernard Crick, a roundtable discussion on global citizenship, and a lecture by Professor Richard Bellamy on why judicial review and constitutions are illegitimate and do not work. From its beginning the school’s work, across human rights, international public policy, legal/political theory, public policy/European public policy, comparative politics and the UCL Constitution Unit provide important momentum to UCL’s teaching of global citizenship. It aims to influence public policy through high-quality academic research; to educate current and future policymakers through a comprehensive teaching programme; and to promote understanding of public policymaking and current public-policy issues through a range of publications and seminars.

Also celebrating ten years was the Benfield UCL Hazard Research Centre, which has spent its first decade conducting vital research into natural hazards and environmental change. The centre, supported by the insurance firm Benfield, exerts considerable influence as the media and politicians start to turn to the major issues of climate change affecting the world. It currently includes more than 50 researchers and practitioners, spread across groups addressing geological and geotechnical hazards, weather and climate extremes, and disaster studies and management. More than 160 people from across the re/insurance community, humanitarian and disaster-relief agencies and academia attended an anniversary event, at which UCL President and Provost Professor Malcolm Grant spoke of the centre as exemplifying two of the themes that underpin UCL’s work: relevance and partnership. Firstly, the centre’s rapid application of new research and best practice clearly has a significant impact on people around the world, not least the millions whose lives are in regular jeopardy from the threats posed by natural hazards. Secondly, Benfield’s insights into the concerns and needs of the corporate sector informs the development of the centre’s research and education programmes.

RECOGNITION
In 2007 UCL increased its tally of Nobel prizewinners to 20, and moved into the top ten of universities worldwide.

Professor Sir Martin Evans (PhD UCL Anatomy & Developmental Biology 1969) was co-awarded the 2007 Nobel Prize for Physiology or Medicine, making him the 20th Nobel Laureate among the UCL community of current and former staff and students. The former Director of the School of Biosciences and Professor of Mammalian Genetics, both at Cardiff University, shares the award with Mario R Capecchi and Oliver Smithies “for their discoveries of principles for introducing specific gene modifications in mice by the use of embryonic stem cells”. Sir Martin held various posts in UCL’s anatomy and embryology department from 1966–1979, during and after his UCL PhD on the genetic control of vertebrate development, entitled ‘Studies on the Ribonucleic Acid of Early Amphibian Embryos’.

UCL entered the top ten of the ‘Times Higher Education Supplement’–QS World University Rankings for the first time. UCL is ninth in the 2007 rankings, joining the universities of Oxford and Cambridge and Imperial College London in the global top ten. UCL is the fastest rising of any of the institutions in the top 20, having moved up from 25th place in 2006. UCL President and Provost Professor Malcolm Grant said: “I am naturally delighted that UCL’s strengths have been recognised by the rankings. I am privileged to work with a superb community of academics, and our position in these rankings is entirely due to their excellence in research and teaching, and commitment
to their students. I note also our enduring popularity with students the world over, another source of satisfaction, as we work hard to create an environment at UCL that is both challenging and welcoming."

**IN THE NEWS**

2007’s top stories included a UCL-led medical expedition to Mount Everest, the discovery that male-killing bacteria make female butterflies more promiscuous and the first anniversary of the national hearing test for newborns originated at UCL.

The Caudwell extreme Everest expedition was led by Dr Mike Grocott, Co-Director of the UCL Centre for Aviation Space & Extreme Environment Medicine based at the UCL Institute of Human Health & Performance. The lead team reached the summit of the world’s highest peak on 24 May 2007. The scientists and doctors were investigating hypoxia (a deficiency of oxygen in the blood) to help future patients in intensive care and have set a world record by taking arterial blood samples near the summit of the world’s highest mountain. The samples were taken at 8,400 metres rather than the summit for safety reasons, due to low temperatures and high winds. In addition, the Caudwell Xtreme Everest team constructed the world’s highest laboratory at 8,000 metres on the mountain’s South Col.

A study led by biologist Dr Sylvain Charlat (UCL Biosciences) found that a high prevalence of male-killing bacteria active in many species of insect including the butterfly actually increases female promiscuity and male fatigue. The team found that when the male insect population drops – killed off by the bacteria – the female butterfly becomes more sexually rampant. Males, on the other hand, show signs of fatigue and put less effort into mating. The male-killing bacterium is transmitted from mother to son and actually kills the son before the embryo hatches into a caterpillar. Only female offspring of female carriers of the bacteria can survive, which can lead to the male population being as low as one male to every 100 females in some areas.

Spring 2007 marked the first anniversary of the introduction of national hearing tests for newborns, a process that looks set to revolutionise the lives of the 900 children with permanent hearing loss born in the UK every year. The test was made possible after Professor David Kemp (UCL Ear Institute) discovered in 1977 that the ear actually gives out sound when it hears. Since then Professor Kemp has refined and developed the technology – a combination of a minute microphone inserted in the ear and a computer receiver – which has been adopted by hospitals and research laboratories around the world. The UK’s adoption of the test means that the average age of diagnosis of deafness has fallen from two and a half years to three months, a vital time saving as late diagnosis can have a devastating effect on language, social and educational development.

Dr Bahador Bahrami (UCL Institute of Cognitive Neuroscience and UCL Psychology) found the first physiological evidence that invisible subliminal images do attract the brain’s attention on a subconscious level. The implication is that techniques such as subliminal advertising, now banned in the UK but still legal in the USA, certainly do leave their mark on the brain.
Academy of Medical Sciences Fellows: Professor Robin Ali (UCL Institute of Ophthalmology), Professor Timothy Cole (UCL Institute of Child Health), Professor Anthony Dickenson (UCL Biosciences), Professor Elizabeth Fisher (UCL Institute of Neurology), Professor Chris McManus (UCL Psychology & Language Sciences) and Dr Tilli Tansey (Wellcome Trust Centre for the History of Medicine at UCL)

ABC–CLIO Vicky Speck Memorial Leadership Award: Professor Anthony Watkinson (UCL School of Library, Archive & Information Studies)

Alexander von Humboldt Foundation and the Max Planck Society Max Planck Research Award: Professor Ray Dolan (UCL Institute of Neurology)

American Academy of Arts & Sciences Foreign Honorary Member: Professor William Twining (UCL Laws)

UK Science & Heritage Research Programme Director: Professor May Cassar (UCL Bartlett School)

Asian Achievement Awards Woman of the Year: Dr Usha Menon (UCL Elizabeth Garrett Anderson Institute for Women’s Health)

AWARDS & APPOINTMENTS

Academy of Medical Sciences Fellows: Professor Robin Ali (UCL Institute of Ophthalmology), Professor Timothy Cole (UCL Institute of Child Health), Professor Anthony Dickenson (UCL Biosciences), Professor Elizabeth Fisher (UCL Institute of Neurology), Professor Chris McManus (UCL Psychology & Language Sciences) and Dr Tilli Tansey (Wellcome Trust Centre for the History of Medicine at UCL)

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UK Science & Heritage Research Programme Director: Professor May Cassar (UCL Bartlett School)

Asian Achievement Awards Woman of the Year: Dr Usha Menon (UCL Elizabeth Garrett Anderson Institute for Women’s Health)

Association of European Psychiatrists Research Prize: Dr Helen Killaspy (UCL Population Health)

Bellman Prize Dr Stephen Baigent (UCL Mathematics), Dr Murad Banaji (UCL Mathematics and UCL Medical Physics & Bioengineering), Professor Dave Delpy (UCL Medical Physics & Bioengineering) and Dr Ilia Tachtsidis (UCL Medical Physics & Bioengineering)

BLISS Baby Charter Neonatal Awards Research Award: Professor Linda Franck (UCL Institute of Child Health)

British Academy Fellows: Professor Mark Armstrong (UCL Economics), Professor Rachel Bowby (UCL English Language & Literature) and Professor Mary Fulbrook (UCL German)

British Academy for the Advancement of Science Isambard Kingdom Brunel Prize: Dr Tiziana Rossetto (UCL Civil, Environmental & Geomatic Engineering)

British Association for Slavonic & East European Studies Alexander Nove Prize: Dr Andrew Wilson (UCL School of Slavonic & East European Studies)

British Association of Urological Surgeons St Peter’s Medal: Professor Christopher Woodhouse (UCL Surgical & Interventional Sciences); Gold Telescope Award: Mark Emberton (UCL Surgical & Interventional Sciences)

British Computer Society Roger Needham Award: Dr Mark Handley (UCL Computer Science)

British Medical Association Medical Book Competition Public Health Section First Prize: Professor Sir Michael Marmot and Professor Richard Wilkinson (UCL Population Health); Cardiology Section First Prize: Professor Robert Anderson and Dr Andrew Cook (UCL Institute of Child Health)

British Paediatric Neurology Association MacKeith Prize Co-Winner: Dr Richard Chin (UCL Institute of Child Health); President-Elect: Dr Helen Cross (UCL Institute of Child Health)

British School of Archaeology in Iraq Chairman: Professor Roger Matthews (UCL Institute of Archaeology)

British Society for the History of Science Outreach & Education Committee 2007 Image Prize: Dr Joe Cain (UCL Science & Technology Studies)
Cheltenham Science Festival 2007
Co-Director: Dr Mark Lythgoe (UCL Institute of Child Health and UCL Medicine)

Chinese University of Hong Kong
Honorary Adjunct Professor: Professor Theo Hermans (UCL Dutch)

Council for British Research in the Levant
Honorary Secretary: Dr Andy Garrard (UCL Institute of Archaeology)

‘Current Neurovascular Research’
Editorial Board Member: Dr Patrizia Ferretti (UCL Institute of Child Health)

Department of Health
External Reference Group Member: Professor Wisia Wedzicha (UCL Medicine)

Econometric Society
Fellow: Professor Jean-Marc Robin (UCL Economics)

Engineering & Physical Sciences Research Council
Chief Executive and Deputy Chair: Professor Dave Delpy (UCL Medical Physics & Bioengineering); Senior Media Fellowship: Dr Andrea Sella (UCL Medicine)

Erasmus Prize Foundation
Research Prize: Dr Bleda During (UCL Institute of Archaeology)

European Economic Association
Council Member: Professor Wendy Carlin (UCL Economics)

European Society for Population Economics
President: Professor Christian Dustmann (UCL Economics)

Genetic & Evolutionary Computation Conference
Gold Prize: Dr Steven Manos (UCL Chemistry)

Geologists’ Association
Henry Stopes Medal: Mark Roberts (UCL Institute of Archaeology)

‘Handelsblatt’ Top German Economists Working Abroad
Sixth Place and First Place Under 40: Professor Steffen Huck (UCL Economics); Eleventh Place: Professor Christian Dustmann (UCL Economics)

Harvard University
Dumbarton Oaks Research Library & Collection 2007/2008 Resident Fellowship: Dr Elizabeth Graham (UCL Institute of Archaeology)

Higher Education Funding Council for England
Clinical Senior Lectureships: Dr Persis Amrolia (UCL Institute of Child Health), Dr Anna David (UCL Elizabeth Garrett Anderson Institute for Women’s Health), Dr John Hurst (UCL Medicine), Dr Rajeshwar Mookerjee (UCL Medicine), Dr James Moon (UCL Medicine), Dr Neil Sebire (UCL Institute of Child Health), Dr Stuart Taylor (UCL Medicine), Dr Russell Viner (UCL Institute of Child Health), Dr Nicholas Ward (UCL Institute of Neurology), Dr David Werring (UCL Institute of Neurology) and Dr Martin Widschwendter (UCL Elizabeth Garrett Anderson Institute for Women’s Health)

History-Society-Culture
Publications Prize and History Book of the Year: Dr Philipp Mueller (UCL School of Slavonic & East European Studies)

Horst-Bickel Award
Dr Philippa Mills (UCL Institute of Child Health)

Institute of Electrical & Electronic Engineers’ Lasers & Electro-Optics Society
Board of Governors: Professor Alwyn Seeds (UCL Electronic & Electrical Engineering)

Institution of Chemical Engineers
Council Medal: Professor David Bogle (UCL Chemical Engineering)

International & American Associations for Dental Research/Colgate Research in Prevention Travel Awards: Dr Francesco D’Aiuto (UCL Eastman Dental Institute)

International League Against Epilepsy
Ambassador for Epilepsy: Dr Helen Cross (UCL Institute of Child Health)

Kohn Foundation
Ernst Chain Prize: Professor Robin Weiss (UCL Infection & Immunity)
Lakatos Award
Dr Hasok Chang (UCL Science & Technology Studies)

Leverhulme Trust
Philip Leverhulme Prize: Dr Daniel Feltham (UCL Earth Sciences), Dr Maria Loh (UCL History of Art) and Dr Andrei Yafaev (UCL Mathematics);
Research Fellowship: Professor James Croll (UCL Civil, Environmental & Geomatic Engineering), Professor Julian Graffy (UCL School of Slavonic & East European Studies), Dr Andrew Hemingway (UCL History of Art), and Professor David Tuckett (UCL Psychology & Language Sciences);
Early Career Fellowship: Giancarlo Gavioli (UCL Electronic & Electrical Engineering), and Kristin Kovarovic (UCL Anthropology);
Emeritus Fellowship: Professor William Twining (UCL Laws)

Low Pay Commission
Member: Professor Steve Machin (UCL Economics)

‘Madam Figaro’ (Cyprus) Academic/Scientist Woman of the Year: Dr Marilena Loizidou (UCL Surgical & Interventional Sciences)

Medical Futures Cardiovascular Innovation Award: Professor Alex Seifalian (UCL Surgical & Interventional Sciences)

Medical Journalists’ Association Book Award General Interest Winner: Dr Cecil Helman (UCL Population Health)

Medical Research Society Endocrinology Section Prize: Dr Lin Lin (UCL Institute of Child Health);
Young Investigator Award: Dr Hayden Homer (UCL Elizabeth Garrett Anderson Institute for Women’s Health)

Medical Women’s Federation President 2006/2007: Dr Melanie Davies (UCL Elizabeth Garrett Anderson Institute for Women’s Health)

Minerva Foundation Golden Brain Award: Professor Ray Dolan (UCL Institute of Neurology)

Ministry of Education (France) Officier des Palmes Académiques: Professor Michael Worton (UCL French)

Museum Documentation Association Board of Directors: Dr Suzanne Keene (UCL Institute of Archaeology)

Museums, Libraries & Archives Council Head of Museum Policy: Hedley Swain (UCL Institute of Archaeology); Regional Agency (East Midlands) Chair: Dr Helen Forde (UCL School of Library, Archive & Information Studies)

National Health Institute of Italy National Project of Oocyte Cryopreservation Senior Advisor on Reproductive Cryobiology: Dr Barry Fuller (UCL Surgical & Interventional Sciences)

National Secular Society Secularist of the Year: Professor Steve Jones (UCL Biosciences)

Natural Environment Research Council Science & Innovation Strategy Board Chair: Professor Duncan Wingham (UCL Earth Sciences)

New Year’s Honours Knighthood for services to human rights: Sir Geoffrey Bindman (UCL Laws); DBE for services to anthropology: the late Professor Dame Mary Douglas (UCL Anthropology); CBE for services to the NHS: Professor Sheila Haworth (UCL Institute of Child Health); MBE for services to sports medicine: Dr John Lloyd Parry (UCL Surgical & Interventional Sciences)

New York University Medical Center and School of Medicine Biotechnology Study Center Dart/NYU Biotechnology Achievement Award: Professor Salvador Moncada (UCL Wolfson Institute for Biomedical Research)

Olympic Delivery Authority Planning Committee Member: Professor Janice Morphet (UCL Bartlett School)

Optical Society of America Ellis R Lippincott Award: Professor Jonathan Tennyson (UCL Physics & Astronomy)

Particle Physics & Astronomy Research Council Inaugural Science & Society Fellowship: Dr Margaret Aderin (UCL Science & Technology Studies)
‘Personnel Today’
Top 40 Power Players 2007 Number 10: Professor Dame Carol Black (UCL Medicine)

‘Physics World’
Quiz of the Year Winner: Dr Tony Harker (UCL Physics & Astronomy)

PMForum Inc.
Global Advisor: Professor Peter Morris (UCL Bartlett School)

Queen’s Birthday Honours
Knights Bachelor for services to architecture: Professor Sir Peter Cook (UCL Bartlett School)

Royal Academy
Summer Exhibition Worshipful Company of Chartered Architects Award: Professor CJ Lim (UCL Bartlett School)

Royal Astronomical Society
Gold Medal for Astronomy: Professor Len Culhane (UCL Mullard Space Science Laboratory)

Royal College of Nursing
Fellowship: Dr Faith Gibson (UCL Institute of Child Health)

Royal College of Pathologists
Member: Dr Tom Jacques (UCL Institute of Child Health)

Royal Historical Society
Fellow: Dr Andrew Reynolds (UCL Institute of Archaeology)

Royal Society
Bakerian Lecturer: Professor Robin Clark (UCL Chemistry); Francis

Crick Lecturer: Professor Geraint Rees (UCL Institute of Neurology);
GiaxoSmithKline Prize: Professor Mark Pepys (UCL Medicine); Wolfson Research Merit Award: Professor Polina Bayvel (UCL Electronic & Electrical Engineering)

Royal Society of Edinburgh
Fellow: Professor Willie Motherwell (UCL Chemistry)

Saudi Ophthalmological Society
Gold Medal: Professor David Taylor (UCL Institute of Child Health)

Science & Technology Facilities Council
Science Board Deputy Chair: Professor Jenny Thomas (UCL Physics & Astronomy); Member: Professor Gabriel Aeppli (London Centre for Nanotechnology)

Sense about Science
Voice of Young Science Media Workshop Panellist: Dr Andrea Sella (UCL Chemistry)

Society for Archaeological Sciences
President: Professor Thilo Rehren (UCL Institute of Archaeology)

Society for Legal Scholars
Peter Birks First Prize: Dr Diamond Ashiagbor (UCL Laws)

Society for the Promotion of Roman Studies
Council Member: Dr Andrew Gardner (UCL Institute of Archaeology)

‘The Times’ Law Panel
Member: Professor Philippe Sands (UCL Laws)

UK National Stem Cell Network
Steering Committee Member: Dr Chris Mason (UCL Biochemical Engineering)

University of California, Berkeley
Visiting Professors: Professor Michael Martin and Dr Véronique Munoz-Dardé (UCL Philosophy)

University of Leicester
Honorary Doctor of Laws: Professor Dame Hazel Genn (UCL Laws)

University of Otago (New Zealand)
Honorary Doctorate of Laws: UCL President and Provost Professor Malcolm Grant

University of Ulster
Honorary Doctor of Science: Professor Rick Battarbee (UCL Environmental Change Research Centre)

US President’s Council of Advisors on Science & Technology
Nanotechnology Technical Advisory Group Member: Professor Steve Currau (UCL Management Science & Innovation)

‘World Archaeology’
Editorial Board Member: Dr Andrew Reynolds (UCL Institute of Archaeology)
UCL Anthropology
Professor of Medical Anthropology: Dr David Napier; Professor of Social Anthropology: Dr Nanneke Redclift

UCL Bartlett School
Chair of Facility & Environment Management: Dr Alexi Marmot; Chair of Urban & Regional Development: Dr Nick Phelps; Professor of Architecture & Art: Dr Jane Rendell; Professor of Architecture & Cultural Design: Mr Chwen Lim; Professor of Architecture & Cybernetics: Dr Ranulph Glanville; Professor of Building Physics & Environment: Dr Michael Davies

UCL Biosciences
Professor of Cellular Neurobiology: Dr Patricia Salinas; Professor of Evolutionary Biology: Dr Jeremy Field; Professor of Mineralised Tissue Biology: Dr Timothy Arnett; Professor of Molecular Pharmacology: Dr Neil Millar; Professor of Pharmacology & Molecular Neuroscience: Dr Ralf Schoepfer; S A Courtauld Chair of Biochemistry: Professor Gabriel Waksman

UCL Cancer Institute
Professor of Haematology: Dr Rosemary Gale; Professor of Medical Oncology: Dr Daniel Hochhauser

UCL Chemistry
Professor of Computational Chemistry: Dr Nikolas Kaltsoyannis; Professor of Computational Materials Science: Dr Nora De Leuw

UCL Civil, Environmental & Geomatic Engineering
Professor of Environmental Engineering: Dr Caroline Fitzpatrick

UCL Computer Science
Professor of Computational Neuroscience: Dr Zhaoping Li

UCL Eastman Dental Institute
Professor of Molecular Microbiology: Dr Peter Mullany; Chair of Dental Public Health: Professor Richard Watt

UCL Economics
Chair of Economics: Professor Guy Laroque

UCL Electronic & Electrical Engineering
Professor of Microwave Electronics: Dr Paul Brennan

UCL Elizabeth Garrett Anderson Institute for Women’s Health
Professor of Perinatal & Neuroscience: Dr Gennadij Raivich

UCL English Language & Literature
Professor of English Language & Literature: Dr Richard North

UCL French
Professor of French: Dr Andrew Leak

UCL Geography
Professor of Human Geography: Dr Matthew Gandy

UCL History
Professor of Latin American History: Dr Nicola Miller

UCL Infection & Immunity
Chair of Clinical Immunology: Dr Bodo Grimbacher; Chair of Experimental Immunology: Dr Tessa Crompton; Professor of Medical Microbiology: Dr Christopher Kibbler

UCL Institute of Archaeology
Professor of Aegean Archaeology: Dr Todd Whitelaw
UCL Institute of Child Health
Potter Chair of Nephrology: Dr Robert Kleta; Professor of Clinical Epidemiology: Dr Ruth Gilbert; Professor of Paediatric Neurobiology: Dr Helen Cross; Professor of Paediatrics & Immunology: Dr Hubert Gaspar; Professor of Public Health & Epidemiology: Dr Catherine Law

UCL Institute of Neurology
Chair of the Molecular Biology of Neurological Disease: Professor John Hardy; Professor of Cognitive Neuroscience: Dr Eleanor Maguire; Professor of Motor Neuroscience: Dr Brian Day; Professor of Neurology: Dr Sanjay Sisodiya; Professor of Neurology: Dr Matthew Walker; Professor of Neuropsychology: Dr Lisa Cipolotti; Professor of Neuroscience: Dr Dmitri Rusakov

UCL Medical Physics & Bioengineering
Professor of Medical Physics & Clinical Neurophysiology: Dr David Holder

UCL Medicine
Professor of Experimental Rheumatology: Dr Michael Ehrenstein; Professor of Molecular Cell Biology: Dr Justin Hsuan

UCL Philosophy
Professor of Philosophy: Dr Marcus Giaquinto; Professor of Philosophy: Dr Véronique Munoz-Darde; Professor of Philosophy: Dr Michael Otsuka

UCL Physics & Astronomy
Professor of Astrophysics: Dr Raman Prinja; Professor of Physics: Dr Peter Barker; Professor of Physics: Dr Sougato Bose; Professor of Physics: Dr Ian Ford

UCL Population Health
Chair of Social Epidemiology: Professor Mika Kivimäki; Professor of Primary Care for Older People: Dr Stephen Illiffe

UCL Psychology & Language Sciences
Professor of Cognitive Neuroscience: Dr Paul Burgess; Professor of Cognitive Neuroscience: Dr Emrah Duzel

UCL Institute of Neurology
Chair of the Molecular Biology of Neurological Disease: Professor John Hardy; Professor of Cognitive Neuroscience: Dr Eleanor Maguire; Professor of Motor Neuroscience: Dr Brian Day; Professor of Neurology: Dr Sanjay Sisodiya; Professor of Neurology: Dr Matthew Walker; Professor of Neuropsychology: Dr Lisa Cipolotti; Professor of Neuroscience: Dr Dmitri Rusakov

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UCL Psychology & Language Sciences
Professor of Cognitive Neuroscience: Dr Paul Burgess; Professor of Cognitive Neuroscience: Dr Emrah Duzel
### People 1 December 2006

<table>
<thead>
<tr>
<th>Faculty</th>
<th>Academic and Research Staff</th>
<th>Undergraduate Students</th>
<th>Graduate Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>UCL Arts &amp; Humanities</td>
<td>342</td>
<td>1,962</td>
<td>758</td>
</tr>
<tr>
<td>UCL Biomedical Sciences</td>
<td>1,838</td>
<td>1,285</td>
<td>1,577</td>
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<tr>
<td>UCL Built Environment</td>
<td>214</td>
<td>647</td>
<td>750</td>
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<tr>
<td>UCL Engineering Sciences</td>
<td>400</td>
<td>1,170</td>
<td>1,089</td>
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<tr>
<td>UCL Laws</td>
<td>83</td>
<td>545</td>
<td>426</td>
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<tr>
<td>UCL Life Sciences</td>
<td>649</td>
<td>2,418</td>
<td>1,068</td>
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<tr>
<td>UCL Mathematical &amp; Physical Sciences</td>
<td>427</td>
<td>1,774</td>
<td>460</td>
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<tr>
<td>UCL Social &amp; Historical Sciences</td>
<td>309</td>
<td>2,129</td>
<td>1,307</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>4,262</strong></td>
<td><strong>11,930</strong></td>
<td><strong>7,435</strong></td>
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### Income – 2006/2007

<table>
<thead>
<tr>
<th>Source</th>
<th>£000</th>
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<tbody>
<tr>
<td>Research Grants and Contracts</td>
<td>201,698</td>
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<tr>
<td>Funding Council Grants</td>
<td>178,623</td>
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<tr>
<td>Other Operating Income</td>
<td>110,055</td>
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<tr>
<td>Academic Fees and Support Grants</td>
<td>97,795</td>
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<tr>
<td>Endowment Income, Donations and Interest</td>
<td>8,965</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>597,136</strong></td>
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</tbody>
</table>

### Research Income – 2006/2007

<table>
<thead>
<tr>
<th>Source</th>
<th>£000</th>
</tr>
</thead>
<tbody>
<tr>
<td>UK-Based Charities</td>
<td>74,644</td>
</tr>
<tr>
<td>OST Research Councils</td>
<td>70,274</td>
</tr>
<tr>
<td>UK Central Government, Local/Health Authorities and Hospitals</td>
<td>19,771</td>
</tr>
<tr>
<td>EU Government Bodies</td>
<td>12,502</td>
</tr>
<tr>
<td>UK Industry, Commerce and Public Corporations</td>
<td>9,011</td>
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<tr>
<td>Other</td>
<td>15,496</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>201,698</strong></td>
</tr>
</tbody>
</table>
Members of UCL Council
Lord Woolf of Barnes (Chair)
Sir John Birch (Vice-Chair)
Ms Anne Bulford (Treasurer)
Professor Iain Borden
Professor Robert Brown
Professor Malcolm Grant
Mr Victor Chu
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Mr Andy Fernando
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Mr Jim Hunkin
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Professor Chris Thompson
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Dr Andrea Townsend-Nicholson
Secretary to Council Mr Tim Perry

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Enterprise Professor Michael Spyer
Health Professor Edward Byrne
Research Professor David Price
Special Projects Professor Richard Frackowiak

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East & South East Asia Professor Philip Treleaven
North America Professor Jan Atkinson
South Asia & the Middle East Professor Vince Emery

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UCL Biomedical Sciences Professor Edward Byrne
UCL Built Environment Professor Christine Hawley
UCL Engineering Sciences Professor Bernard Buxton
UCL Laws Mr Sandy Shandro
UCL Life Sciences Professor Peter Mobbs
UCL Mathematical & Physical Sciences Professor Richard Catlow
UCL Social & Historical Sciences Professor Ray Harris

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Director of Development & Corporate Communications Mr Arthur Wasserman

Director of Education & Information Support (EISD) Professor Roland Rosner
Director of the Centre for the Advancement of Learning & Teaching, EISD Ms Brigitte Picot
Director of Information Systems, EISD Mr Robert Clark
Director of Management Systems, EISD Dr Will Miller
Head of Media Services, EISD Mr Jeremy Speller
Director of Estates & Facilities Mr Richard Furter
Director of Finance Mrs Alison Woodhams
Director of Human Resources Ms Sarah Brant
Director of Internal Audit Services Mr Peter McCarroll
Director of Library Services Dr Paul Ayris
Director of Research Planning Dr Mary Phillips
Head of Graduate School Professor David Bogle
Senior Tutor Mr Robin Allan
Director of Administration, Royal Free & University College Medical School Mr Andrew Whalley
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